AL-GHAZI TRACTORS LTD

ANNUAL REPORT 1996-97

AGRICULTURE

(Million hectares)

					•
Description	Pakistan	Punjab	Sindh	NWFP	Balochistan
LAND USE					
Total geographical area	79.609	20.625	14.091	10.174	34.719
Cultivable land	30.300	13.980	7.010	2.960	6.350
Cultivated area	21.460	12.140	5.730	1.920	1.670
Cropped area	22.150	15.550	3.740	2.020	0.840
Irrigated land	17.120	12.990	2.440	0.890	0.800
as % of cropped area	77%	84%	65%	44%	95%
Land dependent on rain	5.030	2.560	1.330	1.130	0.040
Forest area	3.440	0.470	0.590	1.290	1.090
	4%	2%	4%	13%	3%
FARM DISTRIBUTION 1990					
Average size of farm (Hec.)	3.8	3.7	4.3	2.2	9.5
Number of farms					
(Million Nos.) Total	5.071	2.957	0.802	1.069	0.243
Owner	69%	69%	50%	78%	81%
Owner-cum-tenant	12%	16%	8%	8%	5%
Tenant	19%	15%	42%	14%	14%
Area of farms Total	19.150	10.970	3.482	2.359	2.339
Owner	65%	62%	59%	73%	81%
Owner-cum-tenant	19%	24%	12%	15%	8%
Tenant	16%	14%	29%	12%	11%
Small Farms (Million Nos.)	4.726	2.755	0.750	1.034	0.187
	93%	93%	94%	97%	77%
Small Farms (Area)	11.568	6.998	2.232	1.657	0.681
	60%	64%	64%	70%	29%
Land use intensity (%)	87	95	83	87	54
Cropping intensity (%)	137	141	140	132	94
Farm machinery/Agro-industries/input	ts (E)				
Tractors* 1994-95 (Nos)	304 992	*	*	*	*
Tubewells 1993-94 (Nos)	389 493	341 773	23050	8367	16303
Fertilizer plants 1994-95 (Nos)	12	6	4	2	*
Fertilizer use 1994-95	2.183	1.557	0.452	0.142	0.032
(Million nutrient tonnes)					
Fertilizer use/hec. 1995	102	128	79	74	. 19
(Nutrient Kgs/hectare)					
Water availability '95 at					
Farm gate (mill.acre-feet)	105.98	53.47	46.81	3.75	1.95
Kharif	68.03	33.68	31.07	2.22	1.06
Rabi	37.95	19.79	15.74	1.53	0.89
Storage capacity** 1992-93 (000 ton					
Wheat	5 042	2 886	689	445	
Rice	831	*	*	*	*

Cotton 480 * * * *

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COMPANY PROFILE

DATE OF INCORPORATION: June 1983

DATE OF COMMENCEMENT

OF OPERATIONS: September 1, 1983

DATE OF TAKE OVER

BY AL-FUTTAIM December 8, 1991

START OF PRODUCTION AT DERA GHAZI KHAN PLANT:

i) Auxiliary Plant. February 20, 1984.ii) Main Plant. April 1, 1985.

INSTALLED CAPACITY: 15,000 TRACTOR PER ANNUM IN SINGLE SHIFT.

TOTAL LAND AREA: APPROX. 100 ACRES.

EMPLOYEES: 536

OFFICES:

Head Office. Karachi.

Plant. Dera Ghazi Khan - 12 km from D.G. Khan City.

Marketing Centres: Lahore.

Multan
Peshawar.
Islamabad.
Sukkur.

FACILITIES AT THE STAFF COLONY

HOUSING 126 FAMILY HOMES AND BACHELOR QUARTERS FOR

EXECUTIVES AND WORKERS.

POPULATION OF THE STAFF

COLONY: APPROXIMATELY 500.

CHILDREN IN THE AGTL

PRIMARY SCHOOL: 98

OTHER FACILITIES: - MOSQUE

- HOSPITAL WITH AMBULANCE

- AGTL PRIMARY SCHOOL FOR CHILDREN OF THE STAFF

RESIDING IN THE COLONY.

- RECREATION CENTRES FOR EXECUTIVES, WORKERS
AND LADIES, WITH INDOOR GAMES, TV, VIDEOS, DISH

ANTENNAS, AND OTHER FACILITIES,

- PLAY GROUNDS, PARKS, HORTICULTURE, AND JANITORIAL SERVICES.
- SCHOOL BUS FOR PICK AND DROP SERVICES TO SCHOOL AND COLLEGE GOING CHILDREN OF THE STAFF FOR D.G. KHAN CITY.
- PRIVATE ELECTRIC GENERATOR FOR UNINTERRUPTED POWER SUPPLY
- CLEAN WATER SUPPLY WITH UV FILTRES.
- TRANSPORT FACILITY FOR D.G. KHAN CITY & ADJOINING AREAS.

COMPANY INFORMATION

Board of Directors

KUNWAR IDRIS-CHAIRMAN
PARVEZ AL1 - CHIEF EXECUTIVE
KEITH S. STACK
SHAH JALIL ALAM
HASAN IRSHAD
RAZI UR RAHMAN KHAN
NAZIR A. SHAIKH
MARIO CHESSA

Auditors

A.F. FERGUSON& CO.

Legal Advisors

SURRIDGE & BEECHENO

Tax Advisors

FORD, RHODES, ROBSON, MORROW

Bankers

HABIB BANK LTD.
SOCIETE GENERALE
STANDARD CHARTERED BANK
UNION BANK LTD.

Company Secretary

SALEEM ADIL

OFFICES

KARACHI.

Registered Office-11th Floor, NIC Building, Abbasi Shaheed Road, Karachi 74400. Telephone: (92.021) 5660881-5. Telefax: (92.021) 5869387.

DERA GHAZI KHAN

PLANT P.O. Box 38, Sakhi Sarwar Road, Dera Ghazi Khan. Telephone: (92.0641) 63159, 63805,63750. Telefax: (92.0641) 62117.

LAHORE

MARKETING Center- 10 km Sheikhupura Road, Lahore.

Telephone: (92.042) 270081 272226,7924676-7. Telefax: (92.042) 272257.

ISLAMABAD

Flat No. 8 2nd Floor, Malik Complex, Shahrahe Quaid-e-Azam, Blue Area, Sector F-7 & G-7, Islamabad.

Telephone: (92.051) 829895, 272866. Telefax: (92.051) 272377.

PESHAWAR

Suite No. 205 A, city Tower, University Road, Peshawar.

Telephone: (92.0521) 842315, 841823.

MULTAN

20 Industrial Estate, Multan.

Telephone: (92.061) 539557-9 Telefax: (92.061) 539241

SUKKAR

C/631/3, Minara Road, Sukkur

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Fourteenth Annual General Meeting of AI-Ghazi Tractors Limited will be held at Hotel Marriott, Karachi on Monday, December 15, 1997 at 11.00 a.m to transact the following business:

ORDINARY BUSINESS

- 1. To receive and consider the audited Accounts, the Director's report and the Auditor's report for the year ended June 30, 1997.
- 2. To declare the final cash dividend. (The Directors have recommended a final Dividend of 35% i.e. Rs. 1.75 per share issued, in addition to 15% i.e. Rs. 0.75% per share already paid as interim Dividend, making a total cash dividend of 50% i.e. Rs. 2.50 Per Share).
- 3. To appoint Auditors for the year ending June 30, 1998 and to fix their remuneration. The retiring Auditors M/s A.F. Ferguson & Co. being eligible offer themselves for reappointment.

SPECIAL BUSINESS

1. To approve issue of bonus shares and in this regard to pass the following special resolutions:

"RESOLVED THAT a sum of Rs. 8,110,780 out of the Free Reserves of the company be capitalised and applied to the issue of 1,622,156 Ordinary shares of Rs. 5/- each and allocated as fully paid up Bonus shares to the Members whose names appear in the register of the members at the close of business on November 30, 1997 in the proportion of one Share for every Ten existing shares held and that such new shares shall rank pari passu with the existing ordinary shares of the company but shall not be eligible for dividend in respect of the year ended June 30, 1997."

Further Resolved that in the event of any member holding shares which are not an exact multiple of Ten, the Directors be and are hereby authorised to sell in the stock market such fractional entitlement and to pay the proceeds of sale when realized to a charitable Institution."

STATEMENT UNDER SECTION 160 OF THE COMPANIES ORDINANCE 1984

1. The Directors consider it advisable to capitalise a sum of Rs. 8,110,780 which they have set aside in a special Reserve for issue of Bonus shares.

NOTES:

1. A member entitled to attend and vote at this meeting is entitled to appoint a proxy to attend and vote on his/her behalf. No person shall act as a proxy (except for a corporation) unless he is entitled to be present and vote in his own right. Proxies, in order to be effective, must be received at the registered office of the Company duly stamped and signed not less than 48

hours before the time of the meeting.

- 2. The Share Transfer Books of the Company will remain closed from December 01, 1997 to December 15, 1997 (both days inclusive).
- 3. Members are requested to promptly communicate to the Company any change in their addresses.

CHAIRMAN'S REVIEW

I take pleasure in welcoming you to the Fourteenth Annual General Meeting of AI-Ghazi Tractors Ltd. and in presenting the Annual Report and Accounts of your Company for the year ended June 30, 1997.

SALES & PRODUCTION:

The year 1996-97 saw a large contraction in the tractor market from 14,419 units last year to a booking of merely 8,294. Whereas the ADBP loaning for booking of tractors for the whole industry was restricted to 7,206 units, the lowest in fifteen years, the cash market developed last year was also severely diminished by levy of Sales Tax coupled with farmers' inability to market the cotton crop profitably. However, with the help of 2,491 bookings, pending for delivery at the beginning of the year, your company was able to deliver 4,701 units during the year against 6,617 units sold last year. The market share, in terms of delivery, rose from 40.6% last year to 46.3%.

OPERATING RESULTS:

With austerity and primacy of efficiency, which are settled wisdom at AGTL, your company achieved growth both in profit and cash generation. Shortly after the privatization of the company, the net equity on June 30, 1992 was just Rs. 4.1 million. Subsequently, with a return to profits, the management, pursuing a sound policy of creating a strong foundation for growth of the company, has been reinvesting profits into the business. In five years the net equity of the Company has increased to Rs. 478.4 million at June 30, 1997. This has resulted in elimination of the financial charges which, in turn, has enhanced profitability. In addition the company has earned a handsome return on its surplus funds. The prudence of investing in in-house assembly of hydraulic lifts, steering gear, etc. has yielded substantial savings. Thus, with an impeccable record of maintaining a price freeze throughout the year in which all national economic indicators showed alarming trends and inflation ripped through the economy, your company with more efficiency, tight control and lower inventory recorded a pre-tax profit of Rs. 186.0 million, compared to Rs. 171.9 million last year.

CHANGES IN ACCOUNTING POLICIES:

In line with the international best practice, the company has changed the method of recording depreciation of operating fixed assets from the reducing balance method to the straight line method. This gives rise to a one-off increase in the charge for depreciation this year of Rs. 5.3 million.

Previously, no account has been taken of the effect of deferred tax credits. Effective this year, account will be taken for this item which would give rise to a one-off reduction in the tax charge of Rs. 15.7 million.

These changes in the company's accounts and the balance sheet will more accurately reflect its true state of affairs.

INVENTORY OF ASSETS:

The company's most important asset continues to be its human capital: the customers, the employees, the investors. our real success lies in earning the long term loyalty of each of these groups. This human capital does not depreciate over time. The management works to ensure that all vendors, dealers, shareholders, employees and the principals share in the Company's growth and prosperity.

Management development and training continue to be a priority. Computerization and information systems are constantly re-engineered. With quality being our most enduring competitive edge, the company has embarked upon a systematic programme to obtain the ISO-9000 registration, with all its virtues. Despite the fact that the Company was once again awarded the Top Companies Award of the Karachi Stock Exchange for the year 1995, and the Management Association of Pakistan conferred the Corporate Excellence Certificate for demonstrating the Best Corporate Performance in the Engineering Sector during the year 1995, we consider acquisition of the ISO-9000 certification crucial for a more successful organization.

The company's 1997 calendar on Pakistan's Golden Jubilee won a Special Award from Pakistan National Council of Culture and Arts.

COLLABORATION WITH NEW HOLLAND:

The acquisition of the Ford Tractor business by the Fiat Group in 1995 provided new opportunities for the Company to update and widen its product range. In February, 1996, the Company achieved a major landmark by entering into an agreement with New Holland, our joint venture partners, for the manufacture of New Holland tractors of Model 5010, 4010 and 3010. It is intended to launch the new series during 1998.

AWAMT TRACTOR SCHEME:

The Awami Tractor Scheme, launched in 1994 by the previous government, created havoc in the domestic industry. The consequences of the scheme for the tractor and allied vending industry were disastrous.

The early assurance by the new government that a successor scheme would be based on the domestic industry were warmly welcomed. It is vital that this pledge is delivered, giving a much needed fillip to the local industry as well as enabling the product to be competitively priced. With 80% + local content, the impact on the national economy will be nothing but beneficial.

APPROPRIATIONS:

An interim dividend of 15% has already been paid. The Board is now pleased to recommend a final dividend of 35% making a total of 50%. Although the rate of dividend is the same as that of last year, the actual pay out will be more because of the 10% bonus share issue made last year.

In further pursuance of the policy of steadily enlarging the equity base, the Board is also pleased to recommend a bonus issue of one share for every ten shares held.

INDUSTRIAL RELATIONS:

The company, during the year, concluded an agreement with the CBA for a two year term expiring on June 30, 1997. A new agreement is now due for the next two years. The management continues to enjoy cordial relations with the workers aimed at enhancing productivity and profitability whilst maintaining exemplary working conditions.

FUTURE OUTLOOKS:

There is an upside to every downside. Hiatus in ADBP's loaning resulted in an alarming fall in the booking of tractors during 1996-97. The new government however recognizes that the tractor is the essential prime mover, the bulwark of agriculture. The 8th Five-Year Plan (1993-98) states that "mechanization has become necessary for intensifying production and increasing the speed of pre-harvest and post harvest farm operations". The plan recommends the induction of over 150,000 tractors. While announcing the package of agricultural reforms the Prime Minister promised a "green revolution" for the country. The government has recognized that for a quantum leap and to attain self-sufficiency in foodgrains there is an urgent need to increase farm power through mechanization,' hence an unprecedented allocation of Rs. 30 billion for agriculture. The resolve of the government to patronize the local tractor industry by purchasing 30,000 tractors from domestic production would give a long overdue rebound both to industry and agriculture. There is thus renewed hope for the current year provided extra funds are made available to the ADBP for financing local tractors.

DIRECTORS:

Mr. Razi-ur Rahman Khan was nominated by National Investment Trust to represent them on AGTL's Board in place of Mr. A. K. M. Sayeed who resigned after serving 8 years. I take this opportunity to wish Mr. A. K. M. Sayeed well and to welcome Mr. Razi-ur Rahman Khan.

APPRECIATIONS:

I conclude by recording the Board's appreciation to the Government and the ADBP for their renewed support to the local tractor industry. I also acknowledge the continuing technological support provided by our principals, New Holland. The efforts of staff, management, dealers and vendors for their untiring efforts, also deserve commendation. Last, and most importantly, I thank the Fiat customers whose number is ever growing.

DIRECTORS' REPORT

The Directors of AI-Ghazi Tractors Limited are pleased to present their Annual Report together with the company's audited accounts for the year ended June 30, 1997.

		(Rs. '000)
Profit for the year before taxation		186,034
Less: Provision for taxation (Net)		52,073
Profit after taxation		133,961
Unappropriated profit brought forward		3,844
Profit available for appropriation		137,805
Less: Appropriations		
Dividend		
- Interim @ 15% already paid	12,166	
- Final @ 35% now proposed	28,388	
Transfer to Reserve for issue		
of bonus shares	8,111	
Transfer to General Reserve	85,000	133,665
Unappropriated profit carried forward		4,140
		=======

- 1. With regard to auditors' observation relating to the change in accounting policies of the company pertaining to recording of deferred tax, depreciation of fixed assets and valuation of consumable stores, with which they concur kindly refer to notes 2.3, 2.5, 2.7 and 3 to the accounts which fully explain the position.
- 2. The pattern of share holdings is included in this Annual Report.
- 3. The retiring Auditors Messrs. A.F. Ferguson & Co., being eligible, offer themselves for re-appointment.
- 4. The Directors fully endorse the views expressed by Chairman in his review included in this report.

DECADE AT A GLANCE

Al-Ghazi Tractors Limited

1996-97 1995-96 1994-95 1993-94 1992-93 1991-92 1990-91 1989-90 1988-89 1987-88

Production										
Model 480s	3,841	4,415	4,400	3,686	4,101	2,595	4,226	4,722	6,383	4,615
Model 640	1,098	2,202	2,015	1,861	2,081	732	1,438	1,885	1,787	1,917
Total Production	4,939	6,617	6,415	5,547	6,182	3,327	5,664	6,607	8,170	6,532
Sales:	=======	=======	=======	=======	=======	=======	=======	=======	=======	=======
- Industry	10,161	16,286	17,334	16,089	15,797	10,684	13,909	20,103	24,325	23,935
-AGTL	4,701	6,617	6,420	5,798	5,955	3,402	5,737	6,621	8,189	6,471
-AGTLs share %	46.27	40.63	37.04	36.04	37.70	31.84	41.25	32.94	33.66	27.04
Bookings:										
-Industry	8,294	14,419	21,739	17,552	13,464	14527	12,387	19,526	21,870	26,008
-AGTL	3,322	5,843	8,693	6,839	3,944	5,509	4,958	6,715	6,134	9,438
-AGTLs share %	40.10	40.50	40.00	39.00	29.30	37.90	40.00	34.40	28.00	36.30
Deletion Achieved										
Deletion Achieved Model 480s	82%	82%	82%	82%	81%	81%	81%	79%	77%	71%
	82% 74%	82% 74%	82% 74%	82% 74%	81% 74%	81% 74%	81% 71%	79% 58%	77% 56%	71% 40%
Model 480s						74%				
Model 480s					74%	74%				
Model 480s Model 640	74%	74%	74%	74%	74% VALUE IN F	74%	71%	58%	56%	40%
Model 480s Model 640 Sale Revenue	74% 1,717,094	74%	74%	74%	74% VALUE IN F 1,700,645	74% Rs. 000 869,590	71%	58%	1,417,737	1,042,293
Model 480s Model 640 Sale Revenue Gross Margin	74% 1,717,094 254,487	74% 2,264,748 225,422	74% 2,029,937 298,948	74% 1,749,255 275,135	74% VALUE IN F 1,700,645 196,194	74% RS. 000 869,590 25,678	71% 1,376,778 82,541	58% 1,369,485 111,404	56% 1,417,737 97,144	40% 1,042,293 88,063
Model 480s Model 640 Sale Revenue Gross Margin Profit/(Ioss) before tax	74% 1,717,094 254,487 186,034	74% 2,264,748 225,422 171,893	74% 2,029,937 298,948 259,859	74% 1,749,255 275,135 166,191	74% VALUE IN F 1,700,645 196,194 102,521	74% RS. 000 869,590 25,678 (77,009)	71% 1,376,778 82,541 9,065	58% 1,369,485 111,404 6,278	56% 1,417,737 97,144 18,594	40% 1,042,293 88,063
Model 480s Model 640 Sale Revenue Gross Margin Profit/(Ioss) before tax Income tax paid	74% 1,717,094 254,487 186,034 52,073	74% 2,264,748 225,422 171,893 64,292	74% 2,029,937 298,948 259,859 87,069	74% 1,749,255 275,135 166,191 70,000	74% VALUE IN F 1,700,645 196,194 102,521 82,500	74% RS. 000 869,590 25,678 (77,009) 5,282	71% 1,376,778 82,541 9,065 6,949	58% 1,369,485 111,404 6,278	56% 1,417,737 97,144 18,594	40% 1,042,293 88,063 17,420
Model 480s Model 640 Sale Revenue Gross Margin Profit/(Ioss) before tax Income tax paid Profit/(Ioss) after tax	74% 1,717,094 254,487 186,034 52,073 133,961	74% 2,264,748 225,422 171,893 64,292 107,601	74% 2,029,937 298,948 259,859 87,069 172,790	74% 1,749,255 275,135 166,191 70,000 96,191	74% VALUE IN F 1,700,645 196,194 102,521 82,500 90,021	74% RS. 000 869,590 25,678 (77,009) 5,282 (82,291)	71% 1,376,778 82,541 9,065 6,949 2,116	58% 1,369,485 111,404 6,278 - 6,278	1,417,737 97,144 18,594 - 17,949	1,042,293 88,063 17,420 - 17,420
Model 480s Model 640 Sale Revenue Gross Margin Profit/(Ioss) before tax Income tax paid Profit/(Ioss) after tax Capital Expenditure	74% 1,717,094 254,487 186,034 52,073 133,961	74% 2,264,748 225,422 171,893 64,292 107,601	74% 2,029,937 298,948 259,859 87,069 172,790	74% 1,749,255 275,135 166,191 70,000 96,191 17,919	74% VALUE IN F 1,700,645 196,194 102,521 82,500 90,021	74% RS. 000 869,590 25,678 (77,009) 5,282 (82,291)	71% 1,376,778 82,541 9,065 6,949 2,116	58% 1,369,485 111,404 6,278 - 6,278	1,417,737 97,144 18,594 - 17,949	1,042,293 88,063 17,420 - 17,420
Model 480s Model 640 Sale Revenue Gross Margin Profit/(Ioss) before tax Income tax paid Profit/(Ioss) after tax Capital Expenditure Dividend	74% 1,717,094 254,487 186,034 52,073 133,961	74% 2,264,748 225,422 171,893 64,292 107,601 25,528	74% 2,029,937 298,948 259,859 87,069 172,790 9,050	74% 1,749,255 275,135 166,191 70,000 96,191 17,919	74% VALUE IN F 1,700,645 196,194 102,521 82,500 90,021 5,551	74% RS. 000 869,590 25,678 (77,009) 5,282 (82,291)	71% 1,376,778 82,541 9,065 6,949 2,116 1,195	58% 1,369,485 111,404 6,278 6,278 4,345	1,417,737 97,144 18,594 - 17,949 4,733	1,042,293 88,063 17,420 - 17,420 4,540
Model 480s Model 640 Sale Revenue Gross Margin Profit/(Ioss) before tax Income tax paid Profit/(Ioss) after tax Capital Expenditure Dividend -Cash	74% 1,717,094 254,487 186,034 52,073 133,961 13,477	74% 2,264,748 225,422 171,893 64,292 107,601 25,528	74% 2,029,937 298,948 259,859 87,069 172,790 9,050	74% 1,749,255 275,135 166,191 70,000 96,191 17,919	74% VALUE IN F 1,700,645 196,194 102,521 82,500 90,021 5,551	74% RS. 000 869,590 25,678 (77,009) 5,282 (82,291)	71% 1,376,778 82,541 9,065 6,949 2,116 1,195	58% 1,369,485 111,404 6,278 6,278 4,345	1,417,737 97,144 18,594 - 17,949 4,733	40% 1,042,293 88,063 17,420 - 17,420 4,540
Model 480s Model 640 Sale Revenue Gross Margin Profit/(Ioss) before tax Income tax paid Profit/(Ioss) after tax Capital Expenditure Dividend -Cash -Percentage	74% 1,717,094 254,487 186,034 52,073 133,961 13,477 40,554 50.00%	74% 2,264,748 225,422 171,893 64,292 107,601 25,528 36,867 50.00%	74% 2,029,937 298,948 259,859 87,069 172,790 9,050 28,359 50.00%	74% 1,749,255 275,135 166,191 70,000 96,191 17,919 13,613 30.00%	74% VALUE IN F 1,700,645 196,194 102,521 82,500 90,021 5,551 6,188 15.00%	74% RS. 000 869,590 25,678 (77,009) 5,282 (82,291)	71% 1,376,778 82,541 9,065 6,949 2,116 1,195	58% 1,369,485 111,404 6,278 - 6,278 4,345 6,187 15.00%	1,417,737 97,144 18,594 - 17,949 4,733	40% 1,042,293 88,063 17,420 - 17,420 4,540 8,250 20.00%

AUDITORS' REPORT TO THE MEMBERS

We have audited the annexed balance sheet of Al-Ghazi Tractors Limited as at June 30, 1997 and the related profit and loss account and cash flow statement, together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit and, after due verification thereof, we report that:

- (a) in our opinion, proper books of account have been kept by the Company as required by the Companies Ordinance, 1984;
- (b) in our opinion:
- (i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984 and are in agreement with the books of account and are further in accordance with accounting policies consistently applied except for changes as stated in notes 2.3, 2.5 and 2.7 with which we concur;
- (ii) the expenditure incurred during the year was for the purpose of the Company's business; and
- iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the Company;
- (c) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account and the cash flow statement, together with the notes forming part thereof, give the information required by the Companies Ordinance, 1984 in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 1997 and of the profit and the cash flows for the year then ended; and
- (d) in our opinion Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

A.F. Ferguson & Co.
Karachi: Oct 16, 1997 Chartered Accountants

BALANCE SHEET AS AT JUNE 30, 1997

	Note	1997 (Rupees	1996 '000)
SHARE CAPITAL AND RESERVES			
Share capital			
Authorised			
40,000,000 (1996: 20,000,000) ordinary			
shares of Rs 5 each		200,000	100,000
		=======	=======
Issued, subscribed and paid-up	4	81,108	73,735
Reserves	5	393,111	307,373
Unappropriated profit		4,140	3,844
		450.050	
		478,359	384,952

LIABILITY AGAINST ASSETS SUBJECT			
TO FINANCE LEASES	6	-	995
PROVISION FOR GRATUITY		29,150	22,549
CURRENT LIABILITIES			
Current maturity of liability against			
assets subject to finance leases	6		
Creditors, accrued and other liabilities	7	347,140	566,615
Taxation	8	5,435	
Dividend	9		37,171
		394,427	606,713
CONTINGENT LIABILITY AND COMMITMENTS	10		
		901,936	1,015,209
		=======	=======
	Note	1997	1006
	Note	(Rupees '	
FIXED ASSETS			
	1.1	04 402	00 500
Operating fixed assets		84,403	
LONG-TERM LOANS AND ADVANCES	12	765	1,043
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS	12	765 575	1,043 1,013
LONG-TERM LOANS AND ADVANCES	12	765	1,043 1,013
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS	12	765 575	1,043 1,013
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION	12	765 575	1,043 1,013
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS	12 13	765 575 15,702	1,043 1,013 -
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS Spares and loose tools	12 13	765 575 15,702 3,947 448,646	1,043 1,013 - 3,548 277,252
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS Spares and loose tools Stock-in-trade	12 13 14 15	765 575 15,702 3,947 448,646 2,234	1,043 1,013 - 3,548 277,252 3,460
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS Spares and loose tools Stock-in-trade Trade debts	12 13 14 15 16	765 575 15,702 3,947 448,646 2,234 17,931	1,043 1,013 - 3,548 277,252 3,460 19,806
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS Spares and loose tools Stock-in-trade Trade debts Loans and advances	12 13 14 15 16 17 18	765 575 15,702 3,947 448,646 2,234 17,931	1,043 1,013 - 3,548 277,252 3,460 19,806 9,754
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS Spares and loose tools Stock-in-trade Trade debts Loans and advances Shod-term dep':	12 13 14 15 16 17 18	765 575 15,702 3,947 448,646 2,234 17,931 5,353	1,043 1,013 - 3,548 277,252 3,460 19,806 9,754
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS Spares and loose tools Stock-in-trade Trade debts Loans and advances Shod-term dep': Other receivables	12 13 14 15 16 17 18 19	765 575 15,702 3,947 448,646 2,234 17,931 5,353 7,841	1,043 1,013 - 3,548 277,252 3,460 19,806 9,754 10,557 1,980
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS Spares and loose tools Stock-in-trade Trade debts Loans and advances Shod-term dep': Other receivables Taxation	12 13 14 15 16 17 18 19	765 575 15,702 3,947 448,646 2,234 17,931 5,353 7,841 - 20,000 294,539	1,043 1,013 - 3,548 277,252 3,460 19,806 9,754 10,557 1,980 20,000 578,274
LONG-TERM LOANS AND ADVANCES LONG-TERM DEPOSITS DEFERRED TAXATION CURRENT ASSETS Spares and loose tools Stock-in-trade Trade debts Loans and advances Shod-term dep': Other receivables Taxation Shod-term investments - at cost	12 13 14 15 16 17 18 19	765 575 15,702 3,947 448,646 2,234 17,931 5,353 7,841 - 20,000 294,539	1,043 1,013 - 3,548 277,252 3,460 19,806 9,754 10,557 1,980 20,000 578,274

The annexed notes form an integral pad of these accounts.

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED JUNE 30, 1997

	Note	1997	1996
		(Rupees	'000)
Sales	22	1,717,094	2,264,748
Cost of goods sold	23	1,462,607	2,039,326

901,936 1,015,209

Gross profit		254,487	225,422
Administration and general expenses	24	30,503	28,141
Selling and distribution expenses	25	32,711	29,711
Financial charges	26	3,438	7,674
			65,526
Operating profit		187,835	159,896
Other income	27	11,926	24,774
			184,670
Workers' profits participation fund		10,006	9,269
Workers' welfare fund		3,721	3,508
			12,777
Profit before taxation			171,893
Taxation - current		67.000	63,500
- prior year		775	
- deferred		(15,702)	-
		52,073	64,292
Profit after taxation		133 961	107,601
Unappropriated profit brought forward		3,844	
		137,805	108,821
Appropriations			
Transfer to general reserve			60,000
Reserve for issue of bonus shares		8,111	
Tax thereon		-	737
		8,111	8,110
Interim dividend @ 15% (1996: 15%)		12,166	11,060
Proposed final dividend @ 35% (1996: 35%)		28,388	25,807
		133,665	104,977
			3,844
		=======	=======

The annexed notes form an integral part of these accounts.

CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30, 1997

1997	1996
(Rupees	(000)

CASH FLOW FROM OPERATING ACTIVITIES

Cash (used in) / generated from operations	32	(180,434)	401,502
Financial expenses paid		(2,165)	(1,325)
Taxes paid		(60,360)	(114,342)
Payment of gratuity			(1,001)
N		(042,604)	
Net cash (out flow)/inflow from operating activities			284,834
CASH FLOW FROM INVESTING ACTIVITIES		(12 455)	
Fixed capital expenditure			(22,411)
Sale proceeds of fixed assets			1,425
Return/profit received		8,801	12,607
Decrease in long term loans, advances			
and deposits			194
Net cash outflow from investing activities			(8,185)
CASH OUTFLOW FROM FINANCING ACTIVITIES			
Payment of liability against finance leases		(3.083)	(3,103)
Repayment of long-term loan			(2,863)
Dividend paid			(28,252)
		(39,795)	(34,218)
Net (decrease) /increase in cash and cash			
equivalents		(283,735)	242,431
Cash and cash equivalents at the beginning			
of the year		578,274	335,843
Cash and cash equivalents at the end			
of the year		294,539	578,274
		=======	=======

The annexed notes form an integral part of these accounts.

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED JUNE 30, 1997

1. THE COMPANY AND ITS OPERATIONS

AI-Ghazi Tractors Limited is a public company quoted on Karachi and Lahore stock exchanges. The Company is engaged in the manufacture and sale of agricultural tractors, implements and spare parts.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1 Accounting convention

These accounts have been prepared under the historical cost convention.

2.2 Staff retirement benefits

(i) Staff gratuity

The Company operates an unfunded gratuity scheme for all employees. Accrual is made annually to cover the period of service completed by the employees. However, gratuity is payable only on

completion of the prescribed qualifying period of service.

(ii) Provident fund

The Company operates a recognised provident fund scheme for its employees. Equal monthly contributions are made, both by the company and the employees, to the fund at the rate of 10% of basic salary.

2.3 Taxation

Provision for current taxation is based on taxable income at the applicable rates of taxation. The Company accounts for deferred taxation using liability method on all significant timing differences. Effective from the current year the company has decided to recognise deferred tax debit balance in the accounts. The recognition of deferred tax debit balance in the accounts would equate the tax charge on an annual basis. The effect of this change in accounting policy is given in note 3.

2.4 Warranties

Warranty expenses are recorded as and when claims are received.

2.5 Fixed assets and depreciation

Operating fixed assets are stated at cost less accumulated depreciation except freehold land and capital work-in-progress which are stated at cost.

From this year the company has changed the method of depreciation from reducing balance to straight line. The company has reassessed the remaining useful lives of its operating assets and considers that the net book values of its operating assets as at July 1, 1996 will be more appropriately written off over the remaining period of the useful lives under the straight line method. The effect of this change in accounting policy is given in note 3.

Leasehold land is amortized over the period of the lease. Depreciation on other assets is charged to income applying the straight line method. Full year's depreciation is charged in the year of acquisition and no depreciation is charged in the year of disposal.

Maintenance and normal repairs are charged to income as and when incurred. Major renewals and improvements are capitalised and the assets so replaced. if any, are retired.

The company accounts for fixed assets acquired under finance leases by recording the asset and the related liability. These amounts are determined on the basis of discounted value of minimum lease payments. Financial charges are allocated to the accounting period in a manner so as to provide a constant periodic rate of charge on the outstanding liability. Depreciation is charged to income applying the straight line method.

Gain or loss on disposal or retirement of fixed assets is included in income currently.

2.6 Spares and loose tools

These are valued at the average cost. Items in transit are valued at invoice value plus other charges thereon.

2.7 Stock-in-trade

These are valued at lower of cost and net realisable value. Cost is determined on moving average method except for completely Knocked down (CKD) components and stock-in-transit.

Cost of CKD components is determined on first-in-first-out method. Cost of stock-in-transit comprises of invoice value plus other charges incurred thereon.

Cost of finished goods includes prime cost and appropriate portion of manufacturing expenses.

The trading stock of spare parts is valued on average cost basis.

Until last year cost of consumable stores was determined on the first-in-first-out method but form this year the company has adopted the moving average method. This change would simplify the procedures for determining consumption and valuation of inventory. The effect of this change in accounting policy is given in note 3.

Net realizable value signifies the estimated selling price in the ordinary course of business less cost necessarily to be incurred in order to make the sale.

2.8 Foreign currencies

Assets and liabilities in foreign currencies are translated into rupees at the rates of exchange ruling on the balance sheet date except for liabilities covered under forward exchange contracts, which are translated at the contracted rates.

1997

1996

Exchange gains and losses are included in income currently.

2.9 Revenue recognition

Sale of goods is recognised on delivery of goods to customers.

3. EFFECT OF CHANGE IN ACCOUNTING POLICIES

4. ISSUED, SUBSCRIBED AND PAID-UP CAPITAL

	Note reference	<pre>Increase/(decrease) in profit after tax (Rupees '000)</pre>
Reduction in taxation charge - deferred		
tax debit	2.3	3 15,702
Increase in depreciation	2.	5 (5,291)
Decrease in value of consumable stores	2.	7 (36)
		10,375
		=======

•		(Rupees '000)
Ordinary share	s of Rs 5 each	
1997	1996	
4,500,000	4,500,000 shares fully paid in cash	22,500 22,50
11.721.562	10.246.875 shares issued as fully paid	

========	=======	========	========
16,221,562	14,746,875	81,108	73,735
	bonus shares	58,608	51,235
11,721,562	10,246,875 shares issued as fully paid		
4,500,000	4,500,000 shares fully paid in cash	22,500	22,500

5. RESERVES	Capital	Revenue				
	For issue of bonus shares	General				
At the beginning of the year Appropriated from profits Issue of bonus shares	7,373 8,111 (7,373)	300,000 85,000	307,373 93,111 (7,373)	257,016 67,373 (17,016)		
	8,111 ======	385,000	393,111	307,373		

6. LIABILITY AGAINST ASSETS SUBJECT TO FINANCE LEASES

Payable during 1996-97	-	3,338
1997-98	888	1,044

	888	4,382
Less: Finance charge not due	49	460
	839	3,922
Less: Current maturity shown under current		
liabilities	839	2,927
	-	995
	=======	=======

This represents finance leases entered into with a leasing company for vehicles. The balance of liability is payable by April 1998 in quarterly installments.

Quarterly lease payments include finance charge of 23.40% per annum, which is used as discounting factor.

7. CREDITORS, ACCRUED AND OTHER LIABILITIES	1997 (Rupees	
Creditors	51 664	94,271
Bills payable		239,347
Sales tax payable	17,734	•
Accrued liabilities		55,272
Royalty	•	40,162
Mark up on running finance	9	_
Customers' credit balances	4,721	109,264
Deposits - others	6,443	5,522
Warranties	4,937	4,782
Workers' profits participation fund - note 7.1	11,096	10,341
Workers' welfare fund	3,721	3,508
Others		4,146
		566,615
	=======	=======
7.1 Workers' profits participation fund		
At the beginning of the year	10,341	15,050
Allocation for the year	10,006	9,269
		24,319
Add: Interest on fund utilised in		
Company's business	368	718
	20,715	25,037
Less: Amount paid to:		
The Trustees of the Fund		2,133
Deposited with the Government	7,937	12,563
	9,619	14,696
	11,096	10,341
	=======	=======

8. TAXATION

The income tax department has filed an appeal with the Lahore High Court against the order of the Income Tax Appellate Tribunal allowing the company a tax holiday period of 5 years which expired on March 31, 1990. Pending the decision of the High court in this matter the department has finalised the assessments up to assessment year 1996-97 (accounting year ended June 30, 1996) on the basis of Tribunal's findings.

The Commissioner of Income tax (CIT) has reopened the assessments for the assessment years 1991 - 92 through 1994-95 (accounting years ended June 30, 1991 through 1994) raising additional tax demands aggregating Rs 3.34 million by disallowing the tax on royalty paid by the company for these years. Appeals filed by the company against the orders of ClT are pending with the Income Tax Appellate Tribunal for these years. On the similar issue in deciding the appeals for assessment year 1995-96 and 1996-97 (accounting years ended June 30, 1995 and 1996) the Commissioner of Income Tax (Appeals) has deleted the tax demand of Rs. 2.16 million raised by the tax officer.

As the management is confident that ultimate decision will be in company's favour, no provision has been made in these accounts in respect of the additional tax liability of Rs 3.34 million.

9. DIVIDEND	1997	1996
	(Rupees	'000)
Dividend payable	12,166	11,060
Proposed dividend	28,388	25,807
Unclaimed dividend	459	304
	41,013	37,171
	========	========

10. CONTINGENT LIABILITY AND COMMITMENTS

10.1 Contingent liability

Post-dated cheques to Collector of Customs as a security against the concessional rate of duty amounted to Rs 74.98 million (1996: Rs 6.48 million).

10.2 Commitments

Commitments for capital expenditure outstandin9 at June 30, 1997 amounted to approximately Rs 3.94 million (1996: Rs 257 thousand).

11. FIXED ASSETS

(a) The following is a statement of operating fixed assets:

Cost	Addi-	Cost	Accumu-	Depre-	Accumu-	Written	Rate
as at	tions/	as at	lated	ciation	lated	down	of
July 1,	*trans-	June	depre-	for the	depre-	value	depre-
1996	fers/	30, 1997	ciation	year/on	ciation	as at	cia-
	(dele-		as at	*trans-	as at	June	tion
	tions)		July 1,	fers/on	June	30	%
			1996	(dele-	30, 1997	1997	
				tions)			
			(Rupees '000))			

Freehold land	3,854	_	3,854	_	_	_	3,854	_
Leasehold land	831	_	831	97	9	106	725	_
Factory buildings								
on freehold land	30,775	323	31,098	18,792	777	19,569	11,529	2.5
Other buildings								
on freehold land -	25,038	12	25,050	8,680	626	9,306	15,744	2.5
on leasehold land	5,228	-	5,228	876	131	1,007	4,221	2.5
Plant and machinery	46,138	3,437	49,575	29,506	4,957	34,463	15,112	10
Furniture, fixtures								
and equipments	16,358	3,692 (1,074)	18,976	6,695	2,388 (713)	8,370	10,606	10-33
Vehicles	13,725	4,502 *7,338 (711)	24,854	4,225	4,971 *3,383 (336)	12,243	12,611	20
Electrical								
installations	11,083	411 (258)	11,236	6,149	1,124 (181)	7,092	4,144	10
Factory equipment								
and tools	9,933	1,100	11,033	5,161	1,103	6,264	4,769	10
Assets held under finance leases								
- vehicles	10,823	*(7,338)	3,485	5,083	697 *(3,383)	2,397		20
1997	173,786	13,477	185,220	,	16,783 (1,230)	100,817	,	
		=======						
1996	149,108	25,528 (850)	173,786	74,970	10,767 (473)	85,264	88,522	
	========	========	========	=======	========	========	=======	

An independent professional valuation of land and buildings carried out in April 1995 revealed an aggregate value of Rs 134.82 million. The surplus of Rs 102.79 million over the written down value as at June 30, 1995 has not been considered in these accounts.

(b) Following are the details of fixed assets disposed of:

Cost	Accumu-	Book	Sale	Mode of	Particulars of purchaser
	lated	value	pro-	sale	
	depre-		ceeds		
	ciation				
	(Rupees	'000)			

VEHICLES

Car 15 3 12 62 Company Mr. Maqsood A. Khan Policy Executive

PakSearch.com - Pakis	an's Best Business site with Annual Reports, Law	s and Articles				
	1		12	63	-do-	Mr. Shahid Ikram
						Ex-Executive
	1	6 3	13	63	-do-	Mr. A. K. Baloch
						Executive
	6	4 23	41	211	-do-	Mr. M. Zafar Malick
						Executive
	17	0 100	70	70	-do-	Mr. Nawaz Rana
						Ex-Executive
	6	0 12	48	244	-do-	Mr. Zain A. Naqvi
						Executive
	6	0 12	48	244	-do-	Mr. Saleem Adil
						Executive
	6-	4 23	41	310	Tender	Mr. S.M. Siddiqui
						C-361, Block-6
						F. B. Area, Karachi
Car 4W	2	4 14	10	71	Company	Mr. Ejaz Ali
		_	_		Policy	Executive
	1	5 10	5	153	Tender	Mr. Hakim Khan
						68 Block A, Sher Shah
				154		Karachi
	1,		6	154	-do-	-do-
	1		4 7	168	-do-	-do- Mr. Muhammad Akbar Khan
	1/	8 11	/	208	-do-	
						63/F Jahangir West Karachi-5
	1	9 15	4	186	-do-	Mr. Shaukat Ali
	_	, 15	1	100	ao	C/o All Motors
						Qazi Abdul Qayoom Road
						Gari Khata, Hyderabad
	1	8 11	7	188	-do-	-do-
	1		8	176	-do-	Mr. Mohammad Altaf
						C/o Auto Excele
						Ponawala Tower
						Islamia College Road
						Karachi
	1	9 15	4	178	-do-	Mr. Iqbal Ahmad Mirajkar
						C-15 Shangrila Apartments
						20, Dr. Ziauddin Ahmed
						Road, Civil Lines, Karachi
			_	_		
	Cost	Accumu-	Book	Sale	Mode of	Particulars of purchaser
		lated	value	pro-	sale	
		depre- ciation		ceeds		
		(Rupees	1000)			
		(Rupees	000)			
Van	1	8 4	14	161	Tender	Mr. Kausar All Shah
						26-D, UBL Flats, Garden East
						Nishtar Road, Karachi.
Pickup	1	2 2	10	116	-do-	Mr. Mohammad Ramzan
						Flat No.1, Abdullah Manzil
						Walli Road, Soldier Bazar
						Walli Road, Soldier Bazar Karachi.
Motor	Cycle 2	4 19	5	37	-do-	
Motor	Cycle 2	4 19	5	37	-do-	Karachi.

FURNITURE, FIXTURES AND	24	18	6	36	-do-	Street No. 22, Landhi No. 3 Karachi. Mr. Abu Bakar C/o Rasool Bux Cycle Workers, Chakiwara Saeedabad, Karachi.
EQUIPMENTS						
Furniture	92	23	69	81	Company Policy	Ex-Executive
	113	113	-	11	-do-	Mr. Saleem Adil Executive
	42	11	31	36	-do-	Mr. Masroor Bukhari Ex-Executive
	114	114	-	11	-do-	Mr. M. Zafar Malick Executive
	113	113	-	11	-do-	Mr. Zain A. Naqvi Executive
	158	158	-	16	-do-	Mr. Parvez All Chief Executive
	92	6	86	86	-do-	Mr. Nawaz Rana Ex- Executive
	92	32	60	60	-do-	Mr. Abid Hassan Executive
	92	32	60	60	-do-	Mr. Malik Dost Mohammad Executive
ELECTRICAL INSTALLATIONS						
Refrigerator	12	7	5	7	-do-	Mr. Munir Ahmed Employee
Items having written down value below	1,631	945	686	3,478		
Rs. 5,000 each	412	285	127	166		
	2,043	1,230	813	3,644		
12. LONG-TERM LOANS AND ADV	ANCES - consi	dered good		1997 (Rupees		
Loans to - Executives - Employees				66 699		72 573
				765		 645
Advances to - Chief executive						 216

=======	========
765	1,043
-	398
- Executives -	182

The loans under the schemes have been provided to the executives and employees of the Company to facilitate purchase of vehicles and domestic appliances and are repayable over a period of eighteen months to five years.

The motor vehicle loans, repayable over a period of five years, are secured by joint registration of vehicles in the name of employee and the company. The loans repayable over a period of eighteen months to three years are secured against provident fund account balances.

Aggregate amount outstanding for period exceeding three years is Rs 22 thousand (1996: Rs 151 thousand).

The maximum amount of loans and advances to chief executive and executives of the Company at the end of any month during the year was Rs 0.51 million and Rs. 0.82 million respectively (1996: Rs 0.65 million and Rs 1.01 million respectively).

1997

(Rupees '000)

345,734

96,356

6,556

1996

271,645

320

5,287

13. DEFERRED TAXATION	1997	
	(Rupees '000)	
Debit balances arising on account of		
provisions made for:		
Staff gratuity	8,745	
Royalty	8,353	
Other receivables	167	
	17,265	
Credit balance arising due to accelerated		
tax depreciation allowances	1,563	
	15,702	
	=======	
14. SPARES AND LOOSE TOOLS	1997	
	(Rupees	'000)
Spares	3,787	3,281
Loose tools		267
		3,548
		========

Trading stock - spare parts and implements

Raw materials and components - including in transit Rs 50.28 million (1996: Rs 82.63

15. STOCK-IN-TRADE

Finished goods - tractors

million)

448,646	277,252
=======	=======

Raw materials, components and finished goods include stock amounting to Rs 7.97 million (1996: Rs. 17.75 million) lying with suppliers and dealers.

16.	TRADE	DEBTS	_	considered	good
-----	-------	-------	---	------------	------

10. Habi bibi complacica good		
Secured	624	964
Unsecured		
	1,610	2,496
	2,234	3,460
	=======	=======
17. LOANS AND ADVANCES		
Considered good		
Chief executive	448	504
Executives	1,858	1,759
Employees	3,599	3,456
Suppliers for goods and services	12,026	14,087
Considered doubtful	555	555
	18,486	20,361
Less: Provision there against	555	555
	17,931	19,806
	=======	=======

The maximum amount due from the chief executive and executives of the Company at the end of any month during the year was Rs 0.49 million and Rs 1.79 million respectively (1996: Rs 0.88 million and Rs 2.24 million respectively).

18. SHORT-TERM DEPOSITS AND PREPAYMENTS

Deposits	348	781
Prepayments	5,005	8,973
	5,353	9,754
	========	========

	1996	1997 '000)
	(Rupees	
19. OTHER RECEIVABLES		
Octroi receivable	3,178	3,175
Accrued mark-up	1,375	3,469
Claims receivable	3,150	3,611
Others	138	302
	7,841	10,557
	========	========

20. SHORT TERM INVESTMENTS

The company has invested in certificates of investment with a leasing company.

21. CASH AND BANK BALANCES

With banks and financial institutions		
- on current accounts including		
collection accounts Rs 111.97 million		
(1996: Rs 218.72 million)	113,182	234,193
- on deposit accounts	156,933	164,722
In hand		
- demand drafts	24,222	178,882
- cash	202	42
In transit	-	435
	294,539	578,274
	=======	=======
22. SALES		
Manufactured goods	1,713,023	2,267,709
Less: Commission	14,212	19,460
		2,248,249
Trading goods	18,283	16,499
	1,717,094	2,264,748
	========	========
23. COST OF GOODS SOLD	1997	1996
23. COST OF GOODS SOLD	(Rupees	
	(Rupees	000)
Manufactured goods	1 405 717	1 00/ 502
Raw materials and components consumed		1,884,502
Raw materials and components consumed Salaries, wages and benefits- note 23.1	56,317	50,899
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty	56,317 27,844	50,899 35.980
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies	56,317 27,844 21,678	50,899 35,980 26,139
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance	56,317 27,844 21,678 1,248	50,899 35,980 26,139 1,254
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation	56,317 27,844 21,678 1,248	50,899 35,980 26,139 1,254 6,572
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals	56,317 27,844 21,678 1,248 10,960	50,899 35,980 26,139 1,254 6,572
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity	56,317 27,844 21,678 1,248 10,960 - 7,098	50,899 35,980 26,139 1,254 6,572 137 6,666
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges Other - note 23.2	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129 1,690	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges Other - note 23.2 Cost of goods manufactured	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129 1,690 1,543,985	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges Other - note 23.2 Cost of goods manufactured Opening stock of finished goods	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129 1,690 1,543,985 320 (96,356)	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826 2,025,792 563 (320)
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges Other - note 23.2 Cost of goods manufactured Opening stock of finished goods Closing stock of finished goods	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129 1,690 1,543,985 320 (96,356) 1,447,949	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826 2,025,792 563 (320) 2,026,035
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges Other - note 23.2 Cost of goods manufactured Opening stock of finished goods Closing stock of finished goods Trading goods	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129 1,690 1,543,985 320 (96,356) 1,447,949	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826 2,025,792 563 (320) 2,026,035
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges Other - note 23.2 Cost of goods manufactured Opening stock of finished goods Closing stock Trading goods Opening stock	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129 1,690 1,543,985 320 (96,356) 1,447,949	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826 2,025,792 563 (320) 2,026,035
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges Other - note 23.2 Cost of goods manufactured Opening stock of finished goods Closing stock Opening stock Purchases	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129 1,690 1,543,985 320 (96,356) 1,447,949 5,287	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826 2,025,792 563 (320) 2,026,035 8,601 9,772
Raw materials and components consumed Salaries, wages and benefits- note 23.1 Royalty Stores and supplies Insurance Depreciation Lease rentals Fuel, power and electricity Travelling, vehicle running and entertainment Repairs and maintenance Rent, rates and taxes Communication Printing and stationary Legal and professional charges Other - note 23.2 Cost of goods manufactured Opening stock of finished goods Closing stock Trading goods Opening stock	56,317 27,844 21,678 1,248 10,960 - 7,098 3,886 3,915 1,263 1,607 633 129 1,690 1,543,985 320 (96,356) 1,447,949	50,899 35,980 26,139 1,254 6,572 137 6,666 3,863 4,396 1,200 1,489 682 187 1,826 2,025,792 563 (320) 2,026,035 8,601 9,772 205

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	1,462,607	2,039,326
	14,658	13,291
Closing stock	(6,556)	(5,287)
	21,214	18,578

- 23.1 Salaries and wages include Rs 6.11 million (1996: Rs 3.66 million) in respect of staff retirement benefits.
- 23.2 Donations Rs 10 thousand (1996: Rs 14 thousand) are included under "other expenses". None of the directors or their spouses had any interest in the donee.

24. ADMINISTRATION AND GENERAL EXPENSES	1997	1996
	(Rupees	'000)
Salaries, wages and benefits-note 24.1	17,277	15,135
Travelling, vehicle running and entertainment	3,707	•
5.	•	•
Rent, rates and taxes	1,849	1,565
Repairs and maintenance	396	1,038
Electricity	170	150
Communication	1,420	1,605
Printing and stationery	871	1,251
Auditors' remuneration - note 24.2	415	260
Legal and professional charges	225	234
Depreciation	2,916	1,772
Lease rentals	-	663
Provision for doubtful receivables	-	376
Insurance	34	22
Other	1,223	710
	30,503	28,141
	========	=======

24.1 Salaries and wages include Rs 1.74 million (1996: Rs 1.04 million) in respect of staff retirement benefits.

24.2 Auditors' remuneration

Audit fee	250	200
Advisory services, free reserves, export of bonus		
shares and certification of dividend and royalty		
remittances	101	22
Out of pocket expenses	29	22
Central and provincial excise duty	35	16
	415	260
	========	========

25. SELLING AND DISTRIBUTION EXPENSES

25. SELLING AND DISTRIBUTION EXPENSES		
Salaries, wages and benefits - note 25.1	17,280	15,746
Travelling and vehicle running	3,453	3,110
Rent, rates and taxes	478	304

	=======	========
	32,711	29,711
Other	344	250
Dealers' convention	795	1,261
Insurance	106	96
Entertainment	278	288
Lease rentals	-	24
Depreciation	2,907	2,423
Freight outward	188	360
Warranty	284	160
Publicity	1,677	779
Free after sales service	1,061	1,164
Printing and stationery	502	709
Communication	2,620	2,025
Electricity	520	426
Repairs and maintenance	228	586

Salaries and wages include Rs 1.81 million (1996: Rs 0.89 million) in respect of staff retirement benefits.

	1996	1996
	(Rupees '	000)
26. FINANCIAL CHARGES		
Interest		
on long-term loan	-	193
on workers' profits participation fund	368	718
Mark-up on running finance	1,763	31
Interest on provident fund	53	147
Bank charges, commission and excise duty on		
borrowings	843	992
Exchange loss	-	4,492
Finance lease charges	411	1,101
		7,674
	=======	=======
27. OTHER INCOME		
Return on deposits	4,750	10,183
Return on certificates of investment	1,134	2,034
Interest on vendors' loans	823	993
Trading discount received	68	425
Liabilities no longer payable written back	819	7,929
Provision for bad debts written back	4	896
Scrap sales	1,239	1,230
Profit on sale of fixed assets	2,831	1,048
Exchange gain	228	-
Sundries		36
	11,926	
	•	========

28. REMUNERATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVES

	Chie	f						
	Executive Directors		Executives		Total			
	1997	1996	1997	1996	1997	1996	1997	1996
				(Rupees	000)			
Managerial								
remuneration	1,444	1,140	162	833	10,253	7,729	11,859	9,702
Rent	371	297	-	123	2,640	2,037	3,011	2,457
Utilities	83	51	-	14	590	334	673	399
Retirement								
benefits	237	161	-	25	1,780	1,027	2,017	1,213
Medical								
expenses	34	37	-	22	466	330	500	389
Leave. passage	77	60	_	_	551	353	628	413
Vehicle running	-	-		_	343	80	343	80
Other	_	_	_	_	343	80	343	80
	11	0	1.5	20	26	28	F.0	57
expense	11	9	15	20	26	28	52	5/
	2,257	1,755	177	1,037	16,649	11,918	19,083	14,710
	========	========	========	========	========	========	========	========
Number of								
persons	1	1	1	2	36	27	38	30
	========	========	========	========	========	========	=======	========

The chief executive, director and certain executives are also provided with free use of the company maintained cars.

29. TRANSACTIONS WITH ASSOCIATED UNDERTAKINGS

The aggregate amount of the company's purchases from associated under-takings of goods and services during the year amounted to Rs 25.18 million (1996: Rs 81.62 million).

30. FINANCING ARRANGEMENTS

The facilities for running finance available from various banks amounted to Rs 310 million (1996: Rs. 380 million). The rates of mark-up range between Re 0.47 to Re 0.48 per Rs 1,000 per day.

The arrangements are secured by joint hypothecation of stock-in-trade, spares and book debts.

The facilities for opening letters of credit and guarantees amounted to Rs 580 million (1996: Rs 425 million) of which Rs 387.62 million (1996: Rs 116.69 million) remained unutilised as at June 30, 1997.

31. PLANT CAPACITY AND PRODUCTION	1997	1996
	Units	Units
Plant capacity	15,000	15,000
Actual production	4.939	6.617

The production during the year was sufficient to meet the orders.

32. CASH FLOW FROM OPERATING ACTIVITIES	1997	1996
	(Rupees	000)
Profit before taxation	186,034	171,893
Add/(less) adjustment for non-cash charges		
and other items		
Depreciation	16,783	10,767
Profit on sale of fixed assets	(2,831)	(1,048)
Provision for gratuity	7,266	3,399
Financial expenses	2,174	1,325
Return / Profit earned	(6,707)	(13,210)
Profit before working capital changes		173,126
EFFECT ON CASH FLOW DUE TO WORKING CAPITAL CHANGES		
(Increase) / Decrease in current assets		
Spares and loose tools	(399	(230)
Stock in trade	(171,394)	(8,969)
Trade debts	1,226	107
Loans and advances	1,875	(568)
Trade deposits and short-term prepayments	4,401	(707)
Other receivable	622	1,236
Shod term investments		
	-	(10,000
(Decrease) /Increase in current liabilities	(163,669)	
Creditors, accrued and other liabilities	(219,484)	
Cash (used in) / generated from operations	(180,434)	401,502
	========	=======

33. CORRESPONDING FIGURES

Previous year's figures have been rearranged, wherever necessary, for the purposes of comparison.

PATTERN OF SHAREHOLDINGS AS AT JUNE 30, 1997

Number of Share holders		S	Size of Rs. 5 e	Shareholding ach		Total Shares held
398	from	1	to	100	Shares	16,302
339	from	101	to	500	Shares	77,254
304	from	501	to	1,000	Shares	192,669
213	from	1,001	to	5,000	Shares	460,794
33	from	5,001	to	10,000	Shares	241,773
14	from	10,001	to	15,000	Shares	172,896
4	from	15,001	to	20,000	Shares	74,398
4	from	20,001	to	25,000	Shares	91,719
3	from	25,001	to	30,000	Shares	85,043
1	from	30,001	to	35,000	Shares	33,000
4	from	35,001	to	40,000	Shares	145,750
1	from	40,001	to	45,000	Shares	42,900
1	from	45,001	to	50,000	Shares	48,763

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles						
1	from	50,001	to	55,000	Shares	51,150
1	from	55,001	to	60,000	Shares	57,268
1	from	60,001	to	65,000	Shares	62,733
1	from	90,001	to	95,000	Shares	90,178
1	from	110,001	to	115,000	Shares	114,103
1	from	135,001	to	140,000	Shares	137,500
1	from	155,001	to	160,000	Shares	157,102
1	from	170,001	to	175,000	Shares	171,600
1	from	275,001	to	280,000	Shares	277,632
1	from	810,001	to	815,000	Shares	811,075
1	from	1,025,001	to	1,030,000	Shares	1,029,627
1	from	4,115,001	to	4,120,000	Shares	4,116,415
1	from	7,460,001	to	7,465,000	Shares	7,461,918
1332						16,221,562
========	=======	=======	=======	=======	=======	========

Categories of Shareholders	Number of Shareholders	Shares held	Percentage
Individuals	1296	1,665,291	10.26
Investment Companies	15	4,575,496	28.21
Insurance Companies	4	1,391,329	8.58
Joint Stock Companies	3	313	0.00
Financial Institutions	4	103,608	0.64
Modaraba Companies	3	12,289	0.08
Foreign Investors	7	8,473,236	52.23
TOTAL	1,332	16,221,562	100.00
	========	========	