ALLIED MOTORS LIMITED. Annual Reports 2003.

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MISSION STATEMENT

Dynamic manufacturing and marketing of high quality Tractors at competitive price to the entire satisfaction of customer.

Be profitable & provide return to shareholders. Ideal working environment for development of personnel and the Company. Fulfill economic and social (civil) obligations.

COMPANY INFORMATION

BOARD OF DIRECTOR K. Asif Rahman Asif Mahmood	Chairman & Chief Executive (Alternate Director to Kafeel Jahangir & Sheheryar Jahangir)
Farouk Majid	
Fazlur Rahman	
Kafeel Jahangir	
Kamal Mahmood	
Khalid Mughal	
Sheheryar Jahangir	
AUDIT COMMITTEE	
K. Asif Rahman	Chairman
Fazlur Rahman	Member
Asif Mahmood	Member
Muhammad Zubair	Secretary
COMPANY SECRETARY	

Khalid Mughal AUDITORS Nasir Javaid Maqsood Chartered Accountants, 27-B Writers Chambers, Mumtaz Hasan Road, Karachi. REGISTERED OFFICE D-168, Sind Industrial Trading Estate Haroonabad, Karachi-75700

FACTORY

Plot Nos. A 1 - A 50 Hub Industrial Trading Estate, Hub, District Lasbela (Balochistan) REGISTRAR Gangjees Registrar Services (Pvt.) Ltd. 513, Clifton Centre, Khayaban-e-Roomi, Block-5, Clifton, Karachi-75600

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Twenty first Annual General Meeting of the Shareholders of Allied Motors Limited will be held on October 28, 2003 at 12:00 noon at the Registered Office of the Company. situated at D-168, S.I.T.E, Haroonabad, Karachi to transact the following business:

1. To confirm the Minutes of the Twentieth Annual General Meeting Held on November 8, 2002.

2. To receive, consider and adopt the Audited accounts of the Company for the year ended June 30, 2003 together with the Directors' and Auditors' Report thereon.

3. To appoint Auditors of the Company for the year 2003-2004 and to fix their remuneration. The present **Auditors Nasir Javaid Maqsood (Chartered Accountants)** retire and, being eligible, offer themselves for reappointment.

4. To transact any other ordinary business of the Company with permission of the Chair.

BY ORDER OF THE BOARD

Dated	: September 26, 2003	Khalid Mughal
Karach	i:	Company Secretary

NOTES:

1. The Share Transfer Books of the Company will remain closed from October 15, 2003 through October 28, 2003 (Both Days Inclusives).

2. A member eligible to attend and vote at the Meeting may appoint another member as his/her proxy to attend and vote instead of him/her. Proxies in order to be effective must be deposited at Registered Office of the company not later than 48 hours before the time of holding of the meeting.

3. Shareholders are requested to immediately notify change of address, if any, to our Registrar, Gangjees Registrar Services (Pvt.) Ltd. 513. Clifton, Khayaban-e- Roomi, Block-5, Clifton, Karachi-75600.

4 CDC shareholders are requested to bring their National Identity Cards, Account and Participant's ID Number, while attending the Meeting for identification.

DIRECTORS' REPORT

Your Directors welcome you to the twenty first Annual General Meeting and place before you the Annual Report together with the Audited Accounts of the Company for the year ended June 30, 2003.

Financial Results

The Financial results are summarized as under;

	2003	2002
	(Rupees '000)	
Net Sales	26,952	326
Gross Profit / (Loss)	-7,241	-175
Operating loss	-38,354	-12,142
Loss before Taxation	-37,258	-11,945
Loss After Taxation	-37,396	-11,947
Accumulated loss brought forward	-175,717	-163,770
Accumulated loss carried forward	-213,113	-175,717
Earning / (Loss) Per Share	-4.16	-1.33

Reason for Incurring Loss

The only reason for incurring losses is low sales volume and volumes remained low due to the following reasons;

1. Low market acceptability of the product as customers were reluntant to purchase a new brand in presence of existing well established products.

2. Low advertising budget due to cash flow constraints.

3. Low technical product awareness by mechanics & customers.

4. Due to the fact that this is the first year the Company commenced sales of SHANGHAI 500 tractors after being dormant for over a decade.

Despite above reasons management is hopeful that the sales volumes are expected to increase in the coming year because tractors being produced are of international quality which will match competition.

Future Outlook

The Company has been registered with all main Banks and financial institutions like Zari Tarakiati Bank Limited, United Bank Limited, Bank of Punjab, National Bank of Pakistan, Co-operative societies in Punjab throughout the Country for sales as all these institutions provide loans to farmers for tractor purchase. Management is fully aware of the fact that it is not an easy task to introduce, market & sell a new brand in presence of well established brands and products.

Despite the above fact all sincere and professional efforts are being put in to achieve a respectable market share for which various sales strategies have been made which includes advertising, price reduction, participation in tenders, demonstrations, appointment of new dealers, replacing non performing dealers etc.

We also assure our Share-Holders that all our efforts are in the direction to make the project viable for the Company and would come up to the expectations of our Share Holders in the shortest possible period.

As such no material change and commitments have occurred which affect the financial position of the Company between the end of financial year ended June 30, 2003 and the Director's Report under review.

Compliance with code of Corporate Governance

The management is fully aware of the compliance with code of corporate governance and steps are being taken for its effective implementation within allowed time fame. The various statements as required by the Code are given below:

Presentation of Financial Statement

The financial statements, prepared by the management of the Company present fairly its state of affairs, the result of its

operations, cash flow & changes in equity.

Accounting Policies

Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting

estimates are based on these reasonable and prudent judgment.

Books of Accounts

Proper books of accounts have been maintained.

Compliance with International Accounting Standards (IAS)

International Accounting Standards, as applicable in Pakistan, have been followed in preparation of financial statements

and any departure there from has been adequately disclosed.

Internal Control System

The system of internal control is sound in design and has been effectively implemented and monitored.

Going Concern

Please refer note 2.18 of the financial statement.

Best Practice Of Corporate Governance

There has been no material departure from best practices of corporate governance, as detailed in the listing regulations.

Dividends

Due to huge accumulated loss & loss in current year, no dividend is recommended by the Board for the period under

review.

Pattern of Share Holding

The Pattern of Shareholding is given on page 26.

Trading in Company Share

Directors, C.E.O, C.F.O., company secretary and their spouse and minor children have made no transactions of

Company shares during the year.

Corporate Assets Tax

Corporate assets tax of Rs. 155,000 as stated in note 10 is to be adjusted against Income Tax Refund.

Summarised Key Operating and Financial Data Of Last 6 years Given on page 28.

Board Meeting

During the year five (5) Board Meetings were held, Directors attendence is as under.

Names	No. of meetings
Continuing Directors	attended / held
Mr. K. Asif Rahman (Chairman & CEO)	5/5
Mr. Fazalur Rahman	5/5
Mr. FaroukMajid	5/5
Mr. Kamal Mehmood	5/5
Outgoing Directors	
Mr. Hasan Aziz Bilgrami	0/0

Mr. P.K. Shahani	2/3
Mr. Sultan Ahmed	2/2
Incoming Directors	
Mr. Kafeel Jahangir	0/4
Mr. Sheheryar Jahangir	0/2
Mr. Khalid Mughal	3/3
Mr. Asif Mehmood	3/3
(Alternate Director to Kafeel Jahangir & Sheheryar Jahangir)	

Auditors

The retiring auditors Nasir Javaid Maqsood (Chartered Accountants), being eligible, offer themselves for

reappointment.

Statement of Compliance with best practices of corporate governance

The statement of Compliance with Code of Corporate Governance is annexed herewith.

Management & Labour Relations

Management and labour relations remained cordial throughout the year.

Acknowledgment

The Board would like to place on record its appreciation and thanks to SHANGHAI NEW HOLLAND AGRICULTURAL MACHINERY CORP. LTD. For their continues support, technical help and advice. The management appreciates work of senior management, executives and other member of the staff without whose unstained support it would not have been possible to continue Company operations.

FOR AND BEHALF OF THE BOARD

Dated : September 26,2003	K. Asif Rahman
Karachi	Chairman & CEO

STATEMENT OF COMPLIANCE WITH BEST PRACTICES OF CODE OF CORPORATE GOVERNANCE

This statement is being presented to comply with the Code of Corporate Governance contained in regulation No. 37 of listing regulations of Karachi Stock Exchange & Chapter XIII of the Lahore Stock Exchange for the purpose of establishing a framework of good governance, whereby a listed companies managed in compliance with the best practices of corporate governance.

The Company has applied the principles contained in the Code in following manner:

1. The Company encourages representation of independent non- executive directors and directors representing minority interest on its Board of Directors. At Present the Board includes at least 5 (five) independent non-executive directors and no director representing minority shareholders.

2. The directors have confirmed that none of them is serving as a director in more than ten listed companies, including this Company.

3. All the resident directors of the Company are registered as taxpayers and non of them has defaulted in payment of any loan to banking company, a DPI or an NBFI or , being a member of stock exchange, has been declared as defaulter by that stock exchange.

Date of Resignation

- 4. Casual vacancies occurmg in the Board were filled up by the directors as follows:
- b

- 1 Mr.KafeelJahangir
- 2 Mr. Sheheryar Jahangir
- 3 Mr. Khalid Mughal
- 4 Mr. Asif Mehmood

(Alternate Director to Kafeel Jahangir & Sheheryar Jahangir)

5	Mr. Hasan Aziz Bilgrami	July 18, 2002
6	Mr.P.K.Shahani	Vacancy due to death
7	Mr. Sultan Ahmed	September 28, 2002

5. The Company has prepared a 'Statement of Ethics and Business Practices', which has been signed by all the directors and employees of the Company

6. The Board has developed vision/mission statement, overall corporate strategy and significant policies of the Company. A complete record of particular of significant policies along with the dates on which they were approved or amended has been maintained.

7. All the powers of the Board have been duly exercised and decision on material transactions, including appointment and determination of remuneration and terms and conditions of employment of the CEO and other executive directors, have been taken by the Board.

8. The Meetings of the Board were presided over by the Chairman. The Board met at least once in every quarter. Written notices of the Board meetings, along with agenda and working papers, were circulated at least seven days before the meetings. The minutes of the meetings were appropriately recorded and circulated.

9. The Chief Executive of the Company discussed the duties and responsibilities of the directors of the company as per the requirements of the Code of Corporate Governance and related handouts were provided to the directors. The Chief Executive suggested that the members of the Board may approach him should they feel any necessity to conduct other orientation courses in this regard.

10. The Chief Financial Officer, Company Secretary and Head of Internal Audit were appointed prior to the implementation of Code of Corporate Governance. However the Board has confirmed theses appointments. The remuneration and terms & conditions in case of future appointments on these position will be approved by the Board.

11. The directors' report for this year has been prepared in compliance with the requirement of the Code and fully describes the salient matters required to be disclosed.

12. The financial statement of the Company were duly endorsed by CEO and CFO before approval of the Board.

13. The directors, CEO and executives do not hold any interest in the shares of the Company other than that disclosed in the pattern of shareholding.

14. The Company has complied with all the corporate and financial reporting requirement of the Code.

15. The Board has formed an audit committee. It comprises of two non-executive directors and one executive director. The Chairman of the Committee is an executive director.

16. Since the formation of the audit committee, its meetings were held at least once every quarter prior to approval of interim and final results of the Company and as required by the Code. The terms of reference of the committee have been formed and advised.

17. The Board has set-up an effective internal audit function manned by suitable qualified and experienced personnel who are conversant with the policies and procedures of the Company.

18. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the quality control review program of the Institute of Chartered Accountants of Pakistan, that they or any of the partners of the firm, their spouse and minor children do not hold shares of the Company and that the firm and all its partners are in compliance with International

Federation of Accountants (IFAC) guidlines on code of ethics as adopted by Institute of Chartered Accountants of Pakistan.

19. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the listing regulations and the auditors have confirmed that they have observed IFAC guidelines in this regards.

20. We confirm that all other material principles contained in the Code have been complied with.

Karachi

September 26,2003

Chairman

Director

&CEO

REVIEW REPORT TO THE MEMBERS ON STATEMENT OF COMPLIANCE WITH BEST PRACTICES OF CODE OF CORPORATE GOVERNANCE

We have reviewed the Statement of Compliance with the best practices contained in the Code of Corporate Governance prepared by the Board of Directors of Allied Motors Limited to comply with the Listing Regulation No. 37 of the Karachi Stock Exchange and listing regulation no. 43 of the Lahore Stock Exchange where the Company is listed.

The responsibility for compliance with the Code of Corporate Governance is that of the Board of Directors of the Company. Our responsibility is to review, to the extent where such compliance can be objectively verified, whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Code of Corporate Governance and report if it does not. A review is limited primarily to inquiries of the company personnel and review of various documents prepared by the Company to comply with the Code.

As part of our audit of financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We have not carried out any special review of the internal control system to enable us to express and opinion as to whether the Board's statement on internal control covers all controls and the effectiveness of such internal controls.

Based on our review, except for the orientation course which were not conducted for the reason explained in point 9 of the "statement of compliance with the code of corporate governance" nothing has come to our attention, which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the best practices contained in the Code of Corporate Governance for the year ended June 30,2003

Karachi

NasirJavaidMaqsood

Dated: September 26,2003

Chartered Accountants

AUDITOR'S REPORT TO THE MEMBERS

We have audited the annexed balance sheets of Allied Motors Limited as at June 30, 2003 and the related profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the company's management to establish and maintain a system of internal control, and prepare and present the above said statements in conformity with the approved accounting standard and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statements. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, after due verification, we report that-

(a) in our opinion, proper books of accounts have been kept by the company as required by the Companies Ordinance, 1984;

(b) in our opimon-

(i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984, and are in agreement with the books of account and are further in accordance with accounting policies consistently applied.

(ii) the expenditure incurred during the year was for the purpose of the company's business; and

(iii)the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the company;

(c) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan, and, give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the company's affairs as at June 30, 2003 and of the loss, its cash flows and changes in equity for the year then ended; and

(d) in our opinion no Zakat was deductible at source under the Zakat and Ushr Ordinance, 1980.

Without qualifying our opinion, we draw attention to Note. 2.18 in the financial statement, which indicate that the company incurred a net loss after tax of Rs. 37.396 Million during the year ended June 30, 2003 and as of that date, company's total liabilities exceeded its total assets by Rs. 27.019 Million. 1 hese conditions and other matters as set forth in above note indicate the existence of material uncertainties, which may cast substantial doubt about the company's ability to continue as a going concern.

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NasirJavaidMaqsood

Date: Septemeber 26,2003

Chartered Accountants

BALANCE SHEET

As at June 30, 2003

	Notes	2	2003 (Rupees '0	2002
Capital & Liabilities			(Rupees 0	00)
Authorised Share Capital				
21,800,000 Ordinary Shares of Rs.10/- each			218,000	218,000
Issued, Subscribed & Paid-up Capital		3	90,000	90,000
Reserves				
Capital		4	86,194	86,194
Revenue		5	-203,213	-165,817
			-117,019	-79,623
			-27,019	10,377
Surplus on revaluation of Fixed Assets		6	57,782 -	
Term Finance - Secured		7	60,907	28,000
Deferred Liabilities		8	637	302

Current Liabilities			
Short term finance	9	92,775	54,710
Creditors, Accrued Expenses & Other liabilities	10	13,001 105.776	33,632 88.342
Contingencies & Commitments	11 -	-	,-
		198,083	127,021

BALANCE SHEET

As at June 30, 2003

	Notes	2003	2002
	(Rupees '000)		
Property & Assets			
Fixed Assets - Tangible	12	96,337	37,930
Operating Fixed Assets-Net			
Long-term Deposits		302	516
Current Assets			
Store & Spares	13	949	906
Stock-in-trade	14	82,897	80,170
Trade Debts-Unsecured		1,191 -	
Advances, Deposits, Prepayments			
& Other Receivables	15	14,670	6,401
Cash & Bank Balances	16	1.737	1,098
		101,444	88,575
		198,083	127,021

PROFIT & LOSS ACCOUNT

For the year ended June 30, 2003

	Notes	2003	2002
	(Rupees '000)		
Sales	17	26,952	326
Cost of Sales	18	34,193	501
Gross Profit / (Loss)		-7,241	-175
Operating Expenses			
Administration and general	19	11,661	4,705
Selling and Distributions	20	7,240	3,158
Financial charges	21	12,212	4,104
		31,113	11,967
Operating loss		-38,354	-12,142
Other Income	22	1,096	197
Loss for the year before taxation		-37,258	-11,945
Taxation - Current	23	138	2
Loss after Taxation		-37,396	-11,947
Accumulated Loss Brought Forward		-175,717	-163,770
Accumulated Loss carried Forward		-213,113	-175,717
Basic & Diluted earnings / (Loss) per share	24	-4.16	-1.33

CASH FLOW STATEMENT

For the Year Ended June 30, 2003

	Notes	2003 (Rupees '000)	2002
Cash Flow from Operating activities			
Profit / (loss) Before taxation		-37,258	-11,945
Adjustment for non cash charges and other items :			
Depreciation		3,532	1,321
Gain on sale of fixed assets		-978	-50
Provision for Gratuity		390	170
Financial Charges/Mark-up expenses		12,212	4.104

		15,156	5,545
Net (Loss) from operating activities before working capital changes		-22,102	-6,400
Working Capital changes	(a)	-33,467	-55.555
Long-term Deposits	(-)	215	-242
Financial Charges paid		-11.745	-2.356
Staff gratuity paid		-55	-77
Net cash Inflow / (outflow) from operating activities		-67,154	-64,630
Cash Flow from Investing activities		- , -	- ,
Fixed Capital Expenditures		-5,229	-13.132
Sale proceeds of fixed assets		2,050	183
Net cash Inflow / (outflow) from investing activities		-3,179	-12,949
Cash Flow from Financing activities		,	*
Long-term borrowings		32,907	23,000
Receipt/(Payment) to Associate Undertakings		6,137 -	
Short-term borrowings		31,928	54,163
Net cash Inflow / (outflow) from financing activities		70,972	77,163
Net Increase/ (decrease) in cash and cash equivalents		639	-416
Cash and Cash equivalents at the beginning of the year		1,098	1.514
Cash and Cash equivalents at the end of the year	(Note 16)	1,737	1,098
(a) Working capital changes	. ,		
(increase)/decrease in current assets			
Store & Spares		-43	-588
Stock-in-trade		-2,729	-77.211
Trade Debts		-1,191 -	
Advances, Deposits and Pre-payments		-8.269	-5.413
		-12,232	-83,212
Increase/(decrease) in current liabilities			
Creditors, Accrued expenses and other liabilities		-21,235	27,657
		-33,467	-55,555

STATEMENT OF CHANGES IN EQUITY For the year ended June 30, 2003

	issued, Subscribed and Paid-up capital	Capital Reserve	Re	neral serve s. 000)	Accumulated Profit / (Loss)	Total
Balance as at July 01, 2001	90,0	00	86,194	9,900	-163,77	0 22,324
Profit / (Loss) after taxation	-	-	-		-11,94	7 -11,947
Interim Dividend	-	-	-		-	-
Final Dividend	-	-	-		-	-
Balance as at July 01, 2002	90,0	00	86,194	9,900	-175,71	7 10,377
Profit / (Loss) after taxation	-	-	-		-37,39	6 -37,396
Interim Dividend	-	-	-		-	-
Final Dividend	-	-	-		-	-
Balance as at June 30, 2003	90,0	00	86,194	9,900	-213,11	3 -27,019

NOTES TO THE ACCOUNTS

1 Status & Nature of Business

Allied Motors Limited is a public limited company quoted on stock exchanges in Karachi (trading in defaulter counter) and Lahore. The company's business is the assembly-cum-progressive manufacture and sale of tractors and trading of parts and implements related thereto. The company was incorporated onMay6,1982 and commenced commercial operations in August, 1983.

2 Significant Accounting Policies

2.1 Basis of presentation of Financial statements

These financial statements have been prepared in accordance with approved Accounting Standards as applicable in Pakistan and the requirements of the companies ordinance, 1984. Approved Accounting Standards comprise of such International Accounting Standards as notified under the provisions of the Companies Ordinance, 1984. Whenever, the requirements of Companies Ordinance, 1984 or directives issued by the Securities & Exchange (' ammission Of Pakistan differ with the requirements of these standards, the requirements of Companies Ordinance, 1984 or the said directives take precedence.

2.2 Accounting Convention

These Financial Statements have been prepared under the historical cost convention modified to include the revaluation of land, factory building and Plant & Machinery.

2.3 Staff retirement benefits

The Company operates an unfunded gratuity scheme covering all employees according to the terms of employment, payable on cessation of employment, subject to a minimum qualifying period of service, provision is made annually to cover obligations under the scheme for ill employees eligible to gratuity.

2.4 Taxation

(a) Current

Provision for current taxation is the higher of the amount computed on taxable income at the current tax rate after taking into account tax, credits/rebates, if any, and the minimum tax computed at the prescribed rate on sales.

(b) Deferred

Deferred tax is computed using the balance sheet liability method providing for temporary difference between the carrying amount of assets and liability for financial reporting purposes and the amount used for taxation purposes. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the liability is settled based on the tax rates that have been enacted or subsequently enacted at the balance sheet date. A deferred tax assets is recognised only to the extend that it is probable that future taxable profit will be available and the credits can be utilised.

2.5 Fixed capital expenditure

These are stated at cost less accumulated depreciation except land, factory building and plant & machinery which are stated at revalued amount. Depreciation is charged to income applying the reducing balance method at values assigned to such assets before revaluation. The rates used are stated in note 12 to the accounts. Maintenance and normal repairs are charged to income as and when incurred. Major renewal and improvements are capitalised. Gam or loss, If any, on disposal of fixed assets is included in income currently.

2.6 Capital work-in-progress

Capital work in progress is stated at cost.

2.7 Impairment of fixed assets

The Company assesses at each balance sheet date whether there is any indication that a tangible fixed asset may be impaired. If such indication exists, the carrying amounts of such assets are reviewed to assess whether they are recorded in excess of their recoverable amount. Where carrying value exceed recoverable amount, assets are written down to the recoverable amount.

2.8 Stock-in-trade

These are valued at lower of cost and net realizable value. Cost comprises direct materials and where

applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Net realizable value represents the estimated selling price less all estimated costs to completion and costs to be incurred in marketing, selling and distribution. Goods in transit are valued at cost accumulated to the balance sheet date.

2.9 Stores & Spares

These are stated at lower of cost and net realizable value and cost determined on average cost basis. Items in transit are stated at cost accumulated upto balance sheet date. All store and spares are reviewed by the management regularly and any obsolete items are written-off.

2.10 Borrowing costs

Borrowing costs are recognised as an expense in the period in which they are incurred, except to the extent that they are directly attributable to the construction of a qualifying assets in which case they are capitalised as part of the cost of that asset.

2.11 Trade debts

Trade debts originate by the company are recognised and carried at original invoice amount less an allowance for any uncollectible amounts. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written-off when they are no longer recoverable.

2.12 Cash and cash equivalents

Cash in hand and at banks are carried at cost.

Cash and cash equivalents are defined as cash in hand, cash at banks and short-term highly liquid investements that are readily convertible to known amounts of cash and subject to insignificant risk of changes in value.

For the purpose of the cash flow statement, cash and cash equivalents consist of cash in hand and at banks.

2.13 Trade and other payables

Liabilities for trade and other amounts payable are recognised and carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the company.

2.14 Foreign currency transactions

Transactions in foreign currencies are translated into Pak rupees at the rates of exchange approximating those prevailing on the date of transactions. Assets and liabilities in foreign currencies are translated into Pak rupees at the rates of exchange ruling on the balance sheet date. Exchange differences are included in the profit and loss account currently.

2.15 Financial instruments

All financial assets and liabilities are recognised at the time when the company becomes a party to the contractual provisions of the instruments. Any gain or loss on de-recognition of the financial assets and financial liabilities is taken to profit and loss account currently.

2.16 Offsetting of financial assets and financial liabilities

A financial assets and a financial liability is offset and the net amount is reported in the balance sheet if the company has a legally enforceable right to set-off the recognised amounts and intends either to settle on a net basis or to realise the assets and settle the liability simultaneously.

2.17 Revenue recognition

Sales of goods are rendered when goods are delivered and title has passed on to the customers.

2.18 Going concern

The accounts have been prepared on going concern basis despite the fact that the company has incurred a loss after tax of Rs. 37.396 Million during the year and its accumulated loss todate stood as at Rs. 213.113 Million thus making negative equity. During the year under review the company fails to achive desired market share for its new shanghai tractors. These facts raise doubt about the company's ability to continue as a going concern. The management is confident that the impact is temporary and companys operations would become viable in near future due to availability of cheap finance to the agricultural sector. Directors of the company re hopeful to increase the market share and production due to continous efforts in the years to come. Further the management ability to arrange funds whenever needed and without any default on any financial obligation is yet another positive factor which mitigate the doubt hence preparation of these accounts on going concern basis is justified. Accordingly, no adjustment for realizable value of recorded assets and liabilities and classification of liabilities is warranted.

			2003	2002
			(Rupees '000)	
3	Issued, Subscribe	d and Paid-up-Capital		
	8,135,871	Ordinary shares of Rs. 10 each fully paid in cash	81,359	81,359
		Ordinary shares of Rs. 10 each issued as fully paid		
	864,129	bonus shares	8,641	8,641
	9,000,000		90,000	90,000

Capital Reserve

This capital has arisen consequent to the capital receipt from "Ford" in terms of paragraph 12 of the Compromise Agreement dated January 22,1990 between "Ford" and the company.

5 Revenue Reserve

General	9,500	9,900
Profit and loss account-adverse balance	-213,113	-175,717
	-203,213	-165,817

6 surplus on revaluation of .fixed Assets

			Plant &	2003	2002
	Land	Building	Machinery	(Rupees	'000)
Revalued amount	13,731	82,978	55,169	151,878	
Original Cost	-12,217	-47,452	-34,427	-94,096	-
	1,514	35,526	20,742	57,782	-

Revaluation of leasehold land, Building and Plant and machinery carried out by Sipra & Company, Karachi, an Independent valuation consultant as on June 24, 2003, resulting in surplus of aggregate Rs. 57.782 million. This has been credited to surplus on revaluation of Fixed assets. The surplus on revaluation is not available for appropriation under the requirements of section 235 of the Companies Ordinance 1984, except and to the extent actually realised on disposal of the assets which are revalued.

7 Term Finance

80,907	20,000
_	8
80,907	28,000
-20,000	
60,907	28,000
	80,907 -20,000

7.1 The above facilities available from commercial banks are secured by first charge on company's Plant and Machinery, Equipments, Stores, Tools and accessories. The total credit facility available to the company is Rs. 60.907 Million (2002 : Rs. 20.00 Million) under markup arrangement. The facilities carry markup ranges from 3.5% to 4% per annum payable quarterly and principal payable in lumpsum after July, 2004.

8 Deferred Liabilities- Staff Gratuity

8.1 The latest valuation of the gratuity scheme was at June 30, 2002 using the projected unit credit method. The discount rate for the valuation is 8%, salary increase were assumed to average 7% in the lon? term and exoected average remaining workme lives of employees is 12 years;

		2003 (Rupees	2002 '000)
8.2	Present value of obligation		
8.3	Movement in the net liability recongnised		
	Opening Liability	302	209
	Expense recognised (8.4)	390	170
	Paid during the year	55	77
		637	302
8.4	Expenses recognised		
	Current service cost	320	
	Interest cost	33	
	Recognition of loss/ (Assets)	37	-
		390	170
8.5	Allocation		
Total	retirement benefits costs are included in salaries & benefits and allocated as follows:		
	Cost of goods sold	138	67
	Administration & General Expenses	83	34
	Selling & Distribution	169	69
		390	170

9 Short-term finance

9.1 Fromcommercial Bank- Secured

	2003	2002
	(Rupees	s '000)
Opening Balances	53,822	_
Finance obtained during the year	71,556	53,822
	125,378	53,822
Repayments made during the year	-59,628	_
	65,750	53,822
Transferred from(Note 7)	20,000	_
	85,750	53,822

Rs. 102.00 Million from commercial bank have been arranged under mark-up arrangement (2002 Rs. 82.00 Million).The rate of Mark-up charged ranges from 3.5% to 10% per annum payable quarterly on the daily outstanding balances. The aggregate short-term finance are secured against first charge on company's Plant and Machinery, current assets including stocks and book debts and equitable mortgage of the company's land and building.

From Associated undertakings-Unsecured		
Allied Engineering & Services Limited	165	412
Allied Precision Engineering Products (Pvt.) Limited	6,449	44
Midland Motors Pakistan (Pvt.)Ltd	411	432
	7,025	888
	92,775	54,710

Payables to associated companies carries mark-up @ 8.50% per annum compounded quarterly .Maximum aggregate amount due to associated companies at the end of any month during the period was **Rs.** 22,018,235 (June 2002:2,826,407)

10 Creditors, Accrued expense and Other Liabilities

Corporate asset tax	13.001	33,632
Corporate asset tax	155	155
Provision for taxation	138	2
Mark-up on short term running finance	466	1,748
Other Liabilities	4,791	3,669
Accrued expenses	2,032	4,095
Creditors	5,419	23,963

11 Contingencies & Commitments

Contingencies

i) In its decision of the Case filed in Supreme Court of Pakistan by Commissioner of Income Tax (C.I.T.) in respect of final settlement between the Company & Ford Motor Company for the assessment year 1990-91, the Supreme Court has remanded the matter to C.I.T. to decide it afresh on merits. Notice of Demand has been served by the I.A.C. for recovery of Rs. 21.549 Million U/S 134 (3) &Rs. 1.077 Million U/S 183 of Income Tax Ordinance 2001. The Company has filed an appeal against the notice with the Income Tax Appellate Tribunal and is hopeful of a favorable decision as previous decision of the tribunal and High Court were in Company's favor.

ii) Demand of Rs. 1.404 Million by the Sales Tax department for sale of assets has been subjected to decision of Supreme Court of Pakistan (S.C.P.), as a similar case is pending with S.C.P. High Court of Sindh has decided a similar case in favor therefore the Company is expecting same favorable decision by the Supreme Court of Pakistan.

iii) Indemnity Bonds & post-dated cheques of Rs.28.327 Million were Issued in favor Collector of Customs Karachi being the Custom Duty and Sales Tax. As components are consumed for tractor manufacture the Indemnity Bonds and post-dated cheques are released by Customs on submission of a letter confirming the cons a 111 r_{i} .

12 Operating Fixed Assets - Tangible

		COS Addition/	т		DEPRECIATION					
PARTICULARS	Cost as at 07/01/02	(Deletions during the year	Cost as at 30/06/03	Accum. as at 07/01/02	Adjustment	for the year A	ccum. as at 30/06/03	Book Value as at June 30/06/03	Rates %	
Lease hold land										
Cost	12,217	7 -	12,217 -	-	-	-		12,217 -		
Revaluation	1,514	l-	1,514 -	-	-	-		1,514 -		
	13,731	-	13,731 -	-	-	-		13,731		
Factory building on leasehold land										
Cost	47,334	118	47,452	34,796 -		1,266 36,0)6^	/ 11,390	10	
Revaluation	35,527	7 -	35,527 -	-	-	-		35,527	10	
	82,861	118	82,979	34,796 -		1,266	36,062	46,917		
Plant and machinery										
Cost	33,852	2,985	34,428	24,261 -		1,150	24,074	10,354	10	
		-2,409			-1337					
Revaluation	20,742	2 -	20,742 -	-	-	-		20,742	10	
	54,594	576	55,170	24,261	-1,337	1,15024,0)7^	/ 31,096		
Computers & allied	506	408	914	257 -		197	454	460	30	
Furniture & Office Equipment	1,992	2 252	2,244	1,507 -		74	1,581	663	10	
Motor vehicles	3,425	5 1,455	4,880	829 -		810	1,639	3,241	20	
Refrigerators and air conditioners	682	2 5	687	514 -		17	531	156	10	
Pattern	106	6	112	21-		18	39	73	20	
Total June 30, 2003	157,897	2,820	160,717	62,185	-1,337	3,532	64,380	96,337		
Total June 30, 2002	87,593	12,521	100,115	61,340	-476	1,321	62,185	37,930		
				2003	2002					

	(Rupees '000)					
12.1Allocation of depreciation for operating assets for the year is as follows :						
Cost of sales	3,214	867				
Administrative expenses	183	279				
Selling and distribution	135	175				

3,532

12.2The company revalued its leasehold land, Building, Plant and machinery as at June 24, 2003. The revaluation exercise was carried-out by the independent valuers- Sipra & Company, Karachi. Surplus arisen on revaluation of fixed assets as at June 30, 2003 aggregating Rs. 57.782 million.

12.3 Details of disposal of operating fixed assets

Description	Original cost Rs.OOO		Accum. depreciatio Rs.OOO		Book value Rs. 000	of	oceeds f sale .000	(Gain)/ loss Rs.OOO	Mode of Sale	Name and Address of Purchase
Generator ' Model 3412 KV360		1 227	1,337	1,072	2,050	978	Negotiation	Silver See Multan Road	· · ·	
	2.409	1.337	1.072	2.050	978					

13 Store and Spares

Most of the items of stores & spares are of inter-changeable nature and can be used as machine spares or consumed as store. Accordingly it is not practical to distinguish stores from spares untill their actual usage.

14 Stock -in- Tractors 55,172 24,856 Tractors 9,746 38,337 Stocks in transit 9,746 38,337 Work-in-process 68,055 64,642 Ensithed goods 20,478 16,802 Less : Written down to net realiazzble value -7,224 -3,366 Parts and Implements 13,254 13,436 and Other Receivables 82,897 80,170 Advances to employees 408 81 Prepayments 20 25 Stales tax adjustable 4,932 667 Advances to suppliers 3,047 2,599 Other Receivables 158 . Advances to suppliers 3,467 2,599 Other Receivables 168 . It Cash and Bank Balances 102 20 It Sales - Net 102 3313 It sales - Net 102 331 It sales - Net 102 331 It sales - Net 102 331 It sale - Stofo 2,525 5 Sta for acoust sold 2,7,435		2003 (Rupees '0	2002 00)
Raw materials and components 55,172 24,856 Stocks in transit 9,746 38,337 Work-in-process 68,055 64,642 Finished goods 20,476 16,802 Less : Written down to net realiazable value 7,224 -3,366 Less : Written down to net realiazable value 7,224 -3,366 15,84 2,092 80,170 15 Advances, Deposits, Prepayments 82,897 80,170 and Other Receivables 408 81 Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 687 Advances to supplers 3,637 2,599 Other Receivables 1,58 2,209 Other Receivables 1,670 6,01 Tax deducted at source - Refundable 4,932 687 Advances to suppliers 3,467 2,259 Other Receivables 1,717 1,078 Cash in hand 1,737 1,098 Tractors SH-500 2,7,537 <th>14 Stock -in- Trade</th> <th></th> <th></th>	14 Stock -in- Trade		
Stocks in transit 9,746 38,337 Work-in-process 3,137 1,149 68,055 64,642 Finished goods 20,478 16,802 Less : Written down to net realiazable value -7,224 -3,366 13,254 13,436 13,436 Parts and Implements 1,588 2,092 and Other Receivables 408 81 Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 667 Tax deducted at source - Refundable 5,865 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158 - Advances to suppliers 3,467 2,569 Other Receivables 158 - Tax deducted at source - Refundable 1,877 1,078 Cash in hand 20 20 20 Tacteducted at source - Refundable 5,855 -5 Agrimotors 1,777 1,078	Tractors		
Work-in-process 3,137 1,449 68,055 64,642 Enished goods 20,478 16,802 Less : Written down to net realiazable value -7,224 -3,366 Parts and Implements 13,254 13,436 13,254 13,436 20,92 Batan dother Receivables 82,897 80,170 Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 14,670 6,401 16 Cash and Bahk Balances 14,670 6,401 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 20 17 Sales - Net 11 12 331 Less : Commission paid -5,855 -5,565 -5,565 18 Cost of eoods sold 26,952 326 Raw materials consumed (Note 1	Raw materials and components	55,172	24,856
68,055 64,642 Finished goods 20,478 16,802 Less: Written down to net realiazable value 7,224 -3,366 Parts and Implements 13,254 13,436 Parts and Implements 1,588 2,092 and Other Receivables 80,170 Advances, Deposits, Prepayments 408 81 and Other Receivables 408 81 Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 14,670 6,401 16 Cash and Bank Balances 1 1 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 20 17 Sales - Net 102 331 1 Less : Commission paid 5,85 -5 5 18 Cost of eoods sold 2,802	Stocks in transit	9,746	
Finished goods 20,478 16,802 Less : Written down to net realiazable value -7,224 -3,366 13,254 13,345 13,345 Parts and Implements 1,588 2,092 15 Advances, Deposits, Prepayments 82,897 80,170 and Other Receivables 408 81 Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158 . It 6 Cash and Bank Balances 1 . Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 20 It 7 Sales - Net 102 331 . Tractors SH-500 27,537 331 . Agrimotors 102 331 . Less : Commission paid 5,85 -5 . Starte is and implements Consumed (Note 18.1) 1,808 11,504	Work-in-process	3,137	1,449
Less: Whiten down to net realiazable value -7,224 -3,366 Parts and Implements 13,254 13,436 Parts and Implements 82,897 80,170 15 Advances, Deposits, Prepayments 82,897 80,170 and Other Receivables 408 81 Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158 . ta deducted at source - Refundable 14,670 6,401 to Eash and Bank Balances 14,670 6,01 ta Cash in hand 20 20 20 ta Salances at banks - In current accounts 1,737 1,098 1 ta Salances sources Net 102 331 1 Tractors SH-500 27,537 331 2 2 2 ta Sources Commission paid 102 331 2 2<		68,055	64,642
13,254 13,436 Parts and Implements 1,588 2,092 15 Advances, Deposits, Prepayments 82,897 80,170 and Other Receivables 408 81 Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158 . Other Receivables 158 . Other Receivables 158 . Other Receivables 158 . Other Receivables 1,717 1,078 Cash in hand 20 20 17 Sales - Net 1 1 Tractors SH-500 27,435 1 Agrimotors 102 331 Less : Commission paid -585 -55 18 Cost of eoods sold 1 1 Raw materials consumed (Note 18.1) 2,6123 13,795	Finished goods	20,478	16,802
Parts and Implements 1,588 2,092 82,897 80,170 15 Advances, Deposits, Prepayments 82,897 and Other Receivables 408 Advances to employees 408 Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 14,670 6,401 Depression banks - In current accounts 1,717 1,078 Cash in hand 20 20 Tractors SH-500 27,435 - Agrimotors 102 331 Tractors SH-500 27,537 331 Less : Commission paid 26,592 326 18 Cost of eoods sold 26,952 326 Raw materials consumed (Note 18.1) 14,808 11,305 2,291 Raw materials consumed (Note 18.2) 11,315 2,291 36 Salaries, wages and benefits 7,873 1,298 13,795 </td <td>Less : Written down to net realiazable value</td> <td>-7,224</td> <td>-3,366</td>	Less : Written down to net realiazable value	-7,224	-3,366
B2,897 80,170 15 Advances, Deposits, Prepayments and Other Receivables Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158		13,254	13,436
15 Advances, Deposits, Prepayments 408 81 and Other Receivables 400 81 Advances to employees 402 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 14,670 6,401 16 Cash and Balances 11,717 1,078 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 Tractors SH-500 27,435	Parts and Implements	1,588	2,092
and Other Receivables 408 81 Advances to employees 408 81 Prepayments 20 25 Sales ta adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158 1 Iter Receivables 158 1 Iter Receivables 158 1 Iter Receivables 1,717 1,078 Cash in hand 20 20 Iter Receivables 1,737 1,098 Iter Receivables 1,737 1,098 Iter Receivables 2,7,337 331 Iter Receivables 2,7,357 331 Iter St H-500 27,435 - Agrimotors 102 331 Iters : Commission paid -5685 -55 Iter Raw materials consumed (Note 18.1) 1 2,991 Raw materials consumed (Note 18.1) 11,315 2,291 Parts and implements Consumed (Note 18.2) 11,315 2,291 Salaries, wages and be		82,897	80,170
Advances to employees 408 81 Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,559 Other Receivables 158 14,670 6,401 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 Tractors SH-500 27,435	15 Advances, Deposits, Prepayments		
Prepayments 20 25 Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158 . 14,670 6,401 158 . 16 Cash and Bank Balances 14,670 6,401 158 . Balances at banks - In current accounts 1,717 1,078 1,737 1,098 17 Sales - Net 20 20 1,737 1,098 1 Tractors SH-500 27,435	and Other Receivables		
Sales tax adjustable 4,932 687 Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158 16 Cash and Bank Balances 1,670 6,401 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 17 Sales - Net 102 331 Tractors SH-500 27,435	Advances to employees	408	81
Tax deducted at source - Refundable 5,685 3,039 Advances to suppliers 3,467 2,569 Other Receivables 158 1 16 Cash and Bank Balances 1,717 1,078 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 17 Sales - Net 27,435 - Tractors SH-500 27,435 - Agrimotors 102 331 Less : Commission paid -585 -55 26 236 - Raw materials consumed (Note 18.1) 14,808 11,504 Parts and implements Consumed (Note 18.2) 11,315 2,291 Salaries, wages and benefits 7,673 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35	Prepayments	20	25
Advances to suppliers 3,467 2,569 Other Receivables 158 14,670 6,401 16 Cash and Bank Balances 14,670 6,401 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 17 Sales - Net 1,737 1,098 Tractors SH-500 27,435	Sales tax adjustable	4,932	687
Other Receivables 158 14,670 6,401 16 Cash and Bank Balances 1 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 17 Sales - Net 1,737 1,098 Tractors SH-500 27,435	Tax deducted at source - Refundable	5,685	3,039
16 Cash and Bank Balances 14,670 6,401 Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 17 Sales - Net 1,737 1,098 Tractors SH-500 27,435	Advances to suppliers	3,467	2,569
16 Cash and Bank Balances 1,717 1,078 Balances at banks - In current accounts 20 20 Cash in hand 20 20 1,737 1,098 1 7 Sales - Net 1 1 Tractors SH-500 27,435	Other Receivables	158	
Balances at banks - In current accounts 1,717 1,078 Cash in hand 20 20 1,737 1,098 1 7 Sales - Net 1 Tractors SH-500 27,435		14,670	6,401
Cash in hand 20 20 1,737 1,098 1 7 Sales - Net - Tractors SH-500 27,435 Agrimotors 102 331 Less : Commission paid -585 -5 26 2652 36 18 Cost of eoods sold - - Raw materials consumed (Note 18.1) 14,808 11,504 Parts and implements Consumed (Note 18.2) 11,315 2,291 26,123 13,795 - Salaries, wages and benefits 7,873 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35	16 Cash and Bank Balances		
1,737 1,098 1 7 Sales - Net - Tractors SH-500 27,435 - Agrimotors 102 331 Less : Commission paid -585 -5 26,952 326 18 Cost of eoods sold - Raw materials consumed (Note 18.1) 14,808 11,504 Parts and implements Consumed (Note 18.2) 11,315 2,291 26,123 13,795 - Salaries, wages and benefits 7,873 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35	Balances at banks - In current accounts	1,717	1,078
1 7 Sales - Net 27,435	Cash in hand	20	20
Tractors SH-500 27,435 Agrimotors 102 331 Less : Commission paid -585 -5 26,952 326 18 Cost of eoods sold 11,315 2,291 Raw materials consumed (Note 18.1) 14,808 11,504 Parts and implements Consumed (Note 18.2) 11,315 2,291 26,123 13,795 Salaries, wages and benefits 7,873 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35		1,737	1,098
Agrimotors 102 331 Less : Commission paid 27,537 331 Less : Commission paid -585 -5 26,952 326 18 Cost of eoods sold 14,808 11,504 Raw materials consumed (Note 18.1) 14,808 11,504 Parts and implements Consumed (Note 18.2) 11,315 2,291 26,123 13,795 Salaries, wages and benefits 7,873 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35	1 7 Sales - Net		
27,537 331 Less : Commission paid -585 -5 26,952 326 18 Cost of eoods sold	Tractors SH-500	27,435	_
Less : Commission paid -585 -5 26,952 326 18 Cost of eoods sold	Agrimotors	102	331
26,952 326 18 Cost of eoods sold		27,537	331
18 Cost of eoods sold 14,808 11,504 Raw materials consumed (Note 18.1) 14,808 11,504 Parts and implements Consumed (Note 18.2) 11,315 2,291 26,123 13,795 Salaries, wages and benefits 7,873 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35	Less : Commission paid	-585	-5
Raw materials consumed (Note 18.1) 14,808 11,504 Parts and implements Consumed (Note 18.2) 11,315 2,291 26,123 13,795 Salaries, wages and benefits 7,873 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35		26,952	326
Parts and implements Consumed (Note 18.2) 11,315 2,291 26,123 13,795 Salaries, wages and benefits 7,873 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35	18 Cost of eoods sold		
26,123 13,795 Salaries, wages and benefits 7,873 1,298 Travelling and vehicles running 1,246 463 Insurance 219 35	Raw materials consumed (Note 18.1)	14,808	11,504
Salaries, wages and benefits7,8731,298Travelling and vehicles running1,246463Insurance21935	Parts and implements Consumed (Note 18.2)	11,315	2,291
Travelling and vehicles running1,246463Insurance21935		26,123	13,795
Insurance 219 35	Salaries, wages and benefits	7,873	1,298
	Travelling and vehicles running	1,246	463
Rent, rates and taxes578263	Insurance	219	35
	Rent, rates and taxes	578	263

	2003	2002
	34,193	501
Less: Tractors transferred to Fixed Assets	-590	-
	34,783	501
	-7,042	-16,164
Finished goods - Closing	-20,478	-16,802
Finished goods Opening	13,436	638
Cost of Goods manufactured	41,825	16,665
	-1,688	-1,449
Work-in-process - Closing	-3,137	-1,449
Work-in-process - Opening	1,449	-
	43,513	18,114
	17,390	4,319
iscelenious	715	58
Loose tools written off including replacement	-	22
Depreciation (Note 12.1)	3,214	867
Stores and supplies	2,012	3
Electricity, gas and water	168	542
Repairs and maintenance	1,365	768

Representation Representation 18.1 Rew Material Couper 216		2003	2002	
Stock at July 1,2002 216 216 Purchase 64,602 11,504 Stock at June 30,2003 49,770 216 Issued Against Rejection/Warranty 240 - Stock at June 30,2003 240 - Issued Against Rejection/Warranty 240 - Stock at July, 2002 2,092 2,159 Purchase 17,382 4,383 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - Issued Against Rejection/Warranty 450 - Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - Issued Against Rejection/Warranty 450 - Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - Issued Against Rejection/Warranty 450 - Stalaries, wages, and benefits 1,867 368 Travelling and vehicles running 580 555 Insurance		(Rupees '000)		
Purchase 64.602 11.504 Stock at June 30,2003 49,770 216 Issued Against Rejection/Warranty 240 - 50,010 216 14,808 11.504 18.2 Parts and implements - Local 1 14,808 11.504 18.2 Parts and implements - Local 1 15,200 2,292 Purchase 17,382 4,383 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - 6.667 2,092 11,315 2,291 Issued Against Rejection/Warranty 450 - 6.67 2,092 11,315 2,291 19 Administration and general expenses 11,315 2,291 19 Administration and general expenses 14,867 368 Travelling and vehicles running 580 55 Insurace 240 38 21 Postage, telephone and stationery 617 59 59 Entertainment 14 6 6 6 gai and profe	18.1 Raw Material Consumed- Import			
64,818 11,720 Stock at June 30,2003 49,770 216 Issued Against Rejection/Warranty 240 - 50,010 216 50,010 216 14,808 11,500 216 50,010 216 15,201 2,092 2,159 2,159 2,224 383 Stock at June 30,2003 5,617 2,092 2,292 4,383 Stock at June 30,2003 5,617 2,092 2,159 Issued Against Rejection/Warranty 450 - - 6,067 2,092 11,315 2,092 - 17 Administration and general expenses 11,315 2,092 - 17 Administration and general expenses 24 14 - Repairs and maintenance 254 4 - - 17 postage, telephone and stationery 617 59 - - 18 ators, wages, and water 38 21 - - 17 ottage, telephone and stationery 617 59 -	Stock at July 1,2002	216	216	
Stock at June 30,2003 49,770 216 Issued Against Rejection/Warranty 240 50,010 216 14,808 11,504 18.2 Parts and implements - Local 2,092 2,159 Purchase 15,290 2,224 Purchase 15,290 2,202 Issued Against Rejection/Warranty 450 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 Salaries, wages, and benefits 2,607 2,092 Salaries, wages, and benefits 38 55 Insurance 240 38 Salaries, wages, and benefits 38 21 Postage, telephone and stationery 38 21 Salaries, and water 38 21 Postage, telephone and stationery 38 21 Etertioity, gae and water 38 21 Postage, telephone and stationery 38 21 Etertioity remuneration (Note 19.1) 90 40 Depreciation (Not	Purchase	64,602	11,504	
Issued Against Rejection/Warranty 240 - 50,010 216 50,010 216 14,808 11,504 18.2 Parts and implements - Local - Stock at July, 2002 2,092 2,159 Purchase 17,382 4,383 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 6,067 2,092 19 Administration and general expenses - - Salaries, wages, and benefits 1,867 368 Travelling and vehicles running 580 555 Insurance 240 38 Rent, rates and taxes 244 14 Repairs and maintenance 254 4 Electricity, gas and water 38 21 Postage, telephone and stationery 617 59 Entertainment 14 6 Legal and professional 13 51 Inventory written down to NRV 7,224 3,366 Detricitin (Note 12.1) 183 279		64,818	11,720	
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Solution Solution Solution Solution 18.2 Parts and implements - Local 11.504 11.504 Stock at July, 2002 2.092 2.159 Purchase 15.290 2.224 Stock at June 30, 2003 5.617 2.092 Issued Against Rejection/Warranty 450 - 6.067 2.092 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 11.315 2.291 13.887 388 11.315 2.291 13.887 38 11.315 2.291 13.99 400 12.921 3.	Issued Against Rejection/Warranty	240	-	
18.2 Parts and implements - Local 2,092 2,159 Purchase 15,290 2,224 Purchase 17,382 4,383 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - 6,067 2,092 11,315 2,291 10 450 - - 6,067 2,092 11,315 2,291 11 11,315 2,291 - - 11,315 2,291 - - - 11,315 2,291 -		50,010	216	
Stock at July, 2002 2,159 Purchase 15,290 2,224 Purchase 17,382 4,383 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - Issued Against Rejection/Warranty 6067 2,092 11,315 2,291 11,315 2,291 12 Administration and general expenses - - Salaries, wages, and benefits 1,867 368 - Travelling and vehicles running 580 555 - - Insurance 240 38 - - - Repairs and maintenance 254 4 -		14,808	11,504	
Stock at July, 2002 2,159 Purchase 15,290 2,224 Purchase 17,382 4,383 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - Issued Against Rejection/Warranty 6067 2,092 11,315 2,291 11,315 2,291 12 Administration and general expenses - - Salaries, wages, and benefits 1,867 368 - Travelling and vehicles running 580 555 - - Insurance 240 38 - - - Repairs and maintenance 254 4 -	18.2 Parts and implements - Local			
Purchase 15,290 2,224 17,382 4,383 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - 6,067 2,092 2,291 19 Administration and general expenses 6,067 2,092 19 Administration and general expenses 8 8 8 Travelling and vehicles running 580 555 5 Insurance 240 38 8 Rent, rates and taxes 24 14 4 Repairs and maintenance 254 4 4 Electricity, gas and water 38 21 90 400 Depreciation (Note 19.1) 183 279 1661 405 Legal and professional 517 404 517 404 Depreciation (Note 19.1) 183 279 1661 4,705 10 Depreciation (Note 19.1) 13 51 - Miscellaneous 7,224 3,366 -	Stock at July, 2002	2,092	2,159	
17,382 4,383 Stock at June 30, 2003 5,617 2,092 Issued Against Rejection/Warranty 450 - 6,067 2,092 11,315 2,291 19 Administration and general expenses 11,315 2,291 19 Administration and general expenses 1,867 368 Travelling and vehicles running 580 55 Insurance 240 38 Rent, rates and taxes 244 14 Repairs and maintenance 254 44 Electricity, gas and water 38 21 Postage, telephone and stationery 617 59 Entertainment 14 6 Legal and professional 13 51 Auditor's remuneration (Note 19.1) 90 40 Depreciation (Note 12.1) 13 51 Inventory written down to NRV 7,224 3,366 runotry written down to NRV 7,224 3,366 runotry written down to NRV 7,224 3,66 runotry writte				
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Issued Against Rejection/Warranty 450 - 6,067 2,092 19 Administration and general expenses - Salaries, wages, and benefits 1,867 368 Travelling and vehicles running 580 55 Insurance 240 38 Rent, rates and taxes 244 44 Repairs and maintenance 254 44 Electricity, gas and water 38 21 Postage, telephone and stationery 617 590 Entertainment 14 6 Legal and professional 517 404 Auditor's remuneration (Note 19.1) 90 40 Depreciation (Note 12.1) 183 279 Miscellaneous 13 51 Inventory written down to NRV 7,224 3,366 Other Services 7 30 Out-Of-Pocket expenses 15 - Out-Of-Pocket expenses 16 - Out-Of-Pocket expenses 10 0 Out-Of-Pocket expenses <td>Stock at June 30, 2003</td> <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td>	Stock at June 30, 2003		· · · · · · · · · · · · · · · · · · ·	
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19 Administration and general expenses 1,867 368 Salaries, wages, and benefits 1,867 368 Travelling and vehicles running 580 55 Insurance 240 38 Rent, rates and taxes 24 14 Repairs and maintenance 254 4 Electricity, gas and water 38 21 Postage, telephone and stationery 617 59 Entertainment 14 6 Legal and professional 517 404 Auditor's remuneration (Note 19.1) 90 40 Depreciation (Note 12.1) 183 279 Miscellaneous 13 511 Inventory written down to NRV 7,224 3,366 Other Services 15 - Out-Of-Pocket expenses 15 - Out-Of-Pocket expenses 15 - Out-Of-Pocket expenses 10 0 Other Services - 10 Out-Of-Pocket expenses 10 - Salaries and benefits 2,795 1,589				
Salaries, wages, and benefits 1,867 368 Travelling and vehicles running 580 55 Insurance 240 38 Rent, rates and taxes 24 14 Repairs and maintenance 254 44 Electricity, gas and water 38 21 Postage, telephone and stationery 617 59 Entertainment 14 6 Legal and professional 31 21 Auditor's remuneration (Note 19.1) 90 40 Depreciation (Note 12.1) 183 279 Miscellaneous 13 51 Inventory written down to NRV 7,224 3,366 Other Services 15 -	19 Administration and general expenses	,	_,	
Travelling and vehicles running 580 55 Insurance 240 38 Rent, rates and taxes 24 14 Repairs and maintenance 254 4 Electricity, gas and water 38 21 Postage, telephone and stationery 617 59 Entertainment 14 6 Legal and professional 517 404 Auditor's remuneration (Note 19.1) 90 40 Depreciation (Note 12.1) 183 279 Miscellaneous 13 51 Inventory written down to NRV 7,224 3,366 Other Services 15 - Other Services 15 - Out-Of-Pocket expenses 15 - Vot-Of-Pocket expenses - 10 Other Services - - Out-Of-Pocket expenses - 00 Audit Fee - - - Out-Of-Pocket expenses - - 00 Out-Of-Pocket expenses <td></td> <td>1 867</td> <td>368</td>		1 867	368	
Insurance 240 38 Rent, rates and taxes 24 14 Repairs and maintenance 254 4 Electricity, gas and water 38 21 Postage, telephone and stationery 617 59 Entertainment 14 6 Legal and professional 517 404 Auditor's remuneration (Note 19.1) 90 40 Depreciation (Note 12.1) 183 279 Miscellaneous 13 51 Inventory written down to NRV 7,224 3,366 Other Services 15 - Other Services 15 - Out-Of-Pocket expenses - 10 90 40 - 10 90 0 - 0 90 0 - - 101 - - - 102 - - - 103 - - - 104 - -				
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Repairs and maintenance 254 4 Electricity, gas and water 38 21 Postage, telephone and stationery 617 59 Entertainment 14 6 Legal and professional 517 404 Auditor's remuneration (Note 19.1) 90 40 Depreciation (Note 12.1) 183 279 Miscellaneous 13 517 Inventory written down to NRV 7,224 3,366 11.6 4,705 11.6 Post Remuneration 75 30 Audit Fee 75 30 Out-Of-Pocket expenses 15 - QU-Of-Pocket expenses - 10 QU 40 40 40				
Electricity, gas and water 38 21 Postage, telephone and stationery 617 59 Entertainment 14 6 Legal and professional 517 404 Auditor's remuneration (Note 19.1) 90 40 Depreciation (Note 12.1) 183 279 Miscellaneous 13 51 Inventory written down to NRV 7,224 3,366 11,661 4,705 11,661 Postage expressions 15 - Audit Fee 75 30 Other Services 15 - Out-Of-Pocket expenses - 10 90 40 - - 20 Selling and distribution expenses - 10 Salaries and benefits 2,795 1,589 -				
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Depreciation (Note 12.1) 183 279 Miscellaneous 13 51 Inventory written down to NRV 7,224 3,366 11,661 4,705 19.1 Auditor's Remuneration 11 4,705 Audit Fee 75 30 Other Services 15 - Out-Of-Pocket expenses - 10 90 40 40 20 Selling and distribution expenses 5 Salaries and benefits 2,795 1,589				
Miscellaneous 13 51 Inventory written down to NRV 7,224 3,366 11,661 4,705 19.1 Auditor's Remuneration 11 4,705 Audit Fee 75 30 Other Services 15 - Out-Of-Pocket expenses - 10 90 40 40 20 Selling and distribution expenses 5 Salaries and benefits 2,795 1,589				
Inventory written down to NRV 7,224 3,366 11,661 4,705 19.1 Auditor's Remuneration 75 30 Audit Fee 75 30 Other Services 15 - Out-Of-Pocket expenses - 10 90 40 20 Selling and distribution expenses 2,795 1,589				
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19.1 Auditor's Remuneration 75 30 Audit Fee 75 30 Other Services 15 - Out-Of-Pocket expenses - 10 90 40 40 20 Selling and distribution expenses 2,795 1,589	inventory whiteh down to firev		1	
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Other Services15Out-Of-Pocket expenses-004020Selling and distribution expenses Salaries and benefits21,7951,589		75	30	
Out-Of-Pocket expenses-10904020Selling and distribution expenses Salaries and benefits2,7951,589			50	
904020Selling and distribution expenses Salaries and benefits2,7952,7951,589		15	- 10	
20 Selling and distribution expenses Salaries and benefits2,7951,589	Out-Ot-Focket expenses	-		
Salaries and benefits2,7951,589	20 Solling and distribution expenses	90	40	
		0.705	1 590	
Travening and venicies running 1,255 555		· · · · · · · · · · · · · · · · · · ·	/	
	Travening and vehicles running	1,255	202	

Insurance	71	26
Repair and maintenance	483	-
Utilities	41	93
Depreciation (Note 12.1)	135	175
Rent, rates and taxes		94
Postage, telephone and stationery	611	202
Entertainment	42	30
Advertisement	1,281	335
Miscellaneous	526	59
	<u>7,240</u>	3,158
1 Financial Charges		
Mark-up on long-term finance- secured	115	1,714
Mark-up on short-term finance- secured	8,378	2,232
Mark-up on short-term finance- unsecured	3,607	88
Bank charges	112	70
	<u>12,212</u>	4,104

	2003 (Rupees '(2002 000)
22 Other Income		
Gain on sale of fixed assets (Note 12.3)	978	50
Scrap Sales	68	
Miscellaneous	50	147
	1,096	197
23 Taxation		
Current		
Turnover tax	138	
Deferred		
The company has		
available carry		
forward assessed		
tax losses of Rs.		
78.76 Million. Since		
it is not probable		
the extent of		
utilization against		
future taxable profit,		
no deferred tax		
asset has been		
recognized.		
24 Basic Earning / (Loss) per share		
24.1 Profit / (Loss) after Taxation	-37,396	-11,947
Numeber of ordinary shares issued and		
subscribed at the end of the year	9,000	9,000
	<u>-4.16</u>	-2,947

24.2 Diluted earning per share

There is no dilution effect on the basic earning per share of the company as the company has no such commitments.

25 Remuneration of Chief Executive and Executives

	2002					2003			
	Director	Chief	Executive	Total	Director	Chief	Executive	Total	
		Executive				Executive			
Managerial remuneration	345	; -	3,085		3,430		1,920	1,920	
House rent accomodation provided	155	j -	1,388		1,543		864	864	
Conveyance			73		73		92	92	
Medical Expenses	44	4 -	405		449		221	221	
Utilities	34	4 -	308		342		192	192	

	578 _	5,259	5,837	,	^,289	3,289
Number of persons	1 -	14	15		11	11

The Director have waived their meeting fee for the year.

Chief Executive is not getting any remuneration from the company.

Four executives and one director (2002 : Five executives) have been provided with foe use of the Company

maintained cars.

26 Number of Employees

The total number of employees as at June 30, 2003 were 28 (2002: 22)

27 Related Parties

Allied Engineering & Services Limted (AESL), Allied Precision Engineering Product (Pvt) Ltd (APEPL) and Midland Motors Pakistan (Pvt) Ltd (MMPL) are related parties as there are significant common management influence over these companies and Allied Motors Limited.

The transaction with these parties have been disclosed in note 28.

28 Transactions with Associated Companies

The aggregate amounts in respect of transactions with associated companies during the year other than those

specified herein- above were :

	2003	2002	
	(Rupees '000)		
(a) Rent paid (AESL)	-	188	
(b financial charges incurred/earned (AESL, APEPL, MMPL)	3,607	88	
(c) Various other expenses incurred (AESL)	98	686	
(d) Hire charges of tools and equipment (income) (AESL, APEPL)	-50	-128	
(e) Repayment of Short Term Loan (AESL)	11,985	-	
(f) Repayment of Short/long term Loan (MMPL)	15,600	5,850	
(g) Repayment of Short Term Loan (APEPL)	22,300	-	
(h)Long-term Finance obtained (MMPL)	-	8,850	
(i) Short Term Finance Obtained (AESL)	10,000		
(j) Short Term Finance Obtained (APEPL)	25,100	-	
(k) Short Term Finance Obtained (MMPL)	13,000	-	
(1) Purchase of fixed Assets from (AESL/MMPL/APEPL)	2,330	-	
(m)Generator Repair Expenses/Goods Purchased (AESL,APEPL)	1,938	-	

29 Approval Of Financial Statement

The financial states ue on September 26th, 2003

		2003	2002
		(Rupee	s '000)
30	Plant Capacity and Production		
	Sanctioned plant capacity	6,000	6,000
	Actual production - Tractors	104	50

Reason for Shortfall in production

Due to low demand of new product in the market.

31 Financial Instrument risk management and Related Disclosure

31.1 Concentration of credit risk

The company manages credit risk in trade receivable by limiting significant exposure to any individual customer by obtaining advances, deposits & setting out credit limits.

31.2 Interest / Mark - Up risk exposure

The company exposure to interest / Mark-up rate on its financial assets and liabilities are summarized as under :

	Intere		Non Intrest/MarkUp Bearing					
	Maturity upto	After	Total	Maturity upto one	After	Total	Total 2003	Total 2002
Financial Assets	One year Rs. 000	one year Rs. 000	Rs. 000	year Rs. 000	one year Rs. 000	Total Rs. 000	Rs. 000	Rs. 000
Long Term Deposits	-	-	-	-	302	302	302	516
Trade Debts				1,191		1,191	1,191	
Advances, deposits, prepayments								
& Other receivables	-	-		14,670		14,670	14,670	6,402
Cash & bank balances		-	-	1,737	-	1,737	1,737	1,098
	-	-	-	17,598	302	17,900	17,900	•8,016
Financial Liabilities								
Long term finance - Unsecured	-	-	-	-		-	-	8,000
Long term finance - Secured	-	60,907	60,907	-	-		60,907	20,000
Short term finance - Secured	85,750	-	85,750			-	85,750	53,822
Short term finance - Unsecured	7,025		7,025				7,025	888
Creditors, accrued expenses &								
other liabilities	_	-	-	13,001	-	13,001	13,001	33,632
	92,775	60,907	153,682	13,001	-	13,001	166,683	116,342

Effective Interest rates for the monetary financial assets and liabilities are mentioned in the respective notes to the financial statement.

31.3 Foreign exchange risk management

Foreign currency risk management mainly arises where receivables and payable exist due to transactions entered in to foreign currencies. The company incurs foreign currency risk on purchases that are entered in a currency other than Pak Rupees. The company uses forward exchange contract to hedge its currency when considered appropriate.

31.4 Fair value of the financial instruments.

The carrying value of all the financial assets and liabilities reflect in the financial statements approximate to their fair values.

32 Comparative Figures

(a) Figures have been rounded off to the nearest thousand of rupees unless otherwise.

(b) Previous year's figures have been rearranged wherever necessary, for the purpose of comparison.

PATTERN OF SHAREHOLDING					
As at Jun	e 30, 2003				
Shareholding			Total Share		
From		То	Held		
1	100		35,529		
101	500		115,790		
501	1000		82.576		
1001	5000		284,409		
5001	10000		87.63		
	As at Jun Shareholdir From 1 101 501 1001	As at June 30, 2003 Shareholding From 1 100 101 500 501 1000 1001 5000	As at June 30, 2003 Shareholding Tota From To 1 100 101 500 501 1000 1001 5000		

8	10001	15000	91.861
4	15001	20000	69.799
1	20001	25000	25,000
1	35001	40000	36,800
2	45001	50000	100,000
1	55001	60000	58,633
1	70001	75000	73,500
1	75001	80000	77,900
1	115001	120000	115,300
1	525001	530000	525,400
1	550001	555000	553,000
1	690001	695000	691,094
1	870001	875000	871,800
1	1105001	1110000	1,108,906
1	1300001	1305000	1,301,333
1	2690001	2695000	2,693,740
1120			9,000,000

Categories Of

Shareholders	Number	Share Held	Percentage
Joint Stock Company	28	6,020,271	66.89
Financial Institution	5	1,439,866	16
Modarba Companies	0 -		0
Insurance Companies	2	95,433	1.06
Investment Companies	1	77,900	0.87
Individuals	1084	1,366,530	15.18
Associated Companies	0-		0
Foreign Investors	0 -		0
Others	0-		0
	1120	9,000,000	100

PATTERN OF SHAREHOLDING

As at June 30, 2003

DESCRIPTION Associated Companies, Undertakings and Related Parties (name wise detail)	NUMBER	SHARE HELD	PERCENTAGE
Allied Engineering & Services Ltd. NIT & ICP	1	2,767,240	30.75
National Bank Of Pakistan	1	17.000	0.19
Investment Corporation Of Pakistan Directors, CEO & their Spouse and Minor Children	1	77,900	0.87
Mr.K. AsifRehman	1	3,393	0.04
Mr. K. Farouk Majid	1	640	0.01
Mr. Fazlur Rehman	1	640	0.01
Mr. Kamal Mahmood	1	640	0.01
Mr. Sheheryar Jahangir	1	500	0.01
Mr. Kafeel Jahangir	1	500	0.01
Mr.Khalid Mughal	1	500	0.01
Executives	-	-	-
Public Sectors Companies & Corporation	28	2,760,597	30.67
Banks, Development Finance Institutions, Non-Banking Finance Institutions, Insurance Companies, Modarbas and Mutual Funds Foreign Investors/Shareholders holding ten percentage or more voting interest in the Company	4	210,733	2.34
Magenta International Ltd.	1	1,108,906	12.32

Fielding International Ltd	1	691,094	7.68
Individuals	1076	1,359,717	15.11
TOTAL	1120	<u>9,000,000</u>	100

SUMMARISED KEY OPERATING AND FINANCIAL

DATA OF LAST YEARS

	2003	2002	2001	2000 (Rs. 000)	1999	1998	1997
Net Assets							
Fixed Assets	96,337	37,930	26,253	34,797	39,096	41,421	43,504
Long Term Investments		-	-	3,000	5,000	5,000	5,000
Long Term Deposits	302	516	274			-	-
Current Assets	-4,332	233	1,006	-8,701	-10,757	-10,207	-25,211
TOTAL NET ASSETS	92,307	38,679	27,533	29,096	33,339	36,214	23,293
Financed By							
Issued Subscribed & Paid up Capital	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Reserves-Net	-117,019	-79,623	-67,676	-61,032	-56,715	-53,786	-66,707
Shareholders Equity	-27,019	10,377	22,324	28,968	33,285	36,214	23,293
Surplus on Revaluation of Fixed Assets	57,782	-				-	
Term Finance	60,907	28,000				-	
Deferred Liabilities	637	302	5,209	128	54	-	-
TOTAL FUNDS INVESTED	92,307	38,679	27,533	29,096	33,339	36,214	23,293
Turnover & (Loss)							
Turnover	26,952	326	2,003	8,783	14,326	4,857	3,658
Gross Profit / (Loss)	-7,241	-175	-3,001	-2,354	-1,043	-2,616	-3,162
(Loss) Before Tax	-37,259	-11,945	-6,634	-4,270	-2,851	-8,861	-10,287
Tax	138	2	10	47	78	-21,782	19,719
Prof / (Loss) After Tax	-37,396	-11,947	-6,644	-4,317	-2,929	12,921	-30,006
Accumulated (Loss) B/F	-175,717	-163,770	-157,126	-152,809	-149,880	-162,801	-132,795
Accumulated (Loss) C/F	-213,114	-175,717	-163,770	-157,126	-152,809	-149,880	-162,801
Sales Volume							
Sanctioned Plant Capacity	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Actual Production - Tractors	104	50	14	35	116	34	27
Actual Production - Agrimotors	-	-	-	-	-		8