

### CONTENTS

Company Information	3
Notice of Annual General Meeting	4
Directors' Report	5
Operating and Financial Data	8
The Vision, The Mission	9
Statement of Compliance with the Best Practices of Code of Corporate Governance	10
Review Report to the members on Statement of Compliance with the Best Practices of Code of Corporate Governance	12
Auditors' Report to the Members	13
Balance Sheet	14
Profit and Loss Account	15
Cash Flow Statement	16
Statement of Changes in Equity	17
Notes to the Accounts	18
Pattern of Shareholding	36
Additional Information on Pattern of Shareholding as required by the Code of Corporate Governance	38
Form of Proxy	

### **COMPANY INFORMATION**

### **BOARD OF DIRECTORS**

Mr. Kamran Khan Chairman

& Chief Executive

Mr. Imran Qamar Director
Mr. Momin Qamar Director
Mr. Bilal Qamar Director
Mr. Yousaf Kamran Khan Director
Mrs. Samina Kamran Director
Mr. Qasim Khan Director

### **AUDIT COMMITTEE**

Mr. Momin Qamar Chairman
Mr. Bilal Qamar Member
Mr. Yousaf Kamran Khan Member

### **STATUTORY AUDITORS**

M/S. Tahir Siddqi & Co Chartered Accountants A member firm of TIAG Limited

### **COST AUDITORS**

M/S. Mumtaz Balouch & Co. Chartered Accountants

### INTERNAL AUDITOR

Imran Matloob Khan

### **COMPANY SECRETARY**

Agha Humayun Khan

### **CHIEF FINANCIAL OFFICER**

Muhammad Basharat Jamil

### **LEGAL ADVISOR**

Mr. Muhammad Atif Amin Advocate High Court

### **BANKERS**

Askari Bank Limited
The Bank of Punjab
United Bank Limited
AlBaraka Islamic Bank
Faysal Bank Limited
MCB Bank Limited
National Bank of Pakistan
Bank Al-Habib Limited

### **REGISTERED & HEAD OFFICE**

103-Fazal Road, Lahore Cantt. Lahore.

Tel: 042-6674301-05 Fax: 042-6660693 www.flyingcement.com

### **PRODUCTION FACILITIES**

25Km, Lilla Interchange Lahore-Islamabad Motorway, Mangowal, Distt. Khushab.

### SHARE REGISTRAR

THK Associates (Pvt) Limited Ground Floor, State Life Building-III Dr. Zia Uddin Ahmed Road,

Karachi 75530 Tel: 021-111-000-322 Fax: 021-5655595

P.O.Box 8533

### **WEBSITE**

www.flyingcement.com

### E-MAIL

info@flyingcement.com info@flyinggroup.com.pk

03

### NOTICE OF 15<sup>™</sup> ANNUAL GENERAL MEETING

Notice is hereby given that the 15<sup>th</sup> Annual General Meeting of the shareholders of Flying Cement Company Limited will be held on 31<sup>st</sup> of October. 2008 at 11:00 hours at SUNFORT HOTEL, LIBERTY MARKET, Commercial Zone Gulberg III, Lahore to transact the following business:

- o To confirm the minutes of last Annual General Meeting held on 30<sup>th</sup> of October 2007.
- To receive, consider and adopt the audited accounts for the year ended June 30, 2008 together with Directors and Auditor's reports thereon.
- To appoint auditors and fix their remuneration for the year 2008-2009. The present auditors M/S. Tahir Siddiqi & Co., Chartered Accountants, retire and being eligible, have offered themselves for their reappointment.
- o To transact any other business with the permission of Chairman.

(By Order of the Board)

(Agha Humayun Khan)
COMPANY SECRETARY

Lahore: 08 October 2008

### Notes:

- The Share Transfer Books of the Company will be closed from October 23, 2008 to October 31, 2008 (inclusive
  of both days). The transfer instruments received by our registrar on or before Tuesday, October 22, 2008 during
  office hours will be treated in time for the purpose of transfer of shares.
- 2. A member entitled to attend and vote may appoint another member as his/her proxy to attend and vote instead of him/her. Proxies must be received at the registered office of the company not later than 48 hours before the meeting.
- An individual beneficial owner of shares from CDC must bring his/her original CNIC or Passport, Account and Participant ID numbers to prove his/her identity. Representative of corporate members from CDC, must bring the Board of Directors Resolution and/or Power of Attorney and the specimen signature of the nominee.
- 4. The members are requested to notify the company of the change in their address, if any.

### **DIRECTORS' REPORT**

The Directors of Flying Cement Company Limited take pleasure in presenting this Report, together with the Accounts of the Company for the year ended June 30, 2008.

### **OPERATING RESULTS**

	2008 Rs	2007 Rs
Sales - Net	158,298,146	1,178,787,297
Gross Profit / (Loss)	(277,118,832)	118,129,457
Profit / (Loss) before tax	(331,339,139)	79,595,906

Sales during the year have decreased due to reduction in the production of cement. The decrease in production was due to the following reason:

During the year Furnace Oil prices kept on increasing which made our captive power unit uneconomical against WAPDA supply. Therefore, we had to cut our production to avoid bigger losses. We have already applied for WAPDA connection and the work is at advanced stage and expected to be completed with in two/three months.

### **EXPORTS**

During the period under review there was increasing demand of Pakistani Ordinary Portland Cement in foreign countries. Besides running of plant at lower capacity the company had also exported 2,500 M. Tons of Ordinary Portland Cement to South Africa and India during the financial year 2008 and generates the revenue of Rs. 9.80(M) against exports.

### **EARNING PER SHARE**

The earning per share (after tax) is Rs. -1.55 (2007: 0.09).

### CORPORATE AND FINANCIAL REPORTING FRAMEWORK

The board reviews the company's strategic direction on regular basis. The business plans and budgetary targets, set by the Board are also reviewed regularly. The Board is committed to maintain a standard of corporate governance and ensures the compliance of the Code of Corporate Governance enforced by the Securities & Exchange Commission of Pakistan through Listing Rules of Stock Exchanges of the country.

Your directors are pleased to report that:

- The financial statements, prepared by the management, present fairly its state of affairs, the result of its operations, cash flow and changes in equity.
- Proper books of account have been maintained by the company.
- Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting estimates are based on reasonable and prudent judgment.
- International Accounting Standards, as applicable in Pakistan, have been followed in preparation of financial statements.

- The existing internal control system and procedures are continuously reviewed by the internal auditor. The process of review will continue and weaknesses in control will be removed.
- There are no significant doubts upon the company's ability to continue as a going concern.
- > There has been no material departure from the best practices of corporate governance, as detailed in the listing regulations of stock exchanges.
- **Key operating and financial data since from the start of commercial production is annexed.**
- The Board held Eight Meetings during the year. Attendance by each Director was as follows:

	Meetings Attended
1. Mr. Kamran Khan	8
2. Mr. Imran Qamar	8
3. Mr. Momin Qamar	8
4. Mr. Bilal Qamar	6
5. Mir. Yousaf Kamran Khan	8
6. Mr. Muhammad Durez	3
7. Mr. Qasim Khan	2
8. Mrs. Samina Kamran	7

During the year Mr. Qasim Khan was appointed as director on April 08, 2008 in place of Mr. Muhammad Durez upon his resigning.

Leaves of absence was granted to directors who could not attend some of the Board Meetings.

### **CAPITAL RESERVE**

During the year under review following director/beneficial owners of the company sold some of their shares in open market and with the application of section 224 of Companies Ordinance 1984 directors surrender the gain on sale of shares to the company, resultantly the company raised capital reserve of Rs. 126,978,994. Details of shares sold by directors and their spouses during the financial year 2008 is given below:

	Sold
	(No. of Shares)
Mrs. Shaista Imran W/O Mr. Imran Qamar	5,155,200
Mr. Asim Qamar S/O Mr. Imran Qamar	6,110,000
Mr. Qasim Khan S/O Mr. Kamran Khan	5,180,000
Mrs. Misbah Momin W/O Mr. Momin Qamar	4,851,000

### PATTERN OF SHAREHOLDINGS

Statement showing pattern of shareholding of the company is annexed.

### **FUTURE OUTLOOK**

Your Directors are optimistic about the future of the company in terms of reduction in cost of energy, better performance of the plant.



WAPDA has been approached to supply power which is more economical than our own generation. In this context company has paid Rs. 57,656,653 to WAPDA in the head of security and capital cost of the transmission line which is near completion.

Siemens Pakistan Engineering Company Limited has also been advanced Rs.31 (Million) for supply of Grid Station machinery and it is envisaged that WAPDA supply will be available with in next two to three months time.

The export of cement has been increased tremendously from Pakistan due to world wide increase in demand of cement. Our company has also stepped in export of cement and the importers are in contact with their substantial demand and the company has chalked out program to restore export soon after we are energized by WAPDA and our production is normalized.

### **AUDITORS**

The present auditors M/s. Tahir Siddiqi & Co; Chartered Accountants, will retire and being eligible have offered themselves for their reappointment.

### **ACKNOWLEDGEMENT**

In conclusion, I extend my thanks and appreciation to shareholders, customers and employees of Flying Cement Company for their persistent support and trust and we hope to continue delivering exceptional results.

For and on behalf of the Board

KAMRAN KHAN Chairman

Mour Dawa



Particulars	2008	2007	2006	2005 January to June, 2005
Operating Results (Rs.)				
Net sales	158,298,146	1,178,787,297	1,554,374,647	552,970,700
Gross Profit	(277,118,832)	118,129,457	328,753,806	69,717,644
Pre tax profit / (loss)	(331,339,139)	79,595,906	282,788,737	58,190,423
After tax profit / (loss)	(272,587,247)	16,645,595	284,333,065	51,969,703
Financial Position (Rs.)				
Current Assets	659,210,727	689,992,129	433,902,231	84,901,201
Current Liabilities	637,789,931	473,590,167	164,929,861	150,482,788
Property, Plant & Equipment	4,696,595,213	4,716,694,669	4,543,468,025	1,386,086,602
Total Assets	5,355,805,940	5,406,686,798	4,977,370,257	1,470,987,803
Long Term Liabilities	63,850,168	72,408,095	25,453,829	925,317,202
Share Holder's Equity	1,864,567,807	1,975,195,347	1,922,855,149	381,740,194
Ratios (%)				
Current Ratio	1.03	1.46	2.63	0.56
Debt to Equity ratio	0.03	0.04	0.01	2.42
Gross Profit to sales	-175.061%	10.021%	21.150%	12.608%
Net profit to sales (before tax)	-209.313%	6.752%	18.193%	10.523%
Earning per share (Rs.)				
Basic (before tax)	-1.88	0.45	3.44	1.70
Basic (after tax)	-1.55	0. 09	3.46	1.51

### THE VISION

"To be a premier quality cement manufacturing unit engaged in nation building through the most efficient utilization of resources".

### THE MISSION

"Successfully deliver quality cement by using innovative practices with the ultimate goal of increasing the satisfaction of our customers".

"To minimize the cost of production by using state of the art technology and utilizing our experience in increasing profits for our shareholders".

### STATEMENT OF COMPLIANCE WITH THE BEST PRACTICES OF CODE OF CORPORATE GOVERNANCE

This statement is being presented to comply with the Code of Corporate Governance contained in Listing Regulations No. 37 of the Karachi and Chapter XII of the Listing Regulations of the Lahore Stock Exchange for the purpose of establishing a frame work of good governance, whereby a listed company is managed in compliance with the best practices of corporate governance.

The company had applied the principles contained in the code in the following manner:

- 1. The board comprises seven Directors, including the CEO. The number of executive directors on the board is three including CEO.
- 2. The directors have confirmed that none of them is serving as a director in more than ten listed companies, including this Company.
- 3. All the resident directors of the Company are registered as taxpayers and none of them has defaulted in payment of any loan to a banking company, a DFI or an NBFI or, being a member of a stock exchange, has been declared as a defaulter by that stock exchange.
- 4. A casual vacancy occurred in the Board on April 08, 2008 and was filled up by the Directors within the same day.
- 5. The company has prepared a "Statement of Ethics and Business Practices", which has been signed by all the directors and employees of the Company.
- 6. The Board of Directors has adopted a vision / mission statement of the company and has also formulated significant policies as mentioned in the Code. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.
- 7. All the powers of the Board have been duly exercised and decisions on material transactions, including appointment and determination of remuneration and terms and conditions of employment of the Chief Executive Officer, have been taken by the Board.
- 8. The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose and the Board met at least once in every quarter. Written notices of the Board meetings, along-with agenda and working papers were circulated at least seven days before the meetings. The minutes of the meetings were appropriately recorded and circulated.
- 9. The Directors of the Company have given a declaration that they are aware of their duties, powers and responsibilities under the Companies Ordinance, 1984 and the listing regulations of the Stock Exchanges. The directors have also attended talks, workshops and seminars on the subject of Corporate Governance.
- 10. The Board of Directors has approved the appointment of CFO, Company Secretary and their remuneration and terms and conditions of employment, as determined by CEO.
- 11. The directors' report for this year has been prepared in compliance with the requirements of the Code and fully describes the salient matters required to be disclosed.

- 12. The Financial statements of the Company were duly endorsed by the CEO and CFO before approval of the Board.
- 13. The directors, Chief Executive Officer and executives do not hold any interest in the shares of the company other than that disclosed in the pattern of shareholding.
- 14. The company has complied with all the corporate and financial reporting requirements of the code.
- 15. The Board has formed an Audit Committee. It comprises of 3 members, two (2) of whom are non-Executive Directors.
- 16. The meetings of the audit committee were held at least once every quarter prior to approval of interim and final results of the company and as required by the code.
- 17. The Board has outsourced the scope of Internal Audit work to audit function managed by suitable qualified and experience personnel. They are involved in the internal audit function on full time basis.
- 18. The statutory auditors of the company have confirmed that they have been given a satisfactory rating under the quality control review program of the Institute of Chartered Accountants of Pakistan (ICAP), that they or any of the partners of the firm, their spouses and minor children do not hold shares of the company and that the firm and all its partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by ICAP.
- 19. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the listing regulations and the auditors have confirmed that they have observed IFAC guidelines in this regard.
- 20. We confirm that all other material principles contained in the code have been complied.

on behalf of the Board of Directors

KAMRAN KHAN Chairman

### REVIEW REPORT TO THE MEMBERS ON STATEMENT OF COMPLIANCE WITH THE BEST PRACTICES OF CODE OF CORPORATE GOVERNANCE

We have reviewed the Statement of Compliance with the best practices contained in the Code of Corporate Governance (the Code) applicable to the Company for the year ended June 30, 2008 prepared by the Board of Directors of Flying Cement Company Limited to comply with the Listing Regulation No.37 of the Karachi Stock Exchange (Guarantee) Limited and chapter XIII of the Lahore Stock Exchange (Guarantee) Limited where the Company is listed.

The responsibility for compliance with the Code is that of the Board of Directors of the Company. Our responsibility is to review, to the extent where such compliance can be objectively verified, whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Code and report if it does not. A review is limited primarily to inquiries of the Company personnel and review of various documents prepared by the Company to comply with the Code.

As part of our audit of financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We have not carried out any special review of the internal control systems to enable us to express an opinion as to whether the Board's statement on internal control covers all controls and the effectiveness of such internal controls.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the best practices contained in the Code, effective for the year ended June 30, 2008.

Tahir Saddiqi & Co. Chartered Accountants

### **AUDITORS' REPORT TO THE MEMBERS**

We have audited the annexed balance sheet of **FLYING CEMENT COMPANY LIMITED** as at June 30, 2008 and the related Profit and loss account, cash flow statement and statement of changes in equity together with the notes forming Part thereof, for the year then ended and we state that we have obtained all the information and explanations Which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the Company's management to establish and maintain a system of internal control, and prepare and present the above said statements in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statement. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, after due verification, we report that:

- a) In our opinion, proper books of account have been kept by the Company as required by the Companies Ordinance, 1984;
- b) In our opinion:
  - the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984, and are in agreement with the books of account and are further in accordance with accounting policies consistently applied;
  - ii) the expenditure incurred during the year was for the purpose of the Company's business; and
  - the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the Company;
- c) In our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan, and, give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2008 and of the profit, its cash flows and changes in equity for the year then ended; and
- d) In our opinion, Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980) was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

Tahir Saddiqi & Co. Chartered Accountants

### BALANCE SHEET AS AT 30<sup>th</sup> JUNE 2008

	Note	2008 (Rupees)	2007 (Rupees)
EQUITY AND LIABILITIES		(Nupees)	(Nupees)
SHARE CAPITAL & RESERVES Authorized capital			
200,000,000 ordinary shares of Rs 10/- each.		2,000,000,000	2,000,000,000
Issued, subscribed and paid up capital	2	1 760 000 000	1,600,000,000
176,000,000, ordinary shares of Rs. 10/- each. Capital Reserve	3 4	1,760,000,000 126,978,994	1,000,000,000
Un appropriated profit / (Loss)	7	(22,411,187)	375,195,347
Total Equity		1,864,567,807	1,975,195,347
Surplus on revaluation of fixed assets	5	1,788,324,684	1,823,305,396
NON-CURRENT LIABILITIES			
Long term finance	6	18,055,550	34,722,222
Liabilities against assets subject to finance lease	7	28,289,618	20,157,794
Directors & Shareholders loans	8	-	32,105,210
Long term deposits	9 10	17,505,000	17,528,079
Deferred liabilities	10	1,001,273,350 1,065,123,518	1,062,187,793
CURRENT LIABILITIES		1,000,120,010	1,100,101,000
Current portion of liabilities against assets			
subject to finance lease	7	24,413,490	16,907,280
Current portion of long term finance Short term finance	6 11	20,833,338 72,138,682	15,277,778 9,990,400
Directors, shareholders & associates loan	12	381,186,430	9,990,400
Trade and other payables	13	138,426,500	393,415,563
Provision for taxation	28	791,491	5,893,936
TOTAL		637,789,931	441,484,957
TOTAL LIABILITIES Contingencies and commitments	14	1,702,913,449	1,608,186,055
TOTAL EQUITY AND LIABILITIES	14	5,355,805,940	5,406,686,798
		=	
ASSETS			
NON-CURRENT ASSETS	15	2 647 627 472	2 600 157 210
Property, plant & equipment Capital work in progress	16	3,617,627,472 1,078,967,741	3,689,157,310 1,027,537,358
Capital Work in progress		4,696,595,213	4,716,694,668
CURRENT ASSETS		0.740.440	
Stores, spares & loose tools	17	6,513,412	23,188,349
Stock in trade Trade debts	18 19	404,629,135 11,508,033	428,511,397 8,693,245
Advances, deposits, prepayments & other receivables	20	221,948,171	200,509,977
Cash and bank balances	21	14,611,976	29,089,162
TOTAL A00FT0		659,210,727	689,992,130
TOTAL ASSETS		5,355,805,940	5,406,686,798
		<u> </u>	

The annexed notes 1 to 36 form an integral part of these financial statements.

Mour Dawar

Momin Qamar Director

### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30<sup>th</sup> JUNE 2008

	Note	2008 (Rupees)	2007 (Rupees)
Sales	22	158,298,146	1,178,787,297
Cost of Sales	23	435,416,978	1,060,657,840
Gross Profit/(Loss)		(277,118,832)	118,129,457
Operating Expenses			
Distribution Cost	24	3,815,269	9,484,727
Administrative Expenses	25	19,264,003	11,971,562
		23,079,272	21,456,289
Operating Profit/(Loss)		(300,198,104)	96,673,168
Other Operating Expenses	27	-	4,189,258
Financial Cost	26	31,141,035	12,888,004
Profit/(Loss) Before Taxation		(331,339,139)	79,595,906
Current & Prior year taxation	28	(3,701,525) (335,040,664)	(5,893,936) 73,701,970
Deferred Taxation	28	62,453,417	(57,056,375)
Profit/(Loss) After Taxation		(272,587,247)	16,645,595
Earning Per Share (before tax) - Basic		(1.88)	0.45
Earning Per Share (after tax) - Basic		(1.55)	0.09

The annexed notes 1 to 36 form an integral part of these financial statements.

Momin Qamar Director



CASH FLOW STATEMENT FOR THE YEAR ENDED 30 <sup>th</sup> JUNE 2008	2008	2007 (Rupees)
CASH FLOW FROM OPERATING ACTIVITIES	(Rupees)	(Nupees)
Profit for the period - before taxation Adjustment for non cash charges and other items Depreciation Provision for gratuity Financial cost	(331,339,139)  76,292,513 1,538,974 31,141,035 108,972,522	79,595,906 76,034,343 - 12,888,004 88,922,347
Cash Inflow from operating activities before working capital changes Changes In Working Capital (Increase) / Decrease in current assets Stores, spares & loose tools Stock-in-trade Trade debtors Advances, deposits, and other receivables	(222,366,617) 16,674,938 23,882,261 (2,814,788) (21,438,194)	168,518,252 (18,141,332) (266,896,878) 8,943,212 (2,170,357)
Increase / (Decrease) in current liabilities Creditors, accruals and other liabilities	(272,092,783)	(278,265,355)
Cash Inflow/(Outflow) from Operating Activities-Before Taxation Taxes Paid Cash Inflow/(Outflow) From Operating Activities - After Taxation	(478,155,183) (6,487,079) (484,642,262)	129,730,792 (7,771,873) 121,958,919
Cash Inflow/(Outflow) From Investing Activities Fixed Capital Expenditures  Cash Flow From Financing Activities Financial charges paid Short term finance Director, Shareholders & Associate loans Liabilities against assets subject to finance lease Long term finance Long term deposits  Net Cash Inflow/(Outflow) From Financing Activities	(90,339,806) (16,354,207) 62,148,282 476,060,214 49,784,784 (11,111,112) (23,079) 560,504,882	(249,260,987) (12,888,004) 9,990,400 32,105,210 27,995,925 50,000,000 (2,076,921) 105,126,610
Net Increase/(decrease) in Cash and Cash Equivalents	(14,477,186)	(22,175,459)
Cash and Cash Equivalents - at the beginning of the year	29,089,162	51,264,621
Cash and Cash Equivalents - at the end of the year	14,611,976	29,089,162

The annexed notes 1 to 36 form an integral part of these financial statements.

Momin Qamar Director

### STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30<sup>th</sup> JUNE 2008

	Ordinary Share Capital	Accumulated Profit/(Loss)	Capital Reserve	Total
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Balance as at 30 <sup>th</sup> June 2006	1,600,000,000	322,855,149		1,922,855,149
Profit for the period	-	16,645,595	-	16,645,595
Incremental depreciation	-	35,694,604	-	35,694,604
Balance as at 30 <sup>th</sup> June 2007	1,600,000,000	375,195,348	•	1,975,195,348
Bonus shares issue	160,000,000	(160,000,000)	-	-
Loss for the year	-	(272,587,247)	-	(272,587,247)
Capital reserve	-	-	126,978,994	126,978,994
Incremental depreciation	-	34,980,712	-	34,980,712
Balance as at 30 <sup>th</sup> June 2008	1,760,000,000	(22,411,187)	126,978,994	1,864,567,807

The annexed notes 1 to 36 form an integral part of these financial statements.

Momin Qamar Director

### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30<sup>th</sup> JUNE 2008

### 1 Legal Status and Operations

The Company was incorporated as Public Limited Company on December 24, 1992 under the Companies Ordinance, 1984. The shares of the company are quoted on Karachi and Lahore Stock Exchanges in Pakistan. The main objective of the company is to manufacture and sale of cement. The registered office of the company is situated in Lahore and the factory in Khushab.

### 2 Summary of Significant Accounting Policies

### 2.1 Basis of Preparation

### 2.1.1 Accounting Convention

These financial statements have been prepared under the historical cost convention except for certain fixed assets, inventories and investments which are valued in accordance with approved accounting standards as applicable in Pakistan.

### 2.1.2 Statement of Compliance

These financial statements have been prepared in accordance with the approved International Financial Reporting Standards as applicable in Pakistan and the requirements of the Companies Ordinance, 1984. Approved Accounting Standards comprise of such IASs as notified under the provisions of the Companies Ordinance, 1984. Wherever, the requirements of the Companies Ordinance, 1984 or directives issued by the Securities and Exchange Commission of Pakistan differ with the requirements of these standards, the requirements of the Companies Ordinance, 1984 or the requirements of the said directives take precedence.

### 2.1.3 Critical Accounting Judgments and Estimates

In order to prepare financial statements in conformity with approved accounting standards, the proper utilization of certain accounting estimates is pivotal. Management's judgment based on prior years and other factors including reasonable estimations of future events. Any revision to accounting estimate is recognized prospectively.

Following significant estimates and judgments are made by management in application of accounting policies:

- Useful life of depreciable assets
- Taxation
- Provisions
- Contingencies

### 2.1.4 Standards, interpertation and amendments to published approved accounting standards that are effective in the current period

The amendments made in the IAS 1 - " Presentation of financial statements - Capital Disclosures" introduces new disclosure about the level of management of company's capital. The impact and the disclosure of said amendment is presented in Note No. 32.7 to the financial statements.

Other new standards, interpretations and amendments to existing standards that are mandatory for accounting periods beginning on or after July 01, 2007 which are not considered relevant nor have any significant effect on the company's operations are not detailed in these financial statements.

### 2.1.5 Standards, interpretation and amendments to published approved accounting standards that are not yet effective

The following standards, amendments and interpretation of approved accounting standards are either not relevant to the company's operations or are not expected to have significant impact on the company's financial statements other than increased disclosures in certain cases:-

IAS 1 - Presentation of financial statements (Revised September, 2007)	Effective from January 01, 2009
IAS 23 - Borrowing cost (Revised March, 2007)	Effective from January 01, 2009
Amendment to IAS 27 (Revised) - Consolidated and separate financial; statements.	Effective from July 01, 2009
IFRS 3 - (Revised) - Business combinations	Effective from July 01, 2009
IFRS 7 - Financial Instruments: Disclosure	Effective from April 28, 2008
IFRS 8 - Operating Segments	Effective from January 01, 2008
IFRIC 12 - Services Consessions arrangements	Effective from April 28, 2008
IFRIC 13 - Customer Loyalty Programme	Effective from July 01, 2008
IFRIC 14 - IAS 19 - The limit on a defined benefits assets, minimum funding requirement and their interaction	Effective from January 01, 2008
IFRIC 15 - Arrangements for the construction of real estate	Effective from January 01, 2009
IFRIC 16 - Hedges of a net investment in foreign operation	Effective from January 01, 2009

### 2.2 Property, Plant & Equipment

### 2.2.1 Owned

Freehold land is stated at cost or revalued amounts. All other fixed assets are stated at cost less accumulated depreciation and any identified impairment loss. Depreciation is charged at the rates specified in note No. 15.1 using reducing balance method. Normal repairs and maintenance are charged to income as and when incurred while major repairs, replacements and renewals are capitalized.

Depreciation is charged on additions from the month the asset is available for use and on disposal upto the month preceding the month of disposal.

The assets residual values and useful lives are reviewed at each financial year end and adjusted if impact on depreciation is significant.

Gains and losses on sale or retirement of property, plant, and equipment are included in income currently.

### 2.2.2 Leased

Assets subject to finance lease are initially stated at the lower of minimum lease payments under the lease agreements and the fair value of the assets. The related obligations of the lease are accounted for as liabilities at net present value. Assets acquired under finance lease are depreciated on the same basis as per owned assets.

### 2.3 Surplus on Revaluation of Fixed Assets

In accordance with the provisions of section 235 of the Companies Ordinance, 1984, the company has the policy to charge surplus account for incremental depreciation of related revalued assets by transferring the amounts to retained earnings and providing for related deferred taxation by debiting the surplus account directly.

### 2.4 Capital Work-in-Progress

Capital work-in-progress is stated at cost less any identified impairment loss. This represents expenditure incurred on fixed assets during their construction and installation. Transfers are made to relevant fixed assets category as and when assets are available for use.

### 2.5 Stores and Spares

Stores and spares are valued at average cost, while items in transit are valued at cost comprising invoice value plus other charges paid thereon.

### 2.6 Stock-in-Trade

Stocks of raw material, work in process and finished goods are valued at lower of cost and net realizable value. The company uses the moving average cost method for the valuation of stocks.

Material in transit are stated at cost comprising invoice value plus other charges paid thereon.

Net realizable value signifies the estimated selling price in the ordinary course of business less costs necessary to be incurred in order to make the sale.

### 2.7 Taxation

### 2.7.1 Current

Provision for current tax is based on the taxable income for the year determined in accordance with the prevailing law of taxation of income. The charge for current tax is calculated using prevailing tax rates or tax rates expected to apply to the profit for the year if enacted taking into account tax credits, rebates and exemptions, if any. The charge for the current tax also includes adjustments, where considered necessary, to provision for tax when made in the previous years arising from assessments framed during the year for such years.

### 2.7.2 Deferred

Deferred taxation is recognized by the company using the liability method on all major temporary differences between the carrying amounts for financial reporting purposes and the amounts used for taxation purposes. The net deferred tax assets is recognized to the extent that is probable that future taxable profits will be available against the asset can be utilized.

### 2.8 Revenue Recognition

Revenue from sale of goods is recognized when risks and rewards of the ownership are transferred i.e. on dispatch of goods.

### 2.9 Borrowing Costs

Borrowing costs are charged to income as and when incurred.

### 2.10 Trade Debtors

Debtors originated by the company are recognized and carried at the original invoice amount less an allowance for any uncollectible. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when identified.

### 2.11 Financial Instruments

Financial assets and financial liabilities are recognized when the company becomes a party to the contractual provisions of the instruments. The particular measurement methods adopted are considered in individual policy statements associated with each item.

### 2.12 Offsetting of Financial Assets and Liabilities

A financial asset and a financial liability is offset and the net amount is reported in the balance sheet, if the company has a legally enforceable right to set off the recognized amounts and intends either to settle on a net basis or to realize asset and settle the liability simultaneously.

### 2.13 Provisions

Provisions are recognized when the Company has a legal or constructive obligation as a result of past event, and it is possible that outflow of resources will be required to settle the obligation and a reliable estimate can be made of the amount of obligation. However, provisions are reviewed at each balance sheet date and adjusted to reflect current best estimates.

### 2.14 Staff Retirement Benefits

The Company operates an unfunded gratuity scheme for all its permanent employees which provides for the graduated scale of benefits dependent on the length of service of the employee on terminal date, subject to the completion of minimum qualifying period of service. Gratuity is based on employees last drawn salary.

The amount recognized in the balance sheet represents the present value of defined benefit obligations as adjusted for the unrecognized actuarial gains and losses if any.

### 2.15 Impairment

The carrying amounts of the company's assets except for inventories and deferred tax are reviewed at each balance sheet date to determine whether there is any indication of impairment loss. If any such indication exists, the assets recoverable amount is estimated in order to determine the extent of impairment loss. Impairment losses are recognized as expense in profit and loss account.

### 2.16 Related Party Transactions

All transactions with related parties are stated at arm's length prices determined in accordance with the methods prescribed.

### 2.17 Cash & Cash Equivalents

Cash & cash equivalents are carried in balance sheet at cost. For the purpose of cash flow statement, cash & cash equivalents comprises cash in hand, with banks on current, saving and deposit accounts, running finance under mark-up arrangements.

### 2.18 Contingencies and Commitments

These are accounted for as and when these become due.

### 2.19 Trade and Other Payables

Liability for trade and other amounts payables are carried at cost which is the fair value of the consideration to be paid in the future for goods and services.

### 2.20 Long Term Loans And Short Term Finances

Loans and borrowings are recorded as the proceeds received. Financial charges are accounted for on accrual basis and are included in accrued liabilities to the extent of the amount unpaid. Exchange gains and losses arising in respect of loans or borrowings in foreign currency (if any) are added to the carrying amount of the instrument.

### 2.21 Dividend & Appropriation to Reserves

Dividend and appropriation to reserves are recognized in the financial statements in the period in which these are approved.

	2008 Rupees	2007 Rupees
SHARE CAPITAL		
a) Authorized		
200,000,000 (2007: 200,000,000) ordinary shares of Rs.10/- each.	2,000,000,000	2,000,000,000
b) Issued, Subscribed and Paid Up.		
- 137,419,189 (2007: 137,419,189) ordinary shares of Rs.10/- each		
fully paid up in cash	1,374,191,890	1,374,191,890
- 22,580,811 (2007: 22,580,811) ordinary shares of Rs. 10/- each		
fully paid up for consideration other than cash.	225,808,110	225,808,110
- 16,000,000 (2007: Nil ) bonus shares of Rs.10/- each		
fully issued as bonus shares	160,000,000	-
·		
	1,760,000,000	1,600,000,000

3.1 The bonus shares were issued during the year to the share holders @ 10% of the ordinary share held by shareholders approved in the 14th annual general meeting of the company held on 30th October 2007.

### 4 CAPITAL RESERVE

3

126,978,994

**4.1** Capital reserve consists of gain on disposal of 21,296,200 shares by director / beneficial owners of the company in open market. This gain is tendered to the company as required under the Companies Ordinance 1984.

### 5 SURPLUS ON REVALUATION OF FIXED ASSETS

Opening Balance of Revaluation	1,823,305,396	1,859,000,000
Surplus transferred to retained earning (accumulated loss)		
Incremental depreciation	53,816,479	54,914,775
Deferred Tax effect @ 35%	(18,835,767)	(19,220,171)
	34,980,712	35,694,604
	1,788,324,684	1,823,305,396

ANNUAL REPORT 2008

- This amount was credited to Surplus on Revaluation of Fixed Assets account to comply with the requirements of section 235 of the Companies Ordinance, 1984.
- 5.2 The company got its assets i.e. land, building and plant & machinery revalued on June 30, 2006 on the basis of current market prices by M/s Hasib Associates (Pvt.) Limited, an independent and approved valuators from Pakistan Banking Association.

6	LONG TERM FINANCE	2008 Rupees	2007 Rupees
	Term Finance	38,888,888	50,000,000
	Less: Current Portion shown under current liabilities	20,833,338	15,277,778
		18,055,550	34,722,222

**6.1** Term Finance of Rs. 50 million is availed from Askari Bank Limited. The rate of mark-up is 3 months average (Ask side KIBOR + 3.5 %) payable quarterly. The finance is secured against 1st charge on current assets of company, personal guarantees of directors and property owners along with group inter corporate guarantees.

### 7 LIABILITIES AGAINST ASSETS SUBJECT TO FINANCE LEASE

Present value of minimum lease payments	52,703,108	37,065,074
Less: current portion shown under current liabilities	24,413,490	16,907,280
	28,289,618	20,157,794

- 7.1 The minimum lease payments have been discounted at implicit rate of return ranging from 13% to 16% per annum (June 2007:13% to16%) to arrive at their present values. Lease rentals are payable in equal monthly installments.
- 7.2 Taxes, repairs, replacements and insurance costs are to be borne by the company. In case of termination of agreement, the lessee has to pay the entire rent for un-expired period. Purchase options can be exercised by the company.
- **7.3** During the year there was increase in liabilities against assets subject to finance lease of Rs. 33.956 millions and payment made during the year was Rs. 18.319 millions.
- 7.4 The amount of future payments of the lease and the period in which these payments will become due are as follows:

### **FLYING CEMENT COMPANY LIMITED**

Years	Minimum lease payments	Finance charges	Present value	yments
	Rupees	Rupees	2008 Rupees	2007 Rupees
Not later than one year	32,540,152	8,126,662	24,413,490	16,907,280
Later than one year and not after than five years				
2009	-	-	-	17,164,104
2010	14,902,609	4,313,627	10,588,982	2,993,690
2011	12,047,664	2,629,743	9,417,921	-
2012	9,028,797	746,082	8,282,715	-
	68,519,222	15,816,114	52,703,108	37,065,074
DIRECTORS & SHAREHOLDERS LOAN				
Opening balance Addition during the year			32,105,210 22,881,000	- 32,105,210
Less: current portion shown under cur	ront liabilities	12	54,986,210 54,986,210	32,105,210
Less. current portion shown under cur	ieni naviilles	14 -	<u> </u>	32,105,210

**<sup>8.1</sup>** These interest free loans have been obtained from directors. Repayment of these loans would be made after June 2008, therefore these are shown in current liabilities.

### 9 LONG TERM DEPOSITS- unsecured

8

Dealers	9,550,000	9,550,000
Transporters	7,600,000	7,600,000
Others	355,000	378,079
	17,505,000	17,528,079

**9.1** This represents interest free security deposits from stockiest/transporters and are repayable on cancellation of dealership or cessation of business. These are being utilized by the company in accordance with agreed terms.

### 10 DEFERRED LIABILITIES

Deferred Taxation Gratuity	10.1 10.2	999,734,376 1,538,974 1,001,273,350	1,062,187,793
10.1 Deferred liability Less: deferred debits		1,139,445,858 (139,711,482) 999,734,376	1,102,265,144 (40,077,351) 1,062,187,793

ANNUAL REPORT 2008

	10.2	Gratuity	Note	2008 Rupees	2007 Rupees
		Net liability at the beginning of the year Charged for the year Benefits paid during the year		1,538,974 - 1,538,974	- - -
11	SHO	RT TERM BORROWING'S			
	The E Askar	s - secured Bank of Punjab ri Bank Ltd. aka Islamic Bank	11.1 11.2 11.3	- 59,282,646 12,856,036	9,990,400 - -
				72,138,682	9,990,400

- **11.1** Short term running finance of Rs. 10 million is available from The Bank of Punjab. The rate of mark-up is 6 month KIBOR + 300 BPS. The finance is secured against the current assets of the company and other assets of the associated companies along with personal guarantees of the directors.
- **11.2** Short term running finance of Rs. 70 million for opening sight / usance documentary letter of credit is available from Askari Bank Ltd. The finance is secured against lien on import documents / accepted draft.
- **11.3** Short term running finance of Rs. 60 million for letter of credit usance / acceptance and letter of guarantee from Albaraka Islamic Bank. The finance is secured against charge over current assets of the company.

### 12 DIRECTORS, SHAREHOLDER'S & ASSOCIATES LOAN

Directors	8	54,986,210	-
Associates loan			
Flying Board & paper Products Ltd		106,445,523	-
Zaman Paper & Board Mills (Pvt) Ltd.		132,094,212	-
Flying Kraft Paper Mills (Pvt) Ltd.		87,660,485	-
		326,200,220	-
		381,186,430	

		Note	2008 Rupees	2007 Rupees
TRAD	DE AND OTHER PAYABLES			
Accru Excise Electr Advar Royal Withh Accru Worke	creditors ed salaries & wages e duty and sales tax payable icity duty payable nces from customers ty payable olding taxes ed mark-up ers profit participation fund liabilities	13.1 13.2	73,452,578 5,441,258 4,881,063 5,677,311 18,236,622 8,179,331 14,786,828 7,086,328 - 685,181	230,051,476 13,817,164 85,805,120 5,956,923 23,385,200 7,591,692 21,871,063 - 4,189,258 747,667
13.1	Accrued Mark-up			
	Mark-up on long term financing - secured Mark-up on short term borrowing's - secured		1,423,931 5,662,397 7,086,328	- - -
13.2	Workers Profit Participation Fund			
	Opening balance Provision for the year  Less: Payments during the year		4,189,258 - 4,189,258 4,189,258	14,883,618 4,189,258 19,072,876 14,883,618
	Closing balance			4,189,258

### 14 CONTINGENCIES AND COMMITMENTS

Letters of Credit other than capital expenditure outstanding amounted to Rs. 47.27 million. (June 2007: 88.98 million).

13

### /// FLYING CEMENT COMPANY LIMITED

								2008 Rupees	2007 Rupees
15 PROPERTY, PLANT & EQUIPMENT	QUIPMENT						15.1	3,617,627,472	3,689,157,310
15.1 Particulars	As at 01 July 2007	Cost / Revaluation Additions/ (deletions)	As at 30 June 2008	Rate %	As at 01 July 2007	Depreciation Adjustment	1.0	As at 30 June 2008	Net Book value as at 30 June 2008
<b>Owned Assets</b> Land - freehold Revaluation	6,276,246 114,261,254 120,537,500	Rupees	6,276,246 114,261,254 120,537,500				Rupees	.	6,276,246 114,261,254 120,537,500
Building-on freehold land Revaluation	186,080,096 287,101,651 473,181,747	4,296	186,084,392 287,101,651 473,186,043	22	36,552,243 5,742,033 42,294,276		2,990,643 5,627,192 8,617,835	39,542,886 11,369,225 - 50,912,111	
Roads	5,512,035	2,830	5,514,865	2	634,280		97,612	731,892	
Plant & machinery	839,570,793	2,983,940	780,494,821	2	151,519,740	10,059,912	12,780,700	154,240,528	626,254,293
Revaluation	2,458,637,095 3,298,207,888	(62,059,912) - (59,075,972)	2,458,637,095 3,239,131,916	2	49,172,742	10,059,912	48,189,287 60,969,987	97,362,029 251,602,557	, 2,361,275,066 2,987,529,359
Electrical installations Tools & equipment	4,469,362 557,913	176,723	4,646,085 557,913	100	1,084,171 150,065		356,191 40,785	1,440,362 190,850	3,205,723
Furniture, fixtures & equipment Vehicles	1,343,809	19,448,135	1,343,809 19,561,435	100	343,949 31,724		99,987 1,952,971	443,936 1,984,695	899,873 17,576,740
Sub Total	3,903,923,554	22,615,924 (62,059,912)	3,864,479,566		245,230,947	10,059,912	72,153,368	307,306,403	3,557,173,163
Leased Assets Vehicles Plant & machinery Sub Total	34,992,500	5,346,750 28,800,000 34,146,750	40,339,250 28,800,000 69,139,250	2 2	4,527,796		3,581,145 576,000 4,157,145	8,108,941 576,000 8,684,941	32,230,309 28,224,000 60,454,309
2008	3,938,916,054		3,933,618,816		249,758,743	10,059,912	76,292,513	315,991,344	         
2007	3,912,022,584	26,893,470	3,938,916,054		173,724,400		76,034,343	249,758,743	3,689,157,310
	nas been allocated a:	s under Cost of Sales Administrative expenses	inses					2008 Rupees 70,658,410 5,634,103 76,292,513	1
15.3 The following fixed assets were disposed off during the yea	were disposed off di	L نے							
Particular			Accumulated depreciation	Book value	Sale lue proceeds	Gain		Mode of disposal	Particular of buyer
Plant & machinery Diesel Generator	62,	<b>Rs.</b> 62,059,912	<b>Rs.</b> 10,059,912	<b>Rs.</b> 52,000,000		<b>Rs.</b> ,000	S.	Sale and	Saudi Pak
	62,	62,059,912	10,059,912	52,000,000	52,000,000	. 000,	<u>   </u>       .		easing Company Ltd.

### FLYING CEMENT COMPANY LIMITED

15.4	Had there been no revaluation the carrying amount of the assets would be,	Note	2008 Rupees	2007 Rupees
	Land Building Plant & Machinery		6,276,246 146,541,506 626,254,294	6,276,246 149,527,853 688,051,053
			779,072,046	843,855,152
16 CAP	ITAL WORK IN PROGRESS			
Build Plant	ing t & machinery		162,094,450 916,873,291 1,078,967,741	154,118,775 873,418,583 1,027,537,358
17 STO	RES, SPARES & LOOSE TOOLS			
Store	es, spares & loose tools es & spares include items which may result in capital expenditure but are not distinguishable.		6,513,412	23,188,349
18 STO	CK IN TRADE			
Furn Pack Work	material ace oil, coal & lubricants ing material stock in process hed goods	23 23	3,039,174 226,564,263 5,939,351 165,167,272 3,919,075 404,629,135	3,080,860 211,309,770 8,680,979 203,216,518 2,223,270 428,511,397
19 TRA	DE DEBTS- considered good though unsecured		11,508,033	8,693,245
	ANCES, DEPOSITS, PREPAYMENTS & ER RECEIVABLES-Considered good though unsecured			
Adva Secu Due Marg Incor Prep Lette Sale:	inces to suppliers inces to staff irity deposits from related parties iin held by banks me tax deducted at source aid insurance r of credit s tax refundable e key money r advances		31,059,573 239,500 58,053,283 - 1,454,000 2,131,957 - 73,212,171 18,664,001 35,489,265 1,644,421	25,554,056 44,925 888,782 113,325,044 32,121,100 13,434,766 400,000 - 10,925,100 3,816,204 200,509,977

### /// FLYING CEMENT COMPANY LIMITED

		Note	2008 Rupees	2007 Rupees
21	CASH AND BANK BALANCES			
	In Hand At Banks- current accounts		3,243,193 11,368,783 14,611,976	19,241,307 9,847,855 29,089,162
22	SALES			
	Gross Sales Local Export		228,480,109 9,797,986	1,779,913,259
	Less:		238,278,095	1,779,913,259
	Sales Tax Excise Duty Sp. Excise Duty Rebate/Commission on Sales		29,603,121 45,069,000 1,522,851 3,784,977 79,979,949	232,162,599 358,608,960 - 10,354,403 601,125,962
	NET SALES		158,298,146	1,178,787,297
23	COST OF SALES			
	Raw Material Consumed Furnace Oil, Diesel and Lubricants Packing Material Stores and Spares Salaries, Wages and Benefits Water Charges Electricity & Generator Rent Electricity Duty Extraction Charges Repair and Maintenance Vehicle Running Expenses Communication Entertainment Newspaper and Periodicals Rent and Rest House Expenses Printing and Stationery Traveling and Conveyance Other Expenses Carriage and Freight Depreciation	15.2	51,815,408 143,162,124 14,220,718 27,011,931 76,529,336 1,490,748 3,242,219 515,398 703,680 1,822,502 5,000,149 444,756 90,747 27,895 254,152 207,912 55,166 428,273 1,382,013 70,658,410	400,676,685 456,977,227 93,623,939 7,640,964 72,395,788 3,616,689 3,331,084 2,574,069 10,845,647 5,199,627 2,998,974 569,602 850,533 3,180 17,656 96,439 123,839 977,534 4,205,151 72,523,707

### FLYING CEMENT COMPANY LIMITED

	Work In Process	Note	2008 Rupees	2007 Rupees
	Opening balance Closing balance		203,216,518 (165,167,272) 38,049,246	124,543,786 (203,216,518) (78,672,732)
	Cost of Goods Manufactured		437,112,783	1,060,575,602
	Finished Goods			
	Opening balance Closing balance		2,223,270 (3,919,075) (1,695,805)	2,305,508 (2,223,270) 82,238
	Cost of Sales		435,416,978	1,060,657,840
24	DISTRIBUTION COST			
	Salaries , Wages and Benefits Loading and Unloading Export Charges on L/C Printing of Labels Carriage Outward Rent Rates and Taxes Traveling, Conveyance and Vehicle Running Printing and Stationery Communication Electricity, Water & Sui Gas Advertisement Entertainment & Miscellaneous		3,196,634 - 18,952 289 - 321,152 17,692 2,783 44,110 41,193 109,125 63,339 3,815,269	5,707,634 1,749,634 - - 644,053 484,072 30,496 4,486 127,991 43,916 662,000 30,445 9,484,727
25	ADMINISTRATIVE EXPENSES			
	Salaries , Wages and Benefits Traveling, Conveyance and Vehicle Running Printing and Stationery Legal and Professional Communication Rent, Rates Taxes and Other Charges Charity and Donation Repair and Maintenance Fee and Subscription Auditor's Remuneration Electricity, Water & Sui Gas Insurance Entertainment & Miscellaneous	25.1 25.2	2,769,972 2,755,137 554,352 2,579,711 447,469 1,878,890 127,700 - 1,459,174 155,000 68,863 730,310 103,322	2,231,999 965,318 570,452 1,235,061 504,767 894,287 539,275 23,367 410,180 150,000 58,805 738,096 139,319
	Depreciation	15.2	5,634,103 19,264,003	3,510,636 11,971,562

**<sup>25.1</sup>** The company had paid the charity and donation of Rs. 127,700/- (June 2007 Rs.539,275/-) and the directors or their spouses were not interested in the donees.

	25.2	Auditor's remuneration	2008 Rupees	2007 Rupees
	23.2	Auditor's remuneration		
		Tahir Siddiqi & Costatutory audit Mumtaz Balouch & Co	125,000	125,000
		-cost audit	30,000	25,000
			155,000	150,000
26	FINA	NCIAL COST		
		e Finance Charges cial Charges Associated Co	6,580,883 10,207,465	5,525,866
	Mark	Up on Letter of Credit	5,583,458	4,960,485
		up on Long Term Loan up on Running Finance	6,239,775 1,703,295	- 508,992
		Charges and Commission	826,159	1,892,661
			31,141,035	12,888,004
27	OTHE	ER OPERATING EXPENSES		
	Work	ers Profit Participation Fund		4,189,258
28	TAXA	TION		
	Prior	year	2,910,034	-
	Curre	nt year	791,491 3,701,525	5,893,936 5,893,936
	Defer	red (income)/expense	(62,453,417)	57,056,375
			(58,751,892)	62,950,311

**<sup>28.1</sup>** In view of the brought forward losses, provision for the current tax has been made @ 0.5% of the turnover under section 113 of the Income Tax Ordinance, 2001.

### 29 EARNING PER SHARE-BASIC

There is no dilutive effect on the basic earning per share, which is based on:

Profit before taxation	(331,339,139)	79,595,906
Profit after taxation	(272,587,247)	16,645,595

### **FLYING CEMENT COMPANY LIMITED**

 2008 Rupees
 2007 Rupees

 (No. of shares)

 Weighted average number of ordinary shares
 176,000,000
 176,000,000

 (Rupees)

 29.1 Earning per share (before tax) - Basic & Diluted
 (1.88)
 0.45

 29.2 Earning per share (after tax) - Basic & Diluted
 (1.55)
 0.09

The number of shares for the prior year has been adjusted for the effect of bonus shares issued during the current year. Hence, the figure for the prior year's earning per share has also been restated.

### 30 NUMBER OF EMPLOYEES

Total number of employees at the end of year. 425 610

### 31 RELATED PARTIES TRANSACTIONS

Related parties of the company comprise associated undertakings, directors, key employees and management personnel. Detail of transactions with related parties except remuneration and benefits to directors and management personnel under their terms of employment, are as under:

 Sales to Associated Companies
 917,525
 374,580

 Purchases from Associated Companies
 10,494,520
 187,167,127

33

## FINANCIAL INSTRUMENTS Financial Assets and Liabilities 32 32.1

rinancial Assets and Liabilities		Interest Bearing			Non-inter	Non-interest bearing		
	One Month	One year	Sub	One Month	One year	Sub	Total	
	to one year	& onward	Total	to one year	& onward	Total		
	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	
Financial Assets								
Trade debtors				11,508,033		11,508,033	11,508,033	
Security deposits					58,053,283	58,053,283	58,053,283	
Advances, deposits prepayments								
and other receivables				221,948,171		221,948,171	221,948,171	
Cash and bank				14,611,976		14,611,976	14,611,976	
2008 Rs.				248,068,180	58,053,283	306,121,463	306,121,463	
2007 Rs.				111,532,574	888,782	112,421,356	112,421,356	
Financial Liabilities								
Liabilities against assets								
subject to finance lease	24,413,490	28,289,618	52,703,108				52,703,108	
Long term loans	20,833,338	18,055,550	38,888,888				38,888,888	
Security deposits					17,505,000	17,505,000	17,505,000	
Short term loans	72,138,682		72,138,682				72,138,682	
Trade and other payables				138,426,500		138,426,500	138,426,500	
2008 Rs.	117,385,510	46,345,168	163,730,678	138,426,500	17,505,000	155,931,500	319,662,178	
2007 Rs.	42,125,458	54,880,016	97,005,474	288,838,249	17,528,079	306,366,328	403,371,802	

The effective interest / mark-up rates for the monetary financial liabilities are mentioned in respective notes to the financial statements. 32.2

# 32.3

Concentration of Credit Risk
Concentration of credit risk represents the accounting loss that would be recognized at the reporting date if counter parties failed completely to perform as contracted.

# 32.4

Fair Value of Financial Assets and Liabilities
The carrying value of all financial instruments reflected in the financial statements approximate their fair values.

## 32.5

**Interest Rate Risk** Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in the market interest rates.

Liquidity Risk Liquidity risk reflects an enterprise's inability in raising funds to meet commitments. The company follows an effective cash management and planning policy to ensure availability of funds and to take appropriate measures for new requirements. 32.6

### Capital Risk Management The Company's prime object 32.7

The Company's prime objective when managing capital is to safe guard its ability to continue as going concern in order to provide adequate return for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital

In order to maintain or adjust capital structure, the company may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, the company monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and bank balances. Total capital is calculated as equity as shown in the balance sheet plus net debts.

### FLYING CEMENT COMPANY LIMITED

	2008 Rupees	2007 Rupees
Total Borrowing	91,591,996	87,065,074
Less: Cash and Bank Balances	14,611,976	29,089,162
Net Debt	76,980,020	57,975,912
Total Equity	1,864,567,807	1,975,195,347
Total Capital	1,941,547,827	2,033,171,259
Gearing Ratio	3.96%	2.85%

### 33 REMUNERATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVE

	Chief Executive		Directors		Executive	
	2008	2007	2008	2007	2008	2007
	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees
Managerial remuneration	-	-	-	-	5,675,156	5,544,493
Medical allowance	-	-	-	-	567,515	554,449
					6,242,671	6,098,942
	-	-	-	-	8	7

**33.1** The Chief Executive and directors of the company forgo their right to receive the salaries.

### 34 CAPACITY AND PRODUCTION

OAL AGILL AND LINGS OF THE	Installed Capacity		Actual F	Production
	2008	2007	2008	2007
	Tons	Tons	Tons	Tons
Clinker	1,200,000	1,200,000	38,533	472,468
Cement	1,260,000	1,260,000	61,985	456,281

### Reason for shortfall

Under utilized capacity due to uneconomical generation of electricity from captive power unit caused due to exorbitant increase in furnace oil prices. Obsolete and old machinery / equipments of the plant is under replacement which caused long shutdowns frequently resultantly hampering our production.

### 35 DATE OF AUTHORIZATION FOR ISSUE

These financial statements were authorized for issue on September 30, 2008 by the board of directors of the company.

### 36 GENERAL

- Figures in the financial statements have been rounded off to the nearest rupee.
- Corresponding figures have been rearranged and reclassified, wherever necessary, for the purposes of comparison.

Momin Qamar Director



No. of	Shareh	oldings	No. of Shares	Percentage	
Shareholders	From	То	Held	Percentage	
518	1	100	30601	0.0173	
427	101	500	178000	0.1011	
2054	501	1000	1291999	0.7340	
1486	1001	5000	3586528	2.0378	
345	5001	10000	2546184	1.4466	
133	10001	15000	1617549	0.9190	
68	15001	20000	1212900	0.6891	
45	20001	25000	1016700	0.5776	
27	25001	30000	760440	0.4320	
17	30001	35000	570000	0.3238	
7	35001	40000	275150	0.1563	
10	40001	45000	435200	0.2472	
18	45001	50000	887900	0.5044	
6	50001	55000	325600	0.1850	
5	55001	60000	288870	0.1641	
5	60001	65000	315050	0.1790	
5	65001	70000	339000	0.1926	
2	70001	75000	149000	0.0846	
1	75001	80000	75500	0.0428	
4	80001	85000	334100	0.1898	
4	85001	90000	357500	0.2031	
3	90001	95000	282500	0.1605	
3	95001	100000	300000	0.1704	
2	100001	105000	205000	0.1164	
1 1	105001	110000	110000	0.0625	
1 1	120001	125000	121250	0.0688	
1 1	130001 165001	135000 170000	133650 169900	0.0759 0.9650	
2	175001	180000	355300	0.2018	
1 1	215001	220000	220000	0.1250	
	225001	230000	226500	0.1286	
	230001	235000	231000	0.1312	
	235001	240000	239500	0.1360	
1 1	355001	360000	358100	0.2034	
1 1	395001	400000	400000	0.2272	
1	410001	415000	415000	0.2357	
1	645001	650000	647050	0.3676	
1	905001	910000	907400	0.5155	
1	1060001	1065000	1062000	0.6034	
1	2160001	2165000	2160050	1.2273	
1	2425001	2430000	2425500	1.3781	
1	4195001	4200000	4200000	2.3863	
1	4370001	4375000	4373900	2.4851	
1	4940001	4945000	4944280	2.8092	
1	5045001	5050000	5050000	2.8693	
1	7670001	7675000	7674500	4.3605	
1	9830001	9835000	9832007	5.5863	
1	10630001	10635000	10634314	6.0422	
1	11055001	11060000	11055550	6.2815	
1	21420001	21425000	21422798	12.1720	
1	27470001	27475000	27471345	15.6087	
1	41775001	41780000	41777835	23.7374	
5224			176,000,000	100	



Particulars	Shareholders	Shares held	Percentage
Directors, CEO, Children	12	138614129	78.7583
Banks, DFI, NBFI	4	3067000	1.7426
Joint Stock Companies & Others	1	15043841	8.5476
Insurance Companies	1	16500	0.0093
General Public (Local)	5146	19208730	10.9140
General Public (Foreign)	8	49250	0.0279
Total	5224	176,000,000	100.0000

2,160,050

### CATEGORIES OF SHAREHOLDING ADDITIONAL INFORMATION AS AT 30<sup>th</sup> JUNE 2008

<b>ASSOCIAT</b>	TED CC	MPAN	IFS
ASSOCIA			ILO

M/S. Flying Kraft Paper Mills (Pvt) Ltd.	7,674,500
--	-----------

### NIT AND ICP NIL

### DIRECTORS, CEO AND CHILDREN

Mr. Asim Qamar

Mr. Kamran Khan	14,834,314	
Mr. Imran Qamar	27,471,345	
Mr. Momin Qamar	41,777,835	
Mr. Yousaf Kamran Khan	9,832,007	
Mr. Qasim Khan	647,050	
Mr. Bilal Qamar	11,055,550	
Mrs. Samina Kamran	21,422,798	127,040,899
Mrs. Shaista Imran	5,039,280	
Mrs. Misbah Momin	4,373,900	

EXECUTIVES

### PUBLIC SECTOR COMPANIES AND CORPORATIONS NIL

BANKS, DEVELOPMENT FINANCIAL INSTITUTIONS,
NON-BANKING FINANCIAL INSTITUTIONS,
INSURANCE COMPANIES, MODARABAS AND
MUTUAL FUNDS.

OTHERS 7,369,341

SHAREHOLDERS HOLDING 10% OR MORE NIL

(Other than those reported in Directors)

INDIVIDUALS (GENERAL PUBLIC) 19,258,530

176,000,000

11,573,230

3,083,500

### FLYING CEMENT COMPANY LIMITED 15th Annual General Meeting

Registered Folio/
Participant ID No. &
A/C No.
No. of Shares Held.

### **PROXY FORM**

### **IMPORTANT**

Instruments of Proxy will not be considered as valid unless deposited or received at the Company's Registered Office at 103-Fazal Road, Lahore Cantt. Not later than 48 hours before the time of holding the meeting.

I/W	/e					_
of _					being a member	0
Fly	ving Cement Compa	any Limited hereby app	point			_
of_					another member of the compa	יְח
as	my/our proxy to atter	าd and vote for me/us ar	nd on my/our behalf at	the 15th Annual Gen	eral Meeting of the Company to be held	וכ
Fri	day, 31 October 200	<b>08 at 11:00 A.M</b> . and at a	iny adjournment there	of.		
					Signature:	
					Please affix Rupees five revenue stamp	
Wi	tnesses:					
1.	Signature:		2.	Signature:		
	Name			Name		
	Address:			Address:		
	NIC or			NIC or		
	Passport No.			Passport No.		
	Date	2008				



Fold Here Fold Here