### **Dadex Eternit Limited**

## **Annual Report 1999**

#### **Board of Directors**

KASSIM DADA, S.K. (Pak.), Off. L.II (Belgium)

Chairman

ABU TALIB H.K. DADA
M. IRSHAD UDDIN
MAQBOOL H. H. RAHIMTOOLA
ZAHID ZAHEER
DR. MAHMOOD AHMED
PHILIPPE COENS
JACQUES STIEVENART
A. A. BHOJANI
TARIQ ALI JAFRI
Director Corporate Affairs

**Managing Director** 

& Chief Executive SIKANDER DADA

Director

Technical & Projects ZAIMUDDIN AHMED

Company Secretary NAZIR AHMED

**FCMA** 

Auditors A. F. FERGUSON & CO.

**Chartered Accountants** 

**HYDER BHIMJI & CO.**Chartered Accountants

Bankers AMERICAN EXPRESS BANK LIMITED

ANZ GRINDLAYS BANK LIMITED

BANK AL-HABIB LIMITED BANK OF AMERICA HABIB BANK LIMITED

MUSLIM COMMERCIAL BANK LIMITED OMAN INTERNATIONAL BANK S.A.O.G. THE HONG KONG & SHANGHAI BANKING

**CORPORATION LIMITED** 

Registered Office KASSAM MANZIL, RANDAL ROAD,

P.O. BOX NO. 7429, KARACHI, 74400.

## **NOTICE OF MEETING**

Notice is hereby given that the 40th Annual General Meeting of the shareholders will be held on Thursday, November 18, 1999 at 12:00 noon at Mateen Hall of the Institute of Cost & Management Accountants of Pakistan, Hussain Shah Shaheed Road, Soldier Bazar, Karachi to transact the following business:

- 1. To receive and adopt the Report of Directors and Audited Accounts for the financial year ended June 30, 1999.
- 2. To consider the dividend recommended by the Board of Directors.
- 3. To appoint Auditors for the year 1999-2000 and fix their remuneration.

By Order of the Board

(NAZIR AHMED) Company Secretary

Karachi, October 12, 1999

#### NOTES:

- 1. The Share Transfer Books will remain closed from October 20, 1999 to October 26, 1999 (both days inclusive) in order to update the register of shareholders for the purpose of determining the names of shareholders for issuing notices of Annual General Meeting, Annual Report and Accounts and to determine the names of shareholders for the entitlement of cash dividend in respect of the year ended June 30, 1999. Transfers received in order at the Registered Office of the Company by the close of business hours on October 19, 1999 will be treated in time for the entitlement of the above.
- 2. A member entitled to attend and vote at the Annual General Meeting is entitled to appoint another member as a proxy to attend and vote in his absence.
- 3. The instrument appointing a proxy must be received at the Registered Office of the Company, not later than forty-eight hours before the time of the meeting.
- 4. Account holders and sub-account holders holding book entry securities of the Company in Central Depository Company of Pakistan Limited, who wish to attend the Annual General Meeting, are requested to bring original National Identity Card with copy thereof duly attested by their Bankers for identification purpose.
- 5. Members who are interested to claim exemption from compulsory deduction of Zakat from payments against dividends are advised to file their declaration on Form CZ-50 or an attested true copy thereof with the Registered Office of the Company latest by November 8, 1999 to enable the Company to note their instructions for non-deduction of Zakat. A draft of declaration on Form CZ-50 is being sent with the Annual Report.

#### **DIRECTORS' REPORT**

The Shareholders
Dadex Eternit Ltd.

Gentlemen

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

Your directors have pleasure in placing before you the 40th Annual Report with audited accounts for the financial year ended June 30, 1999 as follows:

	(Rupees in '000)
Net profit before taxation	67,168
Less' Provision for taxation	7,394
Net profit after taxation	59,774
Add: Unappropriated profit brought forward	201
Profit available for appropriation	59,975
Your directors have decided to appropriate as under:	
Transfer to Revenue Reserves - General	10,000
Dividend Equalisation	2,000
Transfer to Capital Reserves Fixed Assets Replacement	3,000
Proposed final dividend Rs. 4.00 per share (40%)	43,056
	58,056
Unappropriated profit carried forward	1,919
	========

Estimated break up value per share is Rs. 37.12

The pattern of shareholding is shown on page 30 of this report.

M/s. A. F. Ferguson & Co., and M/s. Hyder Bhimji & Co., auditors of the company retire and offer their services for the ensuing year.

On behalf of the Board

KASSIM DADA Chairman

Karachi, September 28, 1 999

#### **CHAIRMAN'S REVIEW**

I have pleasure in presenting you the report for 1998-99, which happens to be the 40th year of the company's operations.

From operational point of view, the year has been extremely difficult for the company. Economic downturn, which was compounded as a result of international sanctions, affected the operations negatively. Development schemes and construction activities were held-up affecting sales volumes. However, due to concerted efforts and timely planning, the company was successful in maintaining the same level of sales as of the previous year.

Profitability was hit by many factors including heavy cost escalation resulting from devaluation of the rupee, general inflation, revision of gas and electricity tariffs, price increases in cement, wage increases. Transportation cost also increased due to price increase in petrol and spare parts.

Although your Company continued it's efforts in cost saving and productivity improvement but these

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

measures were not sufficient to bridge the gap created by escalation. On the other hand, the prices of our products could not be increased due to recession and the erosion in the buying power of the customers. This has resulted in a fall in profitability for the year. We do not expect any radical change in the near future in the present economic situation.

Your Company is continuing to explore new markets and products. Lately, a new product, Polydex, has been launched for hot and cold water applications. We are confident that with the passage of time, it would generate a sizeable volume of business.

It is gratifying to note that your Company has achieved ISO 9002 certification for its Plastic (PVC/PE) Pipe Systems and Rubber Rings. We intend to extend the scope of this activity to other divisions as well.

The company has prepared a contingency plan to face any potential problem that may arise due to the millennium bug. All software packages that were not year 2000 compliant, have been modified. All new hardware, equipment and machinery that are date function sensitive, are purchased after taking compliance certificate from the manufacturers. The company is confident that it would not face any serious problems.

Your Company attaches great importance to training of employees at all levels. Training programs are organised which encompass the workers to the highest level, which is contributing skill improvement and productivity. Industrial relations remained cordial and satisfactory throughout the year. The Company's corporate focus on customer satisfaction and productivity has clearly generated greater enthusiasm and efforts of all employees to improve efficiency.

I must convey my appreciation to the employees for their untiring efforts, which has helped the management to maintain a fairly steady course by helping to keep the company out of troubled waters. I am confident that they would continue to make efforts in the right direction, in these difficult times ahead, which would not only benefit the employees themselves but as well as the shareholders, the company and the country.

Karachi, September 28, 1999

KASSIM DADA Chairman

#### **AUDITORS' REPORT TO THE MEMBERS**

We have audited the annexed Balance Sheet of **Dadex Eternit Limited** as at June 30, 1999 and the related Profit and Loss Account and Cash Flow Statement, together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit and, after due verification thereof, we report that:

- (a) in our opinion, proper books of account have been kept by the company as required by the Companies Ordinance, 1984;
- (b) in our opinion:
- (i) the Balance Sheet and Profit and Loss Account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984 and are in agreement with the books of account and are further in accordance with accounting policies consistently applied;

- (ii) the expenditure incurred during the year was for the purpose of the company's business; and
- (iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the company;
- (c) in our opinion and to the best of our information and according to the explanations given to us, the Balance Sheet, Profit and Loss Account and Cash Flow Statement, together with the notes forming part thereof, give the information required by the Companies Ordinance, 1984 in the manner so required and respectively give a true and fair view of the state of the company's affairs as at June 30, 1999 and of the profit and cash flows for the year then ended; and
- (d) in our opinion, Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 was deducted by the company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

# A. F. FERGUSON & CO. Chartered Accountants

HYDER BHIMJI & CO. Chartered Accountants

Karachi, October 04, 1999

## **BALANCE SHEET AS AT JUNE 30, 1999**

	Note	1999	1998	
		(Rupees 'C	00)	
SHARE CAPITAL AND RESERVES				
Authorised capital	3	200,000	200,000	
Issued, subscribed and paid-up capital	4	107,640	107,640	
Reserves				
Capital	5	100,000	97,000	
Revenue	5	190,000	178,000	
Unappropriated profit		1,919	201	
		291,919	275,201	
		399,559	382,841	
DEFERRED LIABILITY - TAXATION	13		2,680	
CURRENT LIABILITIES AND PROVISIONS				
Current portion of liabilities against				
assets subject to finance leases			10,278	
Short-term finances	6	83,555	86,582	
Creditors, accrued and other liabilities	7	102,077	93,509	
Taxation		10,726	28,925	
Proposed dividend		43,056	40,365	
		239,414	259,659	
COMMITMENTS	8			

		638,973	645,180
TANGIBLE FIXED ASSETS			
Operating assets	9	55,006	61,452
Capital work-in-progress	10	40,726	15,838
		95,732	77,290
LONG-TERM LOANS AND ADVANCES	11	766	779
LONG-TERM DEPOSITS	12	5,299	3,830
DEFERRED TAXATION	13	5,151	
CURRENT ASSETS			
Stores and spares	14	66,708	65,134
Stock-in-trade	15	303,693	316,237
Trade debts	16	57,065	48,638
Loans and advances	17	14,124	6,443
Trade deposits and short-term prepayments	18	11,640	19,435
Other receivables	19	2,644	3,461
Investments	20	67,786	47,964
Cash and bank balances	21	8,365	55,969
		532,025	563,281
		638,973	645,180

The annexed notes form an integral part of these accounts.

### SIKANDER DADA Chief Executive

#### M. IRSHAD UDDIN Director

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED JUNE 30, 1999

	Note	1999	1998	
		(Rupees '000)		
Sales		581,743	587,365	
Cost of goods s old	22	413,499	404,491	
		168,244	182,874	
Administration, selling and distribution expenses	23	84,588	81,885	
Operating profit		83,656	100,989	
Other income	24	11,371	22,559	
		95,027	123,548	

		Note	1999 (Runees	1998
CASH FLOW STATEMENT FOR THE YEAR ENDED JUN	NE 30, 1999			
SIKANDER DADA Chief Executive		]	M. IRSHAD UDD! Director	IN
The annexed notes form an integral part	of these accounts.			
Earnings per share		28	Rupees 5.55	Rupees 6.2
Unappropriated profit carried forward			1,919	20
			58,056	76,30
Proposed final dividend Rs. 4.00 (1998:	Rs 3.75) per share		43,056	40,30
Transfer to Capital Reserves -	Fixed Assets Replacement		3,000	
-1	Dividend Equalisation		2,000	
Appropriations: Transfer to Revenue Reserves - General			10,000	36,0
Profit available for appropriation			59,975	
Profit after taxation Unappropriated profit brought forward			59,774 201	10,6
Taxation		27	7,394	
Profit before taxation			67,168	85,1
			27,859	38,4
Other charges		26	5,589	8,0
Financial charges		25	22,270	30,3

	Note	1999 (Rupees '	1998 000)
CASH FLOW FROM OPERATING ACTIVITIES			
Cash generated from operations	33	100,176	49,971
Interest / mark-up paid		(20,801)	(28,767)
Taxes paid		(33,424)	(41,270)
Long-term loans and advances (net)		13	276
Long-term deposits (net)		(1,469)	4,400
Net cash inflow / (outflow) from operating activities		44,495	(15,390)

## CASH FLOW FROM INVESTING ACTIVITIES

oni - i akistan's best business site with Annual Reports, Laws and Articles		
Fixed capital expenditure	(33,911)	(20,910)
Investments	(19,822)	24,808
Proceeds from disposal of fixed assets	1,094	2,007
Interest received	8,735	14,514
Net cash (outflow) /inflow from investing activities	(43,904)	20,419
CASH FLOW FROM FINANCING ACTIVITIES		
Finance lease repayments	(5,247)	(12,863)
Short-term borrowings	60,600	
Dividends paid	(39,921)	(39,482)

Short-term borrowings		00,000	
Dividends paid		(39,921)	(39,482)
Net cash inflow /(outflow) from financing activities		15,432	(52,345)
Net increase / (decrease) in cash and cash equivalents		16,023	(47,316)
Cash and cash equivalents at beginning of the year		(30,613)	16,703
Cash and cash equivalents at end of the year	34	(14,590)	(30,613)
· · · · · · · · · · · · · · · · · · ·			

The annexed notes form an integral part of these accounts.

SIKANDER DADA Chief Executive M. IRSHAD UDDIN Director

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED JUNE 30, 1999

#### 1. THE COMPANY AND ITS OPERATIONS

The company is incorporated in Pakistan and is listed on the Karachi Stock Exchange. it is engaged in manufacture and sale of construction materials namely fibre cement sheets, nalidar beams, fibre cement and PVC pressure pipes, building pipes, polyethylene pipes and other allied products. The company also trades in imported fittings and accessories and other building products.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Accounting convention

These accounts have been prepared under the historical cost convention except that certain exchange elements referred to in note 2.7 have been incorporated in the cost of the relevant assets.

#### 2.2 Staff retirement benefit

The company operates an approved contributory provident fund for all permanent employees.

#### 2.3 Taxation

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

Provision for current taxation is based on taxable income after taking into account tax credits available, if any.

The company accounts for deferred taxation on all material timing differences using the liability method.

#### 2.4 Tangible fixed assets and depreciation

#### a) Owned

Operating assets except freehold land are stated at cost less accumulated depreciation. Freehold land and capital work-in-progress are stated at cost. Cost in relation to certain fixed assets signifies historical cost and exchange differences capitalised as referred to in note 2.7.

Depreciation on operating assets except plant and machinery and data processing equipment (included in office and factory equipment) is calculated at varying rates used for income tax purposes and is charged to income applying the reducing balance method. Depreciation on plant and machinery and data processing equipment is calculated using the straight-line method based on estimated useful lives. Depreciable cost for plant and machinery is determined after deducting the residual values.

Cost of leasehold land is amortised equally over the period of lease.

Depreciation on additions to assets during a year is charged for the whole year while no depreciation is charged on fixed assets disposed of during the year.

Gains and losses on disposal of assets are taken to profit and loss account.

Maintenance and normal repairs and replacements are charged to income as and when incurred. Major renewals and improvements are capitalised and the assets so replaced, if any, are retired.

#### b) Leased

Assets subject to finance lease are stated at the lower of present value of minimum payments under the lease agreements and the fair value of assets. Depreciation is charged at rates used for similar assets whereby the cost of the asset is written off over its estimated useful life less residual value.

#### 2.5 Stores and spares

Stores and spares except consumable accessories are valued at moving average cost. Consumable accessories are valued at cost calculated on last-in first-out basis.

Items in transit are valued at cost comprising invoice values plus other charges paid thereon.

#### 2.6 Stock-in-trade

#### (a) Raw materials

Asbestos fibre is valued at cost calculated on last-in first-out basis. Other raw materials are valued at moving average cost.

Materials in transit are valued at cost comprising invoice values plus other charges paid thereon.

#### (b) Work-in-process

Work-in-process is valued at prime cost and an appropriate portion of manufacturing overheads.

#### (c) Finished goods

Finished goods are valued at lower of moving average cost and net realisable value. Cost includes prime cost and an appropriate portion of manufacturing overheads.

Net realisable value signifies the estimated selling price in the ordinary course of business less costs necessary to be incurred to make the sale.

#### 2.7 Foreign currency translation

Assets and liabilities in foreign currencies are translated into rupees at the rates of exchange approximating those prevailing at the balance sheet date except where forward exchange contracts have been entered into for repayment of liabilities in which case the rates contracted for are used.

Exchange differences in respect of foreign currency loans obtained for acquisition of fixed assets are incorporated in the cost of the relevant assets. All other exchange differences are taken to profit and loss account.

#### 2.8 Investments

Long-term investments are stated at cost less amount written off in respect of any diminution due to permanent impairment in value of the investment. Short-term investments are stated at the lower of cost and market value.

#### 2.9 Revenue recognition

Sales are recorded on despatch of goods to customers. Dividend income on long-term investment is recognised when declared. Income on short-term investments is recognised on accrual basis.

#### 2.10 Liabilities and finance charge against assets subject to finance leases

Liabilities against assets subject to finance leases are accounted for at net present value of minimum payments under the lease agreements. Finance charges under the lease agreements are allocated to periods during the lease term so as to produce a constant periodic rate of financial cost on the remaining balance of principal liability for each period.

#### 3. AUTHORISED CAPITAL

	1999	1998	
	(Rupees '000)		
12,000,000 ordinary shares of Rs 10 each	120,000	120,000	
8,000,000 'B' class ordinary shares of Rs 10 each	80,000	80,000	
20,000,000	200,000	200,000	

## 4. ISSUED, SUBSCRIBED AND PAID-UP CAPITAL

	1999	1998
	(Rupees	(000)
914,264 ordinary shares of Rs. 10 each		
fully paid in cash	9,143	9,143
476,386 ordinary shares of Rs. 10 each		
issued as fully paid for consideration		
other than cash	4,764	4,764
5,282,773 ordinary shares of Rs. 10 each		
issued as fully paid bonus shares	52,828	52,828
800,000 'B' class ordinary shares of Rs. 10 each		
fully paid in cash	8,000	8,000
3,290,536 'B' class ordinary shares of Rs. 10 each		
issued as fully paid bonus shares	32,905	32,905
40 740 070		
10,763,959	107,640	107,640
=======	=======	========

CAPITAL

#### 5. RESERVES

Movement in and composition of reserves are as follows:

	Fixed Assets Replacement	Share Premium	Total	Dividend Equalisation	General	Total	1999	1998
		(Rupees '000)						
At July 1	91,345	5,655	97,000	20,000	158,000	178,000	275,000	239,000
Transfer from Profit and Loss account	3,000		3,000	2,000	10,000	12,000	15,000	36,000
At June 30	94,345	5,655	100,000	22,000	168,000	190,000	290,000	275,000

#### 6. SHORT-TERM FINANCES

1999 1998 (Rupees '000)

REVENUE

TOTAL

Running finance utilised under mark-up		
arrangements - secured	22,955	86,582
Term Finance - Secured	60,600	
	83,555	86,582
==		

6.1 The facilities for short-term running finance utilised under mark-up arrangements available from various banks amount to Rs 270 million (1998: Rs 368 million). The facilities expire on various date by March 31,2000. The rate of mark-up range from Rs 0.38 to Rs 0.50 (1998: Rs 0.39 to Rs 0.60) per Rs 1,000 per day. These arrangements are secured by paripassu charges against hypothecation of the company's stock-in-trade and trade debts.

The facilities for secured term finance available from various banks amount to Rs 78 million (1998: Rs Nil) and are repayable by March 31,2000. These arrangements are secured by pledge over the company's Special US \$ Bonds and second charge over the company's stock-in-trade and trade debts. The mark-up rates on the above short-term finances range from 12.25% to 14.00% per annum.

#### 7. CREDITORS, ACCRUED AND OTHER LIABILITIES

	1999	1998	
	(Rupees '000)		
Creditors	1,501	1,183	
Bills payable	16,280	4,047	
Sales tax payable	11,490	14,595	
Accrued liabilities	27,733	24,799	
Accrued finance charge on liabilities against			
assets subject to finance leases		98	
Accrued mark-up on secured short-term finances	4,268	3,649	
Contractors' earnest money	12	32	
Advances from customers	20,978	22,622	
Workers' Profit Participation Fund - note 7.1	3,748	4,748	
Workers' Welfare Fund	7,150	9,075	
Unclaimed dividends	6,180	5,736	
Other liabilities	2,737	2,925	
	102,077	93,509	
	=======	=======	

#### 7.1 Workers' Profit Participation Fund

	1999	1998
	(Rupees	'000)
Balance at July 1	4,748	4,351
Allocation for the year - note 26	3,628	4,589
	8,376	8,940

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles		
Interest on funds utilised in the company's business - note 25	256	331
Less: Amounts paid on behalf of the fund	2,822	1,844
Deposited with the Government	2,062	2,679
	4,884	4,523
Balance at June 30	3,748	4,748

#### 8. COMMITMENTS

- a) Commitments in respect of capital expenditure contracted but not incurred amounted to Rs 37.849 million at June 30, 1999 (1998: Rs 28.589 million).
- b) Commitments in respect of forward exchange contracts entered into at June 30, 1999 amounted to Rs 103.066 million (1998: Rs 88.094 million).
- c) Commitments in respect of rent of assets under operating leases amounted to Rs 20.860 million at June 30, 1999 (1998: Rs 25.121 million) payable as follows:

	(Rupees '000)
1999-2000	13,062
2000-2001	6,769
2001-2002	1,029
	20,860
	=======

#### 9. OPERATING ASSETS

#### 9.1 The following is a statement of operating fixed assets:

			Со	st		Accumulated 1	Depreciation			
	At July 1, 1998	Additions/ (disposals)	Transfers in/(out)	At June 30, 1999	At July 1, 1998	Charge for the year/ (accumulated depreciation on disposals)	Transfers in/(out)	At June 30, 1999	Book value at June 30, 1999	Depreciation rate % per annum
					(Rupee	es '000)				
Freehold land Leasehold land Building on freehold land	4,638 5,292 1,823		 	5,292	1,168 518	66		 1,234 583	4,638 4,058 1,240	1 to 2.5
Factory buildings on leasehold land	28,515	160		20.675	20,784			21,573	7,102	10

Building on leasehold land										
other than factory	9,460	738		10,198	4,507	285		4,792	5,406	5
Plant and										
machinery	204,054	1,357 (1,200)	52,842	257,053	177,366	7,147 (1,080)	47,810	231,243	25,810	20 & 25
Furniture and										
fixtures	2,556	188		2,744	1,134	161		1,295	1,449	10
Vehicles and transportation										
equipment '	17,131	793		15,776	11,572	1,163		11,125	4,651	20
		(2,148)				(1,610)				
Office and										
factory equipment		756		756		104		104	652	10 & 20
Assets held under finance leases:										
Plant and										
machinery	52,842		(52,842)		47,810		(47,810)			20 & 25
	326,311	3,992 (3,348)		326,955	264,859	9,780 (2,690)		271,949	55,006	
	=======================================	(3,346)		=======================================		(2,090)				
1998	323,435	6,565 (3,689)		326,311	246,009	21,112 (2,262)		264,859	61,452	
	=======================================	=======================================			=======================================					

## 9.2 The depreciation charge for the year has been allocated as follows:

1999 (Rupees	1998 '000)
8,649	20,030
1,131	1,082
9,780	21,112
	(Rupees 8,649 1,131

## 9.3 The following fixed assets were disposed of during the year:

Cost Accumulated Book Sale proceeds/ Particulars of buyers depreciation value Insurance claim

(Rupees '000)

Vehicles and transportation

Sold by				
negotiation	197	116	81	116 Mr. Mushtaq Ahmed, Karachi
	561	413	148	225 Mr. Mohammad Riaz, Karachi
	269	181	88	255 Mr. Arshad Ahmed Patel (ex-employee)
	1,027	710	317	596
Insurance claim	909	746	163	400 Adamjee Insurance Company
	40	27	13	50 Adamjee Insurance Company
	949	773	176	450
Sold to employees as per				
company's policy	172	127	45	48 Mr. A.R. Khan (Employee)
Plant and machinery				
Written off	1,200	1,080	120	
	3,348	2,690	658	1,094
1998	3,689	2,262	1,427	2,007

#### 10. CAPITAL WORK-IN-PROGRESS

	1999	1998
	(Rupees	'000)
Civil works and building	31,282	11,957
Plant and machinery	194	
Advances to contractors and suppliers	9,250	3,881
	40,726	15,838
	========	=======

## 11. LONG-TERM LOANS AND ADVANCES - considered good

	1999 (Rupees	1998 '000)
Due from executives	911	960
Less: receivable within one year - note 17	536	443
	375	517
Due from employees	997	859
Less: receivable within one year - note 17	606	597
	391	262
	766	779

Outstanding for a period:		
exceeding three years others	 766	 779
	766 =====	779

Loans are given to executives and employees for purchase of motor cars, motorcycles and computers and are repayable between two to four years. All the loans are granted in accordance with the terms of employment.

#### 12. LONG-TERM DEPOSITS

	1999	1998
	(Rupees	<i>'000'</i>
Deposits		
Leasing companies	3,432	8,514
Others	3,144	1,103
	6,576	9,617
Less: Current portion of deposits with		
leasing companies - note 18	1,277	5,787
	5,299	3,830

## 13. DEFERRED TAXATION

13. DEFERRED TAXATION	1999	1998
	(Rupees '000)	
Deferred tax debit / (credit) arising due to:		
accelerated tax depreciation allowances payments under finance leases	(1,857)	(2,570) (3,982)
Deferred debit arising in respect of certain short-term provisions	7,008	3,872
	5,151	(2,680)
14. STORES AND SPARES		
Stores	4,194	3,887

49,692

10,601

572

53,828 15,899

1,090

Spares

Loose tools

Consumable accessories

Items in transit	764	3,356
Provision for slow moving and obsolete spares	75,775 (9,067)	68,108 (2,974)
	66.708	65,134
	=======	========

Consumable accessories, i.e., Felt and Sievemesh have been valued on last-in first-out (LIFO) basis which is consistent with that of the previous year. Had the value of these items been determined on the moving average basis, total value of the items would have increased by Rs 3.098 million (1998: Rs 2.269 million).

#### 15. STOCK-IN-TRADE

	1999 (Rupees	1998 '000)
Raw materials		
At moving average cost	16,754	19,005
At last-in first-out cost	142,368	186,006
Items in transit	28,530	4,890
	187,652	209,901
Work-in-process Finished goods (including in transit Rs 1.767 million;	35,430	27,829
1998: Rs Nil)	80,611	78,507
	303,693	316,237

Stock in trade includes finished goods amounting to Rs Nil (1998: Rs. 2.38 million) valued at Net Realisable Value.

Asbestos fibre, included in raw materials, has been valued on the last-in first-out (LIFO) basis which is consistent with that of the previous year. Had the value of fibre been determined on the moving average basis, total value of fibre would have increased by Rs. 10.64 million (1998: Rs. 11.39 million).

#### 16. TRADE DEBTS

	1999 (Rupees	1998 '000)
Considered good - unsecured Considered doubtful	57,065 12,170	48,638 8,758
	69,235	57,396
Less: Provision for doubtful debts	12,170	8,758

57,065	48,638

Amount due from an associated undertaking at the year end was Rs 7 thousand (1998: Rs Nil)

## 17. LOANS AND ADVANCES - considered good

	1999	1998
	(Rupees	'000)
Loans to:		
executives - note 11	536	443
employees - note 11	606	597
Advances to:		
executives	253	143
employees	67	113
suppliers / contractors	12,527	5,022
others	135	125
	14,124	6,443
		========

The maximum aggregate amount due from executives at the end of any month during the year was Rs 1.98 million (1998' Rs 1.10 million)

#### 18. TRADE DEPOSITS AND SHORT-TERM PREPAYMENTS

	1999	1998
	(Rupees	'000)
Trade deposits	7,307	8,998
Current portion of deposits with leasing companies - note 12	1,277	5,787
Short-term prepayments	3,056	4,650
	11,640	19,435
19. OTHER RECEIVABLES - considered good		
Accrued income on investments	2,608	3,331
Others	36	130
	2,644	3,461
20. INVESTMENTS		
WAPDA Bonds	12,410	12,410
Special Savings Certificates		35,100
Defence Savings Certificates	1,050	454
Special US \$ Bonds	54,326	

67,786	47,964

Profit on WAPDA Bonds and Special US \$ Bonds is receivable half yearly at an annual rate of 12.5 per cent and LIBOR + 2% respectively. Profit on Defence Saving Certificates is received on encashment at various rates depending upon the number of years completed after the date of their purchase.

## 21. CASH AND BANK BALANCES

	1999	1998
	(Rupee	s '000)
Foreign currency deposit accounts		51,754
Current accounts		
Foreign currency		187
Local currency	8,238	4,004
Cash in hand	72	24
Cash in transit	55	
	8,365 ======	55,969

#### 22. COST OF GOODS SOLD

1999	1998
(Rupees '000)	
209,901	256,854
250,447	219,870
(187,652)	(209,901)
272,696	266,823
30,942	30,564
48,345	43,360
2,077	2,633
29,318	22,947
4,995	4,789
414	517
435	509
8,649	20,030
8,762	3,833
4,863	4,257
1,444	985
615	511
1,195	1,163
27,829	27,139
(35,430)	(27,829)
	209,901 250,447 (187,652) 272,696 30,942 48,345 2,077 29,318 4,995 414 435 8,649 8,762 4,863 1,444 615 1,195 27,829

on Taxistan's Best Business site with Funda reports, Laws and Fundees		
Cost of goods manufactured	407,149	402,231
Opening stock of finished goods	78,507	72,716
Finished goods purchased	8,454	8,051
	494,110	482,998
Closing stock of finished goods	(80,611)	(78,507)
	413,499	404,491

#### 22.1 Staff Retirement Benefits

Salaries, wages and benefits include Rs 2.020 million (1998: Rs 1.832 million) in respect of staff retirement benefits.

## 23. ADMINISTRATION, SELLING AND DISTRIBUTION EXPENSES

	1999	1998
	(Rupees '000)	
Salaries and benefits	32,943	27,984
Rent, rates and taxes	8,858	7,960
Insurance	1,090	1,107
	1,090	1,107
Transportation:	24 172	25.692
Hire and other charges	34,172	<i>'</i>
Recoveries	(34,041)	(35,537)
	131	145
Depreciation - note 9,2	1,131	1,082
Repairs and maintenance	6,461	5,481
Advertising and sales promotion	6,612	
Printing, stationery and subscription	2,209	2,169
Communication	· · · · · · · · · · · · · · · · · · ·	*
	2,771	2,656
Travelling	5,835	,
Fuel, water and power	1,315	1,024
Legal and professional	3,758	3,190
Sales tax on stores and spares consumed in prior years		6,324
Provision for doubtful debts	4,034	3,234
Bad debts written off		146
Provision for slow moving and obsolete spares	6,093	2,974
Permanent impairment in value of investment written off		320
Sundries	1,347	1,498
	84,588	81,885

#### 23.1 Staff Retirement Benefits

Salaries and benefits include Rs 1.643 million (1998: Rs 1.332 million) in respect of staff retirement benefits

#### 23.2 Number of Employees

Total number of employees at June 30,1999 was 657 (1998: 659)

## 24. OTHER INCOME

24. OTHER INC	OME	1999	1998
		(Rupees	<i>'000'</i> )
Income from	investments	3,432	10,675
	bank deposits	4,551	3,257
	employee loans	29	31
		8,012	13,963
	of fixed assets - net	436	580
Exchange gain			6,042
Sale of scrap and		218	327
Recoveries of rec			
written off in pr		213	166
against provisio		208	542
Sundries	ger required written back	2 294	16 923
Sundries		2,284	923
		11,371	22,559
		=======	
25. FINANCIAL	CHARGES		
Mark-up on short		20,683	26,819
	rs' Profit Participation Fund - note 7.1	256	331
_	n liabilities against assets subject		
to finance leases		383	2,420
Bank charges		923	665
Others		25 	116
		22,270	30,351
		========	========
26. OTHER CHA			
Auditors' remuner	ration - note 29	289	285
Directors' fee	21 2 P 1 2 71	9	11
	articipation Fund - note 7.1	3,628	4,589
Workers' Welfare	Fund	1,509	1,715
Donations Zakat on Special	Savings Cartificates	105 49	1,455
Zakat oil Special	Savings Certificates	49 	1,435
		5,589	8,055
		=======	

Recipients of donations do not include any donee in whom a director or his spouse had any interest.

1999 1998 (Rupees '000)

#### 27. TAXATION

Current for the year	25,000	27,000
for prior years	(9,775)	(6,837)
Deferred	(7,831)	(901)
	7,394	19,262
	=======	=======
28. EARNINGS PER SHARE		
Net profit for the year after taxation	59,774	65,880
	Number of	shares
Average ordinary shares in issue during the year	10,763,959	10,763,959
	Rupees	Rupees
Earnings per share	5.55	6.12
29. AUDITORS' REMUNERATION	=======	=======
25. AUDITORS REMUNERATION		
Audit fee:		
A.F. Ferguson & Co.	145	145
Hyder Bhimji & Co.	60	45
Special certifications and		
sundry advisory services:		
A.F. Ferguson & Co.	25	45
Hyder Bhimji & Go.	21	15
Audit of Workers' profit participation		
Fund (Hyder Bhimji & Co.)	2	1
Out of pocket expenses	36	34
	289	285
	=======	

## 30. REMUNERATION OF DIRECTORS AND EXECUTIVES

The aggregate amounts charged in the accounts for the year for remuneration and benefits to the chief executive, director and executives of the company were as follows:

Chief	Director	Executives
Executive		

	1999	1998	1999	1998	1999	1998
			(Rupees	'000)		
Managerial remuneration Housing	1,313	1,006			16,100	10,820
Rent	525	437			6,454	4,377
Utilities	131	101	224	222	1,598	1,079
Other items			274	139	675	1,093
Medical	131	101	15	3	1,438	985
Retirement benefits	144	108			1,576	1,052
	2,244	1,753	513	364	27,841	19,406
		========	========	=======	=======	========
Number of persons	1	1	1	1	66	52

In addition, the chief executive, director and certain executives are provided with company cars. The director is also provided with free residential telephone.

Aggregate amount charged in the accounts for the year for fee to five directors was Rs. 8,500 (1998: Rs.  $1\,1,000$  to seven directors).

#### 31. CAPACITY AND PRODUCTION

	Fibre cement products				Rubbe produc		Plastio divisio	
	Karach Factor		Hyderab Factor		Karach Factor		Karacl Factor	
	1999	1998	1999	1998	1999	1998	1999	1998
Capacity of production (tons) Actual production (tons) Percentage of capacity utilised	46,850 23,709 51	46,850 23,070 49	14,100 7,410 53	14,100 9,885 70	120 63 53	120 57 48	2,800 775 28	2,800 371 13

The company's production was according to the market demand.

#### 32. TRANSACTIONS WITH ASSOCIATED UNDERTAKINGS

	1999	1998
	(Rupees	<i>'000'</i>
Purchase of goods	158	259
Sale of goods	31	24

#### 33. CASH GENERATED FROM OPERATIONS

1999 1998 (Rupees '000)

Profit before taxation	67,168	85,142
Adjustments for non cash charges and other items:		
Depreciation	9,780	21,112
Profit on disposal of fixed assets - net	(436)	(580)
Permanent impairment in value of investment written off		320
Interest income	(8,012)	(13,963)
Interest / mark-up expense	21,322	29,570
Working capital changes - note 33.1	10,354	(71,630)
	100,176	49,971
33.1 Working capital changes (Increase)/decrease in current assets		
	(1.574)	4 27.5
Stores and spares	(1,574)	4,275
Stock-in-trade	12,544	40,472
Trade debts	(8,427)	(15,290)
Loans and advances	(7,681)	(1,388)
Trade deposits and short-term prepayments	7,795	(5,897)
Other receivables (net)	94	89
	2,751	22,261

## (Decrease)/increase in current liabilities

Creditors, accrued and other liabilities (net)	7,603	(93,891)
	10,354	(71,630)

## 34. CASH AND CASH EQUIVALENTS

	(Rupees '00	<b>0</b> )
Cash and cash equivalents include:		
Cash and bank balances - note 21 Short-term running finance utilised under	8,365	55,969
mark-up arrangements - note 6	(22,955)	(86,582)
	(30,613)	(14.590)

## 35. FINANCIAL ASSETS AND LIABILITIES

## FINANCIAL ASSETS

Interest/Mark-up bearing

Non Interest bearing

1998

1999

Total

	Maturity upto one year	Maturity after one year	Sub-total	Maturity upto one year (Rupees '000)	Maturity after one year	Sub-total	
Investments	67,786		67,786				67,786
Loans to employees	281	58	339	860	709	1,569	1,908
Deposits				8,584	5,299	13,883	13,883
Trade debts				57,065		57,065	57,065
Other receivables				2,644		2,644	2,644
Cash and bank balances	180		180	8,185		8,185	8,365
	68,247	58	68,305	77,338	6,008	83,346	151,651
FINANCIAL LIABILITIES							
Short-term finances	83,555		83,555				83,555
Creditors				58,711		58,711	58,711
Proposed dividend				43,056		43,056	43,056
	83,555		83,555	101,767		101,767	185,322

#### 35.1 Concentration of credit risk

Credit risk represents the accounting loss that would be recognised at the reporting date if counter parties failed completely to perform as contracted. Out of the total financial assets of Rs 151.651 million, the financial assets which are subject to credit risk amounted to Rs 151.524 million. The company believes that it is not exposed to major concentration of credit risk. To manage exposure to credit risk the company applies credit limits to its customers. Investment in WAPDA Bonds amounting to Rs 12.410 million is guaranteed by the Government of Pakistan.

#### 35.2 Foreign exchange risk management

Foreign currency risk arises mainly where receivables and payables exist due to transactions with foreign undertakings. Payables exposed to foreign currency risks are covered through forward exchange contracts.

#### 35.3 Fair value of financial assets and liabilities

The carrying values of all financial assets and liabilities reflected in the financial statements approximate their fair values.

#### **36. CORRESPONDING FIGURES**

Corresponding figures have been reclassified and rearranged, wherever necessary, to facilitate comparison.

SIKANDER DADA Chief Executive M. IRSHAD UDDIN Director

## PATTERN OF SHARE HOLDING AS AT JUNE 30, 1999

NUMBER OF	SHARE HOLDING		TOTAL		
SHARE HOLDERS	FROM	TO	SHARES HELD		
3,083	1	100	60,499		
723	101	500	167,243		
227	501	1,000	149,426		
189	1,001	5,000	372,380		
18	5,001	10,000	106,004		
7	10,001	15,000	83,604		
2	20,001	25,000	45,776		
1	25001	30,000	29,751		
2	30,001	35,000	63,733		
1	60,001	65,000	63,080		
3	90,001	95,000	274,906		
1	110,001	115,000	113,337		
1	125,001	130,000	129,797		
1	180,001	185,000	184,409		
1	290,001	295,000	290,841		
1	310,001	315,000	310,469		
1	330 001	335,000	333,856		
1	385 001	390,000	386,328		
1	410 001	415,000	411,700		
1	416 001	420,000	416,824		
1	455 001	460,000	459,474		
1	750 001	755,000	754,989		
1	1,460,001	1,465,000	1,465,000		
1	4,090,001	4,095,000	4,090,533		
4,269			10,763,959		

CATEGORIES OF SHARE HOLDERS		NUMBER OF 1 SHARES HELD	
INDIVIDUALS	4,227	4,279,618	39.75
JOINT STOCK COMPANIES	17	783,531	7.28
INVESTMENT COMPANIES	6	39,576	0.37
INSURANCE COMPANIES	5	91,138	0.85
FINANCIAL INSTITUTIONS	5	2,799	0.03
FOREIGN SHAREHOLDING	5	5,555,536	51.61
CO-OPERATIVE &			
WELFARE ORGANISATIONS	2	550	0.01
CORPORATE LAW AUTHORITY	1	1	
THE ADMINISTRATOR ABANDONED			
PROPERTIES, GOVT. OF PAK.	1	11,210	0.10

4,269 10,763,959 100.00