# Automotive Battery Company Limited

Annual Report 2000

# CONTENTS

CORPORATE PROFILE NOTICE OF MEETING CHAIRMAN'S REVIEW REPORT OF THE DIRECTORS FIVE YEARS AT A GLANCE GRAPHIC ILLUSTRATION PATTERN OF SHAREHOLDING OF SHARES AUDITORS' REPORT BALANCE SHEET PROFIT AND LOSS ACCOUNTS STATEMENT OF CHANGES IN EQUITY CASH FLOW STATEMENT NOTES TO THE ACCOUNTS

# **CORPORATE PROFILE**

## **BOARD OF DIRECTORS**

Arif Hashwani- ChairmanArshad Shahzada- Chief ExecutiveS.H.M. Zaidi- Chief ExecutiveAltaf Hashwani- Chief ExecutiveHussain Hashwani- Chief ExecutiveJaweed Niaz(NIT NOMINEE)S. Yamagami(FB-JAPAN)S. Haider Mehdi- Chief Executive

# COMPANY SECRETARY

S. Haider Mehdi

# AUDITORS & SHARE REGISTRAR

Shakir & Co. Chartered Accountants 4th Floor, Jubilee Insurance House, I. I. Chundrigar Road, Karachi.

## SOLICITORS

Farrukh Zia Shaikh

# BANKERS

Habib Bank Ltd. Muslim Commercial Bank Ltd. Bank of Tokyo Mitsubishi Limited Gulf Commercial Bank Ltd. (Former/y Schon Bank Ltd.) Doha Bank Limited Emirates Bank International PJSC ORIX Investment Bank Pakistan Limited American Express Bank Ltd.

### **REGISTERED OFFICE**

40-K, Block 6 Dr. Mahmood Hussain Road Off Sharae Faisal, P.E.C.H.S., Karachi-75400

## NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Sixteenth Annual General Meeting of the Shareholders of Automotive Battery Company Limited will be held on Thursday September 14, 2000 at 11.30 hours at Karachi Merrier Hotel, Abdullah Haroon Road, Karachi to transact the following business:

## A. ORDINARY BUSINESS:

1. To read and confirm minutes of the Fifteenth Annual General Meeting of the Shareholders held on June 16, 1999.

2. To receive and adopt the Audited Statements of Accounts for the Year ended March 31,2000 together with the Directors' and Auditors' reports thereon.

3. To appoint Auditors for the year 2000-2001 and fix their remuneration.

4. To consider any other business with the permission of the Chair.

## **B. SPECIAL BUSINESS:**

5. To consider and approve remuneration of the Chief Executive of the Company for a period of three years commencing from April 24, 2000.

A statement under Section 160 of the Companies Ordinance, 1984 pertaining to special business is annexed to this notice.

By order of the Board

## S. HAIDER MEHDI

Director & Company Secretary

Karachi: July 20, 2000

Notes:

1. A member entitled to attend and vote at the Annual General meeting is entitled to appoint a proxy to attend instead of his/ her behalf.

2. Proxies must be deposited with the Company not later than 48 hours before the time of holding the meeting.

3. Share Transfer Books of the Company will remain closed from September 06, 2000 to September 14, 2000 (both days inclusive).

4. Shareholders are requested to notify any change in their address to the Registrar's Office; Shakir & Company, 4th Floor, Jubilee Insurance House, I. I. Chundrigar Road, Karachi,

# STATEMENT UNDER SECTION 160 OF THE COMPANIES ORDINANCE, 1984

This statement is annexed to the notice of the Sixteenth Annual General Meeting of the shareholders of Automotive Battery Company Ltd., to be held on September 14, 2000 and sets out the material facts concerning the following special business to be transacted at the meeting for approval of shareholders.

## **REMUNERATION OF THE CHIEF EXECUTIVE OF THE COMPANY**

A total amount of Rs. 4.99 million will be proposed as the aggregate remuneration of the Chief Executive of the Company for a period of three-year commencing from April 24, 2000 in the form of following Resolution.

"RESOLVED: that an aggregate sum of Rs. 4.99 Million (Rupees Four Million nine hundred ninety thousand) be and is hereby approved as remuneration of the Chief Executive of the Company for a three-year term from April 24, 2000 to April 23, 2003, (both days inclusive), covering his managerial remuneration, housing, utilities, bonus, provident fund and gratuity in addition to his entitlement to chauffeur driven company maintained car, medical and hospitalisation expenses, utilities, telephone, leave fare assistance and other fringe benefits as per rules of the Company"

Mr. Arshad Shahzada, the Chief Executive of the Company is interested in this business to the extent of his remuneration.

## **CHAIRMAN'S REVIEW**

## IN THE NAME OF ALLAH THE MOST BENEFICENT AND MERCIFUL

## **Dear Shareholders**

I feel honoured in welcoming you to the 16th Annual General Meeting and presenting the Audited Statements of Accounts and my review on the performance of your Company for the year 1999-2000.

The performance of the indigenous automotive battery industry during the year under review remained highly disturbed on account of higher taxation in the form of 10% Central Excise Duty on Separators as well as on finished Batteries in addition to 15% Sales tax on registered and 18% Sales tax on un-registered dealers. The Organized Sector manufacturers were confronted with tough competition by high influx of smuggled batteries, imports at under invoiced value and tax evasion by replaters. The same resulted negative growth in Organized Sector market despite national GDP growth of 4.5%. However, despite the adverse operating environment, your Company recorded a pro-tax profit of Rs. 4.34 million as compared to Rs, 5,77 million for the preceding year.

## **SALES**:

Sales revenue decreased to Rs. 249.2 million during the year under review as against Rs. 278.4 million .of the preceding year. This was due to cut throat competition both from Organized and Unorganized Sectors. In order to meet the severe market competition, the management of your Company changed the arrangement of distribution of its products through exclusive distributor to various authorized dealers during the period under report. This change of distribution arrangement also affected sales during the year under review as the inventory of finished batteries with the exclusive distributor; M/s. Forbes Forbes Campbell & Co (Private) Limited were brought to nil before supplies made by your Company to the authorized dealers.

## **MANUFACTURING:**

Production during the year under review declined by 6% as compared to last year, due to reduced market demand especially in the second half which is generally considered to be the better period for the sale of batteries. Infra structural constraint, particularly water also affected manufacturing and cost of production. Your management effectively planned production to cater the market demand both in terms of quality and quantity. The management effectively implemented internal cost controls which resulted reduction in cost of manufacturing despite inflationary pressures and no increase in selling prices during the year.

#### **PROFITABILITY;**

Pro-tax profit for the year amounted to Rs. 4.34m as compared to Rs. 5.77 m during the previous year. The decline in profitability is due to reduced sales, cost increases and payment of Rs. 3.19 m in amnesty on account of sales tax arrears for supplies to Original Equipment Sector during the period May 1990 to November 1995. The payment of arrears is being contested at the tribunal level, Due to strict monitoring on Overheads, Administration and Marketing, expenses remained almost at par with that of last year. Financial charges reduced from Rs. 15.08 m to Rs. 12.63 m owing to perpetual re-payment of long term loans and negotiation of working capital finance facility on competitive rates.

#### **TAXATION :**

The Company continued to provide current taxation at the rate of 0.5% of turnover under Section 80-D of the Income Tax Ordinance, 1979 in view of the brought forward losses.

#### **FUTURE OUTLOOK :**

The future of industry as well as your Company will depend on revival of economic activities in the country, prudent taxation policies and affordable cost of utilities. Abolishment of Central Excise duty on separators in the national budget 2000/2001 is .welcome sign for the industry but continuation of Central Excise Duty on finished batteries and increase in the cost of diesel and gas will have adverse impact on production cost. The gap between supply and demand will exert more pressure on pricing, discounts and in turn necessitates operational efficiencies. Your Management is quite aware of the future challenges and is exercising control on costs and quality standards in order to combat the competition effectively.

## **PERSONNEL:**

Relations between the Workers and the Management remained cordial. Previous agreement with the CBA expired on July 31, 1999 and

through mutual understanding and negotiations, fresh agreement was concluded for a period of two years effective from August 1, 1999.

## **ACKNOWLEDGMENT:**

I wish to place on record the Board's appreciation of the dedicated efforts and valuable support of all members of the Company, the dealers, customers, banks, financial institutions and our joint venture partners M/s Furukawa Battery Company Ltd.

Karachi: July 20, 2000

**ARIF HASHWANI** 

Rs. (000)

Chairman

## **REPORT OF THE DIRECTORS**

The Directors have pleasure in submitting their Report and the Audited Statements of Accounts of your Company for the Year ended March 31,2000, The profit after providing for the minimum tax on turnover under Section 80-D of the Income Tax Ordinance, 1979 amounting to Rs 0.906m has been utilised to reduce the carried forward losses and as such your directors do not recommend any dividend for the year under review.

## FINANCIAL HIGHLIGHTS

	165. (000)
Profit before Taxation	4,345
Less Taxation	906
Profit after Taxation	3,439
Accumulated Losses Brought Forward	25,925
Loss Carried Forward	22,488
Earning per share	Rs. 0.65

The Chairman's' Review dealing with the performance of the Company during the Year ended March 31,2000, future prospects and other matters of concern to the Company forms part of this report.

Pattern of shareholding as at March 31, 2000 is annexed to this report.

The present. auditors, Messrs. Shakir & Co., Chartered Accountants, retire and being eligible, offer themselves for re-appointment.

By order of the Board

ARSHAD SHAHZADA

Chief Executive

Karachi: July 20, 2000

# FIVE YEARS AT A GLANCE

				R	s. Million
	1996	1997	<i>1998</i>	1999	2000
Sales	247.84	263.61	268.79	278.40	249.20
Gross Profit	41.59	32.04	34.05	36.10	31.14
Profit before tax	11.33	0.02	2.80	5.77	4.36
profit(loss) after tax	10.43	(0.95)	1.75	4.70	3.44
Paid up share capital	52.65	52.65	52.65	52.65	52.65
Accumulated Losses	(31.42)	(32.37)	(30.62)	(25.92)	(22.49)
Shareholders' equity	21.23	35.28	37.04	41.73	45.17
Long-term debt	69.98	63.06	55.13	45.95	35.33

# PATTERN OF SHAREHOLDINGS AS AT MARCH 31, 2000

NO. OF SHAREHOLDE	RS	SE	IAREHOLDIN	VG		TOTAL SHARES HELD
641	FROM	1	ТО	100	SHARES	63,805
164	FROM	101	ТО	500	SHARES	52,700
74	FROM	501	ТО	1000	SHARES	65,400
84	FROM	1001	ТО	5001	SHARES	214,500
12	FROM	5001	ТО	10000	SHARES	68,800
3	FROM	10001	ТО	15000	SHARES	32,000
5	FROM	15001	ТО	20000	SHARES	86,700
3	FROM	25001	ТО	30000	SHARES	69,000
1	FROM	35001	ТО	40000	SHARES	39,800
1	FROM	55001	ТО	60000	SHARES	54,800
1	FROM	95001	ТО	100000	SHARES	100,000
1	FROM	595001	ТО	600000	SHARES	600,000
1	FROM	745001	ТО	750000	SHARES	750,000
1	FROM	3065001	ТО	3070000	SHARES	3,067,390
992						5,264,895

			PERCENTAGE
NO. OF	CATEGORIES OF	SHARES	OF
SHAREHOI	LDSHAREHOLDERS	HELD	TOTAL
985	Individuals	758,305	14.40%
1	Investment Company	10,500	0.20%
3	Joint Stock-Companies	3,091,790	58.72%
1	Financial Institution	600,000	11.40%
1	Modaraba Company	54,300	1.03%
1	Others - Foreign Company-		
	Furukawa Battery Company Ltd. Japan	750,000	14.25%
992		5,264,895	100.00%

# **AUDITORS' REPORT TO THE MEMBERS**

We have audited the annexed Balance Sheet of **AUTOMOTIVE BATTERY COMPANY LIMITED as at** March 31, 2000 and the related Profit and Loss Account, Statement of Changes in Equity and Cash Flow Statement

together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and after due verification thereof, we report that:

 (a) in our opinion, proper books of account have been kept by the Company as required by the Companies Ordinance, 1984;

(b) in our opinion:

(i) the Balance Sheet and Profit and Loss Account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984 and are in agreement with the books of account and are further in accordance with accounting policies consistently applied;

(ii) the expenditure incurred during the year was for the purpose of the Company's business; and

(iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the Company;

(c) in our opinion and to the best of our information and according to the explanations given to us, the Balance Sheet, Profit and Loss Account, Statement of Changes in Equity and Cash Flow Statement, together with the notes forming part thereof, give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at March 31,2000 and of the profit, changes in equity and the cash flow for the year then ended; and

(d) in our opinion no Zakat was deductible at source under the Zakat & Ushr Ordinance, 1980.

Karachi: July 20, 2000 SHAKIR & CO. Chartered Accountants

# **BALANCE SHEET AS AT MARCH 31, 2000**

	Note	2000	1999
		Rupees	Rupees
SHARE CAPITAL			
AUTHORISED CAPITAL			
8,000,000 Ordinary Shares of Rs 10 each		80,000,000	80,000,000
Issued, subscribed and paid-up capital	3	52,648,950	52,648,950
Accumulated loss		(22,485,728)	(25,924,467)

		30,163,222	26,724,483
SURPLUS ON REVALUATION OF FIXED ASSETS		15,006,479	15,006,479
LONG TERM LOANS	4	33,935,580	43,057,580
OBLIGATION UNDER FINANCE LEASE	5	1,393,815	2,897,370
DEFERRED LIABILITIES	6	2,323,193	2,293,762
CURRENT LIABILITIES;	_	50 464 240	27.0.40.401
Short term financing	7	50,464,349	37,968,431
Current portion of long term liabilities	8	10,867,555	9,416,852
Creditors, Accrued and other liabilities	9	28,725,909	30,813,782
		90,057,813	
CONTINGENT LIABILITIES AND COMMITMENTS	10		
		172,880,102	168,178,739
TANGIBLE FIXED ASSETS			
Operating Assets	11	69,170,321	75,142,932
LONG TERM DEPOSITS	12	1,555,700	1,585,200
CURRENT ASSETS			
Stores and Spares	13	5,067,089	5,356,750
Stock-in-Trade	14	50,779,188	34,534,652
Trade Debts (Unsecured considered good)	15	29,038,476	31,716,625
Loans, Advances, Short Term Prepayment			
& Other Receivables	16	5,006,719	5,858,878
Trade & Other Deposits	17	2,324,521	1,438,648
Cash and Bank Balances	18	9,938,088	12,545,054
		102,154,081	91,450,607
		172,880,102	168,178,739

The annexed notes form an integral part of these accounts. The Auditors' Report is annexed hereto.

# ARSHAD SHAHZADAHUSSAIN HASHWANIChief ExecutiveDirector

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED MARCH 31, 2000

Note	2000	1999
	Rupees	Rupees

Net Sales	19	249,202,778	278,404,872
Cost of Sales	20	, ,	242,296,078
			36,108,794
Administrative and Marketing Expenses	21		14,043,948
Operating profit		16,989,026	22,064,846
Other income	22	309,300	184,012
		17,298,326	22,248,858
Financial Charges	23		15,076,458
Workers' Profit Participation Fund		233,333	309,775
Workers' Welfare Fund		88,666	117,706
Prior year adjustments			976,889
		12,953,672	16,480,828
Profit Before Taxation			5,768,030
Taxation	24	, ,	1,075,402
Profit After Taxation		3.438.739	4,692,628
Loss Brought Forward			(30,617,095)
Balance Carried Forward		(22,485,728)	(25,924,467)

The annexed notes form an integral part of these accounts.

ARSHAD SHAHZADA Chief Executive

## HUSSAIN HASHWANI Director

## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2000

	Share Capital	Unappropriated Prof/(Ioss) account	Total
		Rupees in 000	
Balance as on March 31, 1998 Profit for the year	52,649	(30,617) - 4,692	22,032 4,692
Balance as on March 31, 1999 Profit for the year	52,649	2 (25,925) - 3,439	26,724 3,439
Balance as on March 31, 2000	 52,649 ======	(22,486)	30,163

The annexed notes from an integral part of these accounts.

ARSHAD SHAHZADA Chief Executive HUSSAIN HASHWANI Director

Karachi : July 20, 2000

# **CASH FLOW STATEMENT**

# FOR THE YEAR ENDED MARCH 31, 2000

	Note	2000 Rupees	1999 Rupees
CASH FLOW FROM OPERATING ACTIVITIES			
Cash generated from operations	27	6,854,209	22,837,703
Staff gratuity paid		(202,021)	(573,882)
Financial charges paid		(12,056,992)	(13,771,428)
Financial charges on leased assets		(649,628)	(887,178)
Taxes paid/Refundable		18,485	2,038,377
Net cash inflow from operating activities			9,643,592
CASH FLOW FROM INVESTING ACTIVITIES			
Fixed capital expenditure		(414,085)	(769,874)
Sale proceeds of fixed assets			250,000
Net cash outflow from investing activities		107,915	(519,874)
CASH FLOW FROM FINANCING ACTIVITIES			
Repayment of long term loans		(7,967,000)	(6,959,000)
Repayment of liability under finance lease		(1,207,852)	
Net cash outflow from financing activities		(9,174,852)	(7,929,302)
Net decrease in cash and cash equivalents		(15,102,884)	1,194,416
Cash and cash equivalents at beginning of the year		(25,423,377)	(26,617,793)
Cash and cash equivalents at end of the year	28	(40,526,261)	(25,423,377)
The annexed notes form an integral part of these accounts.			

ARSHAD SHAHZADA

Chief Executive

HUSSAIN HASHWANI

Director

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED MARCH 31, 2000

## **1. NATURE OF BUSINESS**

The Company has been incorporated in Karachi as a Public Limited Company on October 28, 1984, and its shares are quoted on the Stock Exchange of Pakistan. The Company has set up an Automotive Battery Manufacturing plant located at Hub Industrial Estate, District Lasbella, in the Province of Balochistan.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Accounting Convention

These accounts have been prepared on historical cost convention.

### 2.2 Taxation

The Company's five year Tax Holiday expired on April 30, 1992. Provision for current taxation has been made at the minimum tax of 0.5% of turnover because of brought forward losses from Tax Holiday period.

## 2.3 Staff retirement benefits

The Company has a scheme of provident fund for its permanent employees. In addition, the Company operates an funded gratuity scheme covering all permanent employees. Provisions are made annually out of profits to cover obligations to date in respect of eligible employees under the scheme.

#### 2.4 Tangible fixed assets

Operating fixed assets except leasehold land are stated at cost less accumulated depreciation. Buildings are stated at revalued amount less accumulated depreciation. Leasehold land are stated at cost/revalued amount.

Depreciation is charged applying the reducing balance method and rates are stated in Note 11 to the Accounts.

Maintenance and normal repairs are charged to income. Major renewals and improvements are capitalized and the assets so replaced, if any, are retired.

Gains and losses on disposal of assets are included in the Profit & Loss Account.

The Company accounts for assets acquired under finance lease by recording the assets and related liabilities. Finance charge is allocated to accounting period in a manner so as to produce a constant periodic rate of charge on the outstanding liabilities.

#### 2.5 Stores, Spares and Loose Tools

These are valued at average cost. Items in transit are valued at cost comprising invoice value plus other charges incurred thereon.

## 2.6 Stock-in-Trade

Stocks are valued at lower of the cost or net realizable value. Cost in relation to raw materials is determined on average basis. Cost in relation to work in process and finished goods represents direct cost of materials, wages and an appropriate portion of production overheads and the related excise duty where applicable. Items in transit are valued at cost comprising invoice values plus other charges incurred thereon.

### 2.7 Revenue recognition

Sales are recorded on despatch of goods to customers.

	2000 Rupees	1999 Rupees
<b>3. ISSUED, SUBSCRIBED &amp; PAID-UP CAPITAL</b> 4,964,895 Ordinary Shares of Rs. 10/- each fully paid in cash	49,640,950	49,648,950
300,000 Ordinary Shares of Rs. 10/- each other than cash	3,000,000	3,000,000
	52,648,950 ========	52,648,950
Holding Company, Messrs Exide Pakistan Limited holds 3,067,390 Ordinary Shares in the Company.		
4. LONG TERM LOANS		
P.I.C.I.C. (Foreign Currency)	51,024,580	57,983,580
LESS: Repaid during the year	7,967,000	6,959,000

LESS: Current Portion	43,057,580 9,122,000	51,024,580 7,967,000
	33,935,580	43,057,580

4.1 PICIC Loan (Secured).

4.1.1 The Loan is secured by:

(a) A first floating charge on all its movable properties and other assets.(b) Hypothecation in respect of all the machinery both present and future.(c) Equitable mortgage on present and future movable and immovable properties wherever situated including all buildings, fixed plants, machinery and fixtures.

4.1.2 Interest bearing debt Rs. 19,564,580

- (i) The loan carries interest at the rate of 14% per annum chargeable at half yearly rates.
- (ii) The interest and principal is payable in 20 half yearly instalments starting from June 1992.

4.1.3 Interest free deferred debt Rs. 23,493,000

(i) The debt is repayable in four half yearly instalments after the terminal date of revised amortization schedule in respect of Interest Bearing Debt.

(ii) No interest/penal interest will be charged on this debt unless there is default in its repayment.

4.1.4 Any time during the subsistence of its loan, PICIC shall have the right to convert, at par 20% of the loan into shares of the Company provided that conversion of loan into Capital by all financial institutions will not exceed 25% of the paid up capital of the Company. In the case of interest free deferred debt PICIC shall have the right to Convert this amount of Deferred Debts, in full or in part, into fully paid-up ordinary shares of the Company at any time after the date of this letter. These shares will be issued at par, will enjoy voting rights and will be entitled to all benefits.

## 5. OBLIGATION UNDER FINANCE LEASE

	2000	1999
	Rupees	Rupees
Opening balance	4,105,222	5,075,524
Less: Repaid during the year	1,207,852	970,302
	2,897,370	4,105,222
Less: Current portion due within the following 12 months	1,503,555	1,207,852
	1,393,815	
The future minimum lease payments due under the agreement are as follows:		
Payable in 2000-2001	1,857,480	1,857,480
Finance charges allocated to future periods	353,925	649,628
	1,503,555	1,207,852

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Classified as under:

Long term obligation of finance Current obligation of finance	1,393,815 1,503,555	2,897,370 1,207,852
	2,897,370	4,105,222

The total lease rentals due under the various Lease Agreements are payable in equal monthly installments latest by 2001. Overdue rental payments are subject to an additional charge of Rs. 155/- per day. Taxes, Repairs, Replacements and Insurance costs are to be borne by the lessee, Finance charge at the rate of approximately 22% p.a., is included in the monthly rent and is charged to income,

## 6. DEFERRED LIABILITIES

	2000	1999
	Rupees	Rupees
Premium payable to L.I.E.D.A.	242,000	242,000
Less: Current Maturity	242,000	242,000
Staff Gratuity	2,323,193	2,293,762
	2,323,193	2,293,762
	=======================================	
7. SHORT TERM FINANCING		
7.1 Running Finance from Banks	50,464,349	33,252,717
7.2 Revolving finance from P.I.C.I.C		4,715,714
	50,464,349	37,968,431

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7.1.1 The Company has arranged short term running finance from various Banks on markup basis. Under these arrangements the Company can avail finances aggregating upto
Rs. 69.60 (1999: Rs. 40.40 million). The finances under these arrangements are secured by a joint hypothecation over the Company's stock-in-trade and trade debtors ranking pari-passu. The rate of Markup charged by the Bank ranges from 39 to 48 paisas (1999 41 to 58 paisas) per Rs. 1000 per day calculated on daily product basis.

7.2.1 The revolving finance from P.I.C.I.C is secured by hypothecation of stock and an additional first charge on the assets of the Company ranking pari passu with existing creditors. The revolving finance carries markup @ 60 paisas per Rs. 1000/- per day and has the limit facility of Rs. 7.5m.

## 8. CURRENT PORTION OF LONG TERM LIABILITIES

	2000	1999
	Rupees	Rupees
Pakistan Industrial Credit & Investment		
Corporation Ltd.	9,122,000	7,967,000
Lasbella Industrial Estate Development Authority	242,000	242,000
Obligation under finance lease	1,503,555	1,207,852
	10,867,555	9,416,852

9. CREDITORS, ACCRUED & OTHER LIABILITIES		
Creditors	9,083,570	10,464,375
Accrued Liabilities	12,429,814	13,026,880
Accrued Markup (9.1)	2,868,210	2,943,157
Sales Tax Payable	4,110,982	4,008,430
Workers' Profit Participation Fund	233,333	370,940
		30,813,782
9.1 Accrued Markup on secured Loan:		
PI.C.I.C	684,790	963,605
Running Finance		1,979,552
	2,868,210	2,943,157
<ul> <li>10. CONTINGENT LIABILITIES</li> <li>AND COMMITMENTS</li> <li>(i) Letter of Credit outstanding</li> <li>(ii) Bank Guarantees given by</li> <li>Bank of Tokyo Mitsubishi Limited,</li> <li>Soneri Bank Limited and</li> <li>Muslim Commercial Bank Limited</li> </ul>	1,128,000	10,774,398
on behalf of the Company	5,190,000	9,398,003
(iii) Insurance Guarantees/Indemnity Bonds	5,402,942	301,720
(iv) Income Tax Liability Refer Note No. 24	21,900,000	21,067,000

## **11. OPERATING ASSETS**

## 11.1 The following is a statement of operating assets

	Cost as at April 01, 1999	Additions/ (deletions) 01, 1999	Cost as at 3,132,000	Accumulated depreciation on 1.4.1999 Rupees	Depreciation for the year	Depreciation on Deletions	Accumulated Depreciation on 31.3.2000		Rate %
Leasehold land At HITE-Hub Chowki	3,500,000		3,500,000	-		-		3,500,000	
At SITE Nooriabad	1,384,668		1,384,668	-		-		1,384,668	
Factory buildings	22,706,661		22,706,6612	2,717,76§	999,445	-	- 3,717,210	18,989,451	5
Plant and machinery	118,305,310		118,305,310	75,048,700	) 4,325,661	-	- 79,374,361	38,930,949	10
Office equipment	752,580	22,085	774,665	426,390	) 34,328	-	- 460,718	313,947	10

Furniture & fixtures	1,242,181	16,000	1,258,181	809,853	45,333		855,186	402,995	10
Vehicles	4,317,056	330,000 (812,146)	3,834,910	3,161,230	254,585	599,246	2,816,569	1,018,341	20
Computers	888,055	46,000	934,055	411,504	52,255		463,759	470,296	10
Assets held under finance l	lease								
Plant and machinery	6,340,000		6,340,000	1,718,140	462,186		2,180,326	4,159,674	10
Total	159,436,511	(398,061)	159,038,450	84,293,582	6,173,793	599,246	89,868,129	69,170,321	
1999	159,079,976	356,539	159,436,515	77,837,834	6,798,064	342,315	84,293,583	75,142,932	
					2000 Rupees	1999 Rupees			
11.2 Depreciat been allocated	ion charged for the as follows'.	e year has							
Cost of goods Administrative	sold Note 20.1 e and marketing ex	penses			5,865,103 308,690	6,458,161 339,903			
				=	6,173,793	6,798,064			

11.3 Revaluation of leasehold land & buildings was carried out on September 30, 1996 which produced revaluation surplus of Rs. 15 million. The surplus of Rs, 15 million has been added to the value of such assets and corresponding amount has been credit to the Surplus on Revaluation of Fixed Assets.

11.4 Original cost	Rs. 10,848,709
The amount of increased figure	Rs. 22,855,000
Date of revaluation	September 30th 1996
Basis of revaluation	Current Market Value
Name and qualification of the independent valuers	M/s. Iqbal A. Nanjee & Co. Valuation Consultants and Surveyors

11.5 Had there been no revaluation, the figures of leasehold land and building would have been as follows:

	Cost as on March 31, 2000	Accumulated deprecation as on March 31, 2000	Book value as on March 31, 2000
Leasehold land	1,384,668		1,384,668
Buildings	16,921,531	8,278,298	8,643,233

11.6 Moulds for containers, lids and vent plugs amounting to Rs. 9.5 million included in the Plant and Machinery above are held by Mandviwalla Mauser Plastic Industries Ltd., Simla Plastic Works and Ideal Plastic View, who use the moulds for manufacturing plastic containers, lids and vent plugs for the Company.

11.7 The following operating assets were disposed of during the year

	Cost	Accumulated Depreciation	Book value	Sales Proceeds	Gain on sale of Fixed assets	Buyers
				Rupees		
Vehicles	550 046	400 670	145 100	450.000	204.0121	
Mitsubishi Van	553,846	408,658	145,188	450,000	304,812 M	M/s. Exide Pakistan Ltd.
Suzuki Khyber Car	258,300		67,712	72,000		Ar., Mukarrarn Khan
	812,146		212,900	522,000		
				2000 Rupees	1999 Rupee8	
12. LONG TERM DEPOSITS						
Utilities & Other Deposits			_	1,555,700	1,585,200	
<b>13. STORES &amp; SPARES</b> General Stores			=	5,067,089		
14. STOCK IN TRADE						
Raw & Packing Materials and Con	mponents			12,549,178	9,860,809	
Work in Process	L			8,675,808		
Finished Goods				27,033,854	11,442,852	
Goods-in-Transit				2,520,348		
			_	50,779,188		

14.1 Raw Material and Components amounting to Rs. 1.302 million were held by Mandviwalla Mauser Plastic Industries Ltd., Simla Plastic Works who under an arrangement with the Company, manufacture Plastic Containers, Lids and Vent Plugs for the Company.

## **15. TRADE DEBTORS (UNSECURED)**

Considered good (Note 15.1)	29,038,476	31,716,625
1511 1 1 D 1552 075 (1000 D 501 040) 1 6 A	• . 1	

15.1 Includes Rs. 1,553,875 (1999 Rs. 581,842) due from Associated Undertaking.

15.2 Maximum amount due from Associated Undertaking at the end of any month during the year was Rs. 3,723,568 (1999 Rs. 4,682,744).

# 16. LOANS, ADVANCES, S PREPAYMENT & OTHER RECEIVABLES

2000	1999
Rupees	Rupees

Loans to Staff & Workers (Considered good)	264,021	286,272
Advance to Staff for Expenses (Considered good)	169,415	169,415
Advances to suppliers (Considered good)	46,162	
Income Tax Deducted at Source	4,295,061	
Octroi Refundable		17,971
Prepayment		154,790
	5,000,719	5,858,878
17. TRADE AND OTHER DEPOSITS		
Advance for Excise Duty/Sales Tax	251,207	234,582
Margin Deposits (Bank Guarantee)	531,291	
Earnest Money/Licence Fee	951,174	
Sales Tax/Custom Duty Refundable	590,849	
		1,438,648
18. CASH AND BANK BALANCES		
Imprest Accounts	262,502	106,570
Balance with banks in current accounts Cheques in hand/Under realisation	9,675,586	12,438,484
1		12,545,054
19. SALES		
Local	263,992,645	293,641,880
Less: discounts on battery sales	14,789,867	15,237,008
	249,202,778	278,404,872
20. COST OF SALES		
Opening Stock	11,442,852	13,452,359
Purchases	341,032	
Cost of Goods Manufactured (Note 20.1)	234,878,986	241,431,166
	246,662,870	255,218,727
Less Cest of Dettering malered		
Less: Cost of Batteries replaced Closing Stock	27,033,854	1,479,797 11,442,852
		12,922,649
COST OF SALES		242,296,078
20.1 COST OF GOODS MA ,		

# 20.1 COST OF GOODS MA,

Raw and Packing Materials and Components:	
Opening Stock	

9,860,809	10,879,625
9,000,009	10,079,025

Purchase (Net)	110,600,562	119,358,357
		130,237,982
Closing Stock as on 31-03-2000		9,860,809
Raw and Packing Materials and Components: Consumed	107,912,193	120,377,173
Work in Process as on 01.04,1999	10,838,536	8,586,663
Stores & Spares consumed	5,247,022	5,223,599
Salaries, Wages & Benefits	18,741,824	20,013,282
Fuel, Power & Water	14,814,824	14,244,161
Insurance	679,001	719,352
Rent, Rate & Taxes	169,315	131,315
Repairs & Maintenance	652,939	925,687
Royalty	1,549,269	1,908,208
Excise Duty & Sales Tax	67,942,728	63,324,416
Conveyance & Transportation	431,972	799,318
Depreciation	5,865,103	6,458,161
Battery Guarantee Claims	8,243,285	9,054,764
Miscellaneous	,	503,603
	243,554,794	252,269,702
Work in Process as on 31.03.2000	, ,	10,838,536
COST OF GOODS MANUFACTURED		241,431,166

## 21. ADMINISTRATIVE AND MARKETING EXPENSES

Salaries & Benefits	5,479,144	4,915,823
Electricity & Gas	231,788	312,666
Travelling, Entertainment & Conveyance	617,825	183.16
Vehicle Running Expenses	603,280	352.55
Carriage and forwarding expenses	3,272,381	4,591,523
Rent, Rate & Taxes	184,911	95,913
Repairs & Maintenance	106,995	39,862
Legal & Professional Exp.	413,338	430,401
Auditors' Remuneration (Note 21.1)	117,360	114,370
Postage, Telephone & Telex	329,909	297,402
Printing & Stationery	379,040	370,402
Depreciation	308,690	339,903
Advertisement & Publicity	1,904,509	1,774 691
Miscellaneous	202,358	225,282
	14,151,528	14,043,948

21.1. AUDITORS' REMUNERATION	2000 Rupees	1999 Rupees
Audit Fee Registrar Service/Charges	45,000 72,360	40,000 74,370
	117,360	114,370
<b>22. OTHER INCOME</b> Service Charges	200	5,032

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Gain on Sale of Fixed Assets	309,100	178,980
	309,300	184,012
	=======================================	
23. FINANCIAL CHARGES		
INTEREST/MARK-UP ON		
P.I.C.I.C	3,345,919	4,599,763
Running Finance	8,094,912	8,898,467
Finance Charges on Leased Assets	649,628	887,178
Bank Charges	515,387	676,304
Interest on W.P.P.F	25,827	14,746
	12,631,673	15,076,458

24. The Company's income tax assessments have been finalized upto assessment year 1997-98 and the Company's claim for carry over of tax holiday losses beyond the tax holiday period for set off against the profits of taxable period is at various stages in the appellate forum in respect of different assessment years. As regards to the assessment year 1988-89, 1989-90, 1990-91 & 1991-92, the Income Tax Appellate Tribunal has ruled in the Company's favour and on a reference application for assessment year 1988-89 filed by the Income Tax Department has referred the question of law to the High Court. The appeal for assessment year 1992-93 is pending with the Income Tax Appellate Tribunal. Based on the legal advice, the Company expects the final outcome to be in its favour. Therefore, Tax Provision has been calculated on the basis that Tax Holiday losses would be set off against the current year's income. Should however, the Company's stand, not being accepted, the further estimated tax liability upto assessment year (2000-2001) would work out to Rs. 21.90 million approximately. In the opinion of the Directors, in view of the initial success upto the Tribunal stage and supporting legal opinion, further tax provision would not be eventually necessary.

## 25. REMUNERATION OF CHIEF EXECUTIVE AND DIRECTOR

The Aggregate amount charged in the account for the period for remuneration, including all benefits, to the Chief Executive, Director and Executives of the Company were a~ follows:

		2000			1999	
	Chief			Chief		
	Executive	Director	Executive	Executive	Director	Executive
Rupees						
Managerial Remuneration	791,529		833,300	671,827	130,795	793,950
Retirement Benefits	124,737		119,372	103,339		104,454
Housing, Conveyance						
& Utilities	381,540		423,084	341,088	71,940	443,973
Medical expenses	62,792		82,061	59,074	115,000	75,764
LFA	30,000		99,861	30,000	30,000	137,863
	1,390,598		1,557,678	1,205,328	347,735	1,556,004
Number of Persons	1	0	5	1	1	6

In addition the Chief Executive, Director and some executives are provided with free use of the Company's cars and residential telephone in accordance with their entitlement.

2000	1999
Rupees	Rupees

# 26. TRANSACTIONS WITH ASSOCIATED UNDERTAKING

Sales to	34,458,206	30,170,377
Purchases from	392,186	385,482
Less · Sales Tax	51,154	50,280
Net Purchase	341,032	335,202
Sales of fixed asset	450,000	
Expenses charged by	718,949	808,516
Expenses charged to	315,335	422,370
	36,283,522	31,736,465

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(2,012,926) 6,381,867

(16,218,266) (5,409,408)

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## 27. CASH GENERATED FROM OPERATION

Profit before taxation	4,344,654	5,768,030
Adjustment for non cash charges and other items		
Depreciation	6,173,793	6,798,064
Profit on sales of fixed assets	(309,100)	(178,980)
Provision for staff gratuity	231,455	783,539
Financial charge	11,982,045	14,189,280
Finance charges on leased assets	649,628	887,178
working capital change note 27.1	(16,218,266)	(5,409,408)
	6,854,209	22,837,703
	=================	=========

## 27.1 WORKING CAPITAL CHANGES

(Increase)/decrease in current assets

Long Term Deposit	29,500	
Spares	289,661	(986,611)
Stock-in-Trade	( 16,244,536)	(729,623)
Trade Debts	2,678,149	(9,975,055)
Loans and advances	(72,241)	(15,550)
Trade and other deposits	(885,873)	(84,436)
	(14,205,340)	(11,791,275)

Increase/decrease in current liabilities Creditors, accrued and other liabilities (excluding accrued mark up)

## 28. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the cash flow statement comprised of the following balance sheet amounts:

Cash and bank balances Short-term finance utilised	9,938,088	12,545,054
under mark-up arrangements	(50,464,349)	(37,968,431)
	(40,526,261)	(25,423,377)

29. Financial Assets and Liabilities for the year ended March 31, 2000

	Interest/Marku Maturity upto one year	Maturity	Sub	Maturity	Markup Bearing Maturity after one year	Sub Total	Total
Financial Assets							
Deposits					1,556	1,556	1,556
Trade Debtors				29,038		29,038	29,038
Loans and Advances				310	169	479	479
Other Receivables				232		232	232
Cash & Bank Balance				9,938		9,938	9,938
Financial Liability							
Long term loan	10,868	33,936	44,804				44,804
Short term finance	50,464		50,464				50,464
Creditor & Accrued				28,726		28,726	28,726

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### **30. GENERAL**

29.1 The production capacity of the Factory cannot be precisely determined as it depend on the proportion of different types of batteries produced which varies in relation to the consumer demand.

29.2 The figures have been rounded off to nearest rupee.

29.3 Previous year's figures have been rearranged and regrouped where necessary for the purpose of comparison.