KSB Pumps Company Limited

Annual Report 1999

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KSB Pump's Company Limited

 REGISTERED OFFICE
 WORKS

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 Hazara Road, Hassanabdal

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 WORKS

Cover: A meandering river reflects a golden sunset as 1999 comes to an end. KSB bids farewell to the past millennium and looks towards an era of peace and prosperity.

Mission Statement & Values

Mission Statement

We manufacture and market a selected range of standard and engineered pumps and castings of world class quality. Our efforts are directed to have delighted customers in the water, sewage, oil, energy, industry and building services sectors.

In line with the Group strategy, we are committed to develop into a center of excellence in water application pumps and be a strong regional player. We want to market valves, complete system solutions and foundry products including patterns for captive, automotive and other industries. We will develop a world class human resource with highly motivated and empowered employees.

The measure of our success is being a clear market leader; achieving quantum growth and providing attractive returns to stakeholders.

Our Values are

We believe in self-esteem of our customers, suppliers and employees

We work as a team where every member owns the process with an entrepreneurial spirit

We work with professional honesty and integrity

We trust our employees and appreciate their contributions

We strive for continuous improvement to achieve excellence in all spheres of our activities

We are an equal opportunity employer and follow merit in human resources development

We fulfill our obligation towards society and environment.

Company Information

DIRECTORS

Dr. Agus Susanto Arif Ijaz Managing Director Peter Wurzbacher Manzurul Haq Nasim Beg Aezaz Hussain (effective 01.12.1999) R. D, Ahmad Adrian Meraj (Nominee NIT)

Chairman

COMPANY SECRETARY

S. Zamanat Abbas

MANAGEMEN

Т

Arif Ijaz A. Ghaffar Khan Chief Executive Sales & Marketing S. Zamanat AbbasFinance & AdministrationPervez Iqbal MughalProductionBashir SaleemProjects

AUDITORS

A. F. Ferguson & Co.

BANKERS

ANZ Grindlays Bank Bank of America NT & SA Hongkong & Shanghai Banking Corporation Limited Deutsche Bank AG Muslim Commercial Bank Limited Habib Bank Limited United Bank Limited

LEGAL ADVISORS

Orr Digham &	
Co.	
Zafar Law Associates	

Dealers Network

LAHORE

UPPAL MACHINERY STORES 98-Railway Road, Lahore. Ph: 7657974 Fax: 7662541

ALI AGENCIES 37-Umer Market. Mcleod/Railway Road, Lahore. Ph: 7650758 -7665758

KARACHI

ANWAR CORPORATION Nicol/Frere Road Crossing, P.O. Box No. 4755, Karachi. Ph: 2428411-14

ENGINEERING SALES & SERVICES Syedna Tahir Saifuddin Road, Off M.A. Jinnah Road, Karachi. Ph: 7731866 - 7731710

RAWALPINDI

HAS SAN ENGINEERING

A/'754 Taj Mahal Market, Jinnah Road, Rawalpindi. Ph: 555386 Fax: 535386

KHYBER ELECTRIC CO. (PVT) LTD. 43-R/S,Bank Road, Rawalpindi. Ph: 567783-4

MULTAN

SULTAN SONS (PVT) LTD, Sultan Mansions, Railway Road, Multan. Ph: 548574 - 542501

QUETTA

MARSHALL TRADING CO. Shahrah-e-Adalat, Quetta. ph: 842867- 836913 Fax: 836912

PESHAWAR

AL-HASEEB CORPORATION 26 Gulistan Market, Railway Road, Faisalabad. Ph: 619454 Fax: 624404

PESHAWAR

GEO PUMPS & ELECTRICAL SERVICES Sikandar Plaza, Shuba Bazar, Peshawar. Ph: 253119

Notice of Meeting

Notice is hereby given that the 42nd annual general meeting of the members of KSB Pumps Company Limited, will be held at Hotel Avari, Shahrah-e-Quaid-e-Azam, Lahore, on Wednesday, the 29th December, 1999 at 4.00 p.m. to transact the following business:

1. To confirm the minutes of the extra-ordinary general meeting held on March 26, 1999.

2. To consider and adopt the audited accounts of the Company for the year ended June 30, 1999 and report of the auditors and Directors thereon.

3. To approve the payment of dividend of 15% for the year ended June 30, 1999 as recommended by the Directors.

4. To appoint auditors and fix their remuneration.

Messrs A. F. Ferguson & Co., Chartered Accountants, the retiring auditors, being eligible, offer

themselves for re-appointment as auditors of the Company.

NOTES:

1. A member entitled to attend and vote at this meeting is entitled to appoint another member as proxy. Proxies in order to be effective must be received at the Registered Office of the Company not later than 48 hours before the time appointed for the meeting. If a member appoints more than one proxy and more than one instruments of proxy are deposited by a member with the Company, all such instruments of proxy shall be rendered invalid. Every proxy shall have the right to attend, speak and vote in place of the member appointing him/her at the meeting.

2. The Share Transfer Books of the Company will remain closed from December 21, 1999 to December 29, 1999 (both days inclusive). Transfers received in order at the Registered Office of the Company by the close of business on December 20, 1999 will be in time to be passed for payment of dividend to the transferees.

3. Members are required to notify the change of address, if any, immediately.

BY ORDER OF THE BOARD

Lahore, December 06, 1999 S. ZAMANAT ABBAS Company Secretary

Directors' Report

The Directors are pleased to present the annual report together with the audited accounts of the Company for the year ended June 30, 1999.

STATE OF COMPANY'S AFFAIRS

The Management Report on page 9 comments on the business of the Company during the year and has the approval of the directors.

RESULTS FOR THE YEAR	Rupees	
Profit for the year before providing for taxation	43,125,607	
Provision for taxation	(21,527,000)	
Profit after taxation	21,598,607	
Unappropriated profit brought forward	431,643	
Available for appropriation	22,030,250	

Appropriated as under:	
- Transfer to general reserve	4,000,000
- Proposed dividend @ Rs 1.50 per share (15 %)	18,000,000
	22,000,000
Unappropriated profit carried forward	30,250

MATERIAL CHANGES SINCE THE BALANCE SHEET DATE

There have been no material changes since June 30, 1999 and the Company has not entered into any commitments which would affect the financial position of the Company at that date,

uate,

BOARD OF DIRECTORS

On expiry of the term of office of the serving Directors, the following were elected as Directors of the Company for a period of three years in an extraordinary general meeting on March 26, 1999:

Dr. Agus Susanto
 Mr. Arif Ijaz
 Mr. Peter Wurzbacher
 Mr. Manzurul Haq
 Mr. R. D. Ahmad
 Mr. A. Razak Dawood
 Mr. Nasim Beg

In addition to the above seven elected Directors, Mr. Adnan Meraj was nominated as Director Nominee of NIT under Section 183 of the Companies Ordinance, 1984.

Owing to the appointment of Mr. A. Razak Dawood as Minister for Commerce, Industry and Production, the Board received with regret the resignation of Mr. Razak. In the Circumstances, the Board wishes to place on record its warm appreciation for the valuable contribution made by Mr. Razak during his tenure as Director.

BUSINESS OF THE COMPANY

The Company's business is that of manufacture and sale of pumps and valves. In addition, castings are manufactured for sale to third parties.

Y2K COMPLIANCE

The Company has undertaken all measures to ensure that its IT system is fully Y2K compliant.

HR INITIATIVES

The management has put in strategic efforts aligning the sales, structures, skills, systems, staff with the shared vision that we prepared in 1998. This alignment has brought in new synergies, team work and empowerment enhancing the productivity of the Company.

PATTERN OF SHAREHOLDING

The information about the pattern of shareholding appears as an appendix to the accounts on page 30

HOLDING COMPANY

The holding company is Canadian Kay Pump Limited incorporated in Toronto, Canada, Their particulars appear in note 3 to the accounts.

Auditors

The present auditors, M/s. A. F. Ferguson & Co., being eligible, have offered themselves for re-appointment.

Arif Ijaz Chief Executive Dr. Agus Susanto Chairman

Lahore, November 11, 1999

Management Report

For the period under review, the business climate in the country remained depressed and grim. The stagnant Industrial Sector, and the threat of sovereign default, meant that resources to the Industrial & Development sectors were severely curtailed, presenting the Company with multiple risks.

Fortunately, in anticipation, your company implemented a series of strategic and structural measures that not only enabled it to absorb these shocks easily, but also resulted in a substantial increase in Orders Received and Turnover, with a corresponding increase in profits. This was achieved by targeting the Project and Service sectors through a newly created Customer Services Department which saw a 30% increase in the Project and Service business. The strategic focus of the Company therefore shifted towards a Turnkey system solution concept. Per employee productivity also registered a significant increase, The Human Resource Initiatives created better teamwork and higher motivational levels, especially in Sales where Exports increased substantially. Better forecasting and cash management also helped us to bring down financial charges. The drive for World Class competencies also led us to be one of the first companies to adopt the new IAS - 19 accounting standard. Due to the new standard, a lot of expense which could be amortized earlier had to be expensed. Notable is the costs of downsizing and liability of accumulated leaves of absences. This is perhaps the reason why profit as percentage of sales has not shown an upward trend, although the quantum of profit is much higher. On the operations side, a better focus has resulted in the cost of sales being constant in spite of higher input costs, receivables and inventories as a percentage of sales has shown improvements. Besides, your Company has also insured that it is Y2K compliant and the number of permanent employees stood at 404.

In short, all the emphasis on team building, cross functional synergy and empowerment bore fruit.

The recent political development in Pakistan is a major development. Up to now, the signals emanating are positive and the stock markets have seen an upturn after a long time. One of our board members, Mr. A. Razak Dawood, has been chosen as the Minister for Production and Commerce. With his long standing reputation of a conscientious and upright businessman, we are confident that he will be part of a dedicated team that is very serious in reviving a dying economy.

KSB Pakistan achieved it's highest ever turnover during this period of economic malaise. This is more than a vote of confidence in its dedicated team. With this as commitment, I have no doubt that this Company will continue to shine in the face of all odds.

Lahore, November 11, 1999 Arif Ijaz Managing Director

Auditors' Report to the Members

We have audited the annexed balance sheet of KSB Pumps Company Limited as at June 30, 1999 and the related profit and loss account and cash flow statement, together with the notes forming part thereof for the year ended June 30, 1999 and we state that we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and, after due verification thereof, we report that:

(a) in our opinion, proper books of account have been kept by the company as required by the Companies Ordinance, 1984;

(b) in our opinion

(i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984 and are in agreement
with the books of account and are further in accordance with accounting policies consistently applied, except for
the changes referred to in note 2.2 to the accounts with which we concur;

(ii) the expenditure incurred during the year was for the purpose of the company's business; and

(iii) the business conducted, investments made and the expenditure incurred during the year were in accordance

with the objects of the company;

(c) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account and cash flow statement, together with the notes forming part thereof, give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the company's affairs as at June 30, 1999 and of the profit and cash flows for the year then ended;

(d) in our opinion Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 was deducted by the company and deposited in the Central Zakat Fund established under section 7 of the Ordinance:

A.F. Ferguson & Co.
Chartered Accountants

Balance Sheet as at June 30 1999

Lahore,

November 12,1999

		1999	<i>1998</i>
	Note	Rupees	Rupees
			Restated
CAPITAL AND RESERVES			
SHARE CAPITAL			
Authorised			
15,000,000 ordinary shares of Rs 10 each		150,000,000	150,000,000
Issued, subscribed and paid up	3	120,000,000	120,000,000
RESERVES	4	101,499,866	97,499,866
UNAPPROPRIATED PROFIT		30,250	431,643
		221,530,116	217,931,509
			20,833,334
LONG TERM RUNNING FINANCE - SECURED			
LONG TERM AND DEFERRED LIABILITIES			
Deferred taxation			486,000
Provision for employees' benefits	5	14,573,040	11,341,101
Rent received in advance			1,182,116
		14,573,040	13,009,217

CURRENT LIABILITIES

Current portion of long-term running finance-secured			16,666,666
Short term running finances-secured	6	70,688,353	52,197,908
Creditors, accrued and other liabilities	7	162,095,219	189,309,472
Proposed dividend		18,000,000	12,000,000
		250,783,572	270,174,046
CONTINGENCIES AND COMMITMENTS	8		
		486,886,728	521,948,106
FIXED CAPITAL			
EXPENDITURE			
Operating fixed assets- tangible	9	77,552,226	71,308,039
Capital work in progress	10	497,606	1,652,894
		78,049,832	72,960,933
LONG TERM LOANS AND DEPOSITS	11	1,039,312	871,723
CURRENT ASSETS			
Stores, spares and loose tools	12	35,895,064	28,531,270
Stock in trade	13	109,647,893	116,700,446
Trade debts	14	163,799,317	157,223,734
Loans, advances, deposits, prepayments and other receivables	15	68,331,334	59,050,975
Cash and bank balances		30,123,976	86,609,025
		407,797,584	448,115,450
		486,886,728	521,948,106

The annexed notes form an integral part of these accounts.

Arif Ijaz	Dr. Agus Susanto
Chief	
Executive	Chairman

Profit and Loss Account for the year ended June 30 1999

		1999	<i>199</i> 8
	Note	Rupees	Rupees
			Restated
Sales	17	597,343,981	410,110,014
Cost of sales	18	432,779,482	297,140,609

Gross profit		164,564,499	112,969,405
Administration, selling and general expenses	19	125,541,192	100,214,324
Operating profit		39,023,307	12,755,081
Other income	20	21,627,019	21,071,175
		60,650,326	33,826,256
Financial charges	21	13,944,419	17,289,979
Other charges	22	3,580,300	2,324,500
		17,524,719	19,614,479
Profit before taxation		43,125,607	14,211,777
Provision for taxation	23	21,527,000	9,186,000
Profit after taxation	4.1	21,598,607	5,025,777

The annexed notes form an integral part of these accounts.

Arif Ijaz	Dr. Agus Susanto
Chief	
Executive	Chairman

Cash Flow Statement for the Year ended June 30 1999

	Note	1999 Rupees	1998 Rupees Restated
CASH FLOW FROM OPERATING ACTIVITIES			
Cash generated from operations	24	39,983,402	146,742,231
Employees retirement benefits			
paid		(1,330,494)	(2,685,322)
Financial charges paid		(13,043,146)	(18,331,260)
Taxes paid		(28,574,911)	(18,602,019)
Long term loans and advances (net)		(167,589)	(96,020)
Net cash (outflow)/inflow from operating activities		(3,132,738)	107,027,610

CASH FLOW FROM INVESTING

ACTIVITIES		
Fixed capital expenditure	(22,931,780)	(9,154,083)
Sale proceeds of fixed assets	552,496	1,715,167
Net cash outflow from investing activities	(22,379,284)	(7,438,916)
CASH FLOW FROM FINANCING ACTMT1ES		
Long term running finances- net	(37,500,000)	37,500,000
Dividends paid	(11,963,472)	(9,965,266)
Net cash (outflow)/inflow from financing activities	(49,463,472)	27,534,734
Net (decrease)/increase in cash and cash equivalents	(74,975,494)	127,123,428
Cash and cash equivalents at the beginning of the year	34,411,117	(92,712,311)
Cash and cash equivalents at the end of the year 25	(40,564,377)	34,411,117

The annexed notes form an integral part of these accounts.

Arif Ijaz	Dr. Agus Susanto
Chief Executive	Chairman

Notes to the Accounts for the Year ended June 30 1999

1. STATUS AND NATURE OF BUSINESS

The company is incorporated in Pakistan and listed on the Karachi and Lahore Stock Exchanges. The company is engaged in the manufacture and sale of industrial pumps.

These accounts comply with International Accounting Standards, where applicable in Pakistan, in all material respects.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1 ACCOUNTING CONVENTION

The accounts have been prepared under the historical cost convention, modified by capitalisation of certain exchange differences referred to in note 2.7.

2.2 EMPLOYEES BENEFITS

The Golden Handshake Scheme cost incurred by the company was being amortized over a period of 36 months. However, during the year, the company has opted for earlier adoption of International Accounting Standard 19 Employees Benefits (Revised 1998). The revised IAS requires that employees termination benefits should be recognized as an expense in the period in which commitment is made to provide such benefits. Accordingly, the unamortized portion of voluntary Golden Handshake Scheme as at June 30, 1998 has been adjusted against the opening reserves. In addition as required by the revised IAS 19, the company has provided for compensated

absences (refer note 2.2.2). The change in accounting policy has been applied retrospectively. The corresponding figures for June 30, 1998 have been restated to conform to the changed accounting policy. The effect of change is decrease in opening general reserve by Rs 11,000,134 (net off deferred tax effect) which is the adjustment relating to the period to the June 30, 1998. Had there been no change in accounting policy, profit before taxation for the year as at June 30, 1999 would have been lower by Rs 1.778 million and reserves would have been higher by Rs 9.222 million.

2.2.1 The main features of the schemes operated by the company for its employees are as follows:

(a) The supervisory and managerial staff with minimum five years of continuous service with the company are entitled to participate in an approved funded gratuity scheme. In addition, an approved funded pension scheme was introduced from June 1, 1996 for supervisory and managerial staff. Monthly contributions are charged to income on the basis of actuarial calculation at the rate 8.33 percent per annum of basic salaries plus certain allowances for gratuity and 8.20 percent per annum of basic salaries plus COLA for pension. The latest valuations for the gratuity and pension fund were conducted as at January 1, 1999 and June 30, 1999 respectively. The actual return on the plan assets were Rs. 0.375 million and Rs. 0.248 million for the gratuity fund and pension fund respectively. The transitional liability resulting from adoption of revised IAS 19 is being amortized over a period of five years as permitted by the IAS.

The future contribution rates of these schemes include allowances for deficit and surplus. Projected unit credit actuarial cost method using the following significant assumptions, are used for valuation of these schemes.

The expected rate of increase in salary level is inflationary for both pension and gratuity fund, while the expected rate of return on plan assets in 14% per annum and 12% per annum for the pension and gratuity fund respectively.

	Rupees in million
Present value of defined benefit obligation	30.694
Less: Fair value of plant assets	(12.642)
Less: (non-vested past service cost to be recognised in later periods Less: unrecognised actuarial gains/(actuarial	(1.400)
losses)	(1.410)
Less: transitional liability to be recognized in later periods	(17.586)
Asset as at June 30, 1999	(2.344)

Rupees in million

Net liability as at July 1, 1998	14.674
Interest cost for the year	2.372
Current service cost	2.041
Less: Expected return on plan assets	(0.411)
Amortization of non vested past service cost	0.467
Less: Change in past service cost due to change in benefits structure	(14.692)
Amortization of transitional	
liability	4.391

Less: payment to the fund	8.842 (11,186)
Asset as at June 30, 1999	(2.344)

(b) The company operates an un-funded retirement scheme for its unionised staff, Under the scheme, members who have completed 7 years of service with the company are entitled to receive 20 days basic pay for each completed year of service. The provision is made annually to cover the obligation under this scheme and is charged to current income.

2.2.2 COMPENSATED ABSENCES

The company provides for the expected cost of accumulating compensated absences, when the employee renders the service that increases the entitlement to future compensated absences.

- - - -

2.3 TAXATION

The charge for current taxation for the year is based on taxable income at the current rates of taxation after taking tax rebates available for set off, if any. The company accounts for deferred taxation, using the liability method, on all major timing differences, which are expected to reverse in future. However, provision for deferred taxation is not considered necessary for the current year.

2.4 FIXED CAPITAL EXPENDITURE AND DEPRECIATION

Operating assets except freehold land are stated at cost less accumulated depreciation. Freehold land and capital work in progress are stated at cost. Cost in relation to own manufactured assets includes direct cost of materials, labour and applicable manufacturing overheads. Cost of certain assets signifies the historical cost and exchange differences referred to in note 2.7.

Depreciation on all fixed assets has been charged to profit on the straight line method at the following annual rates:

Building -	
Factory	5 %
- Office	2,5 %
Plant and machinery	6.66 and 10 %
Tools, jigs, attachments and furniture and	
fixtures	10 %
Patterns	10 %
Other equipment and tubewells	12,5 %
Office machines and appliances	33.33 %
Vehicles	25 %

The full annual rate of depreciation is applied on the cost of additions, including exchange differences, while no depreciation is charged on assets deleted during the year.

Exchange differences are amortized over the remaining estimated useful lives of the related assets.

Minor renewals or replacements, maintenance, repairs and profit and loss on disposal of Fixed assets are reflected in current profit. Major renewals and improvements are capitalised.

2.5 STORES, SPARES AND LOOSE TOOLS

These are valued at cost determined by using the annual average method except for items considered obsolete which are carried at

nil value. Items in transit are valued at cost comprising invoice value and other charges paid thereon.

2.6 STOCK IN TRADE

Stock of raw materials, except for items in transit, work in process and finished goods, are stated at the lower of cost principally determined using the annual average method and net realisable value. Cost of work in process and finished goods comprise cost of direct materials, labour and applicable manufacturing overheads. Materials in transit are stated at cost comprising invoice values and other charges paid thereon.

Net realisable value signifies the estimated selling price in the ordinary course of business less costs of completion and less costs necessary to be incurred in order to make the sale.

2.7 FOREIGN CURRENCIES

All assets and liabilities in foreign currencies are translated at the year end exchange rates.

Exchange differences arising from translation and repayment of foreign currency loans are capitalised as part of cost of plant and machinery acquired out of the proceeds of such loans.

All other exchange differences are reflected in current income.

2.8 REVENUE RECOGNITION

Revenue from sale of products is recognised on shipment or acceptance of the products depending on the terms of supply. Revenue from services is recognised on performance of the services.

3. ISSUED, SUBSCRIBED AND PAID UP CAPITAL

	1999	<i>199</i> 8
	Rupees	Rupees
973,100 (1998: 973,100) ordinary shares of Rs 10 each fully paid in		
cash	9,731,000	9,731,000
8,000 (1998: 8,000) ordinary shares of Rs 10 each issued as fully paid for	or	
consideration other than cash	80,000	80,000
11,018,900 (1998:11,018,900) ordinary shares of Rs 10 each issued as		
fully paid bonus shares	110,189,000	110,189,000
	-	
	120,000,000	120,000,000

As at June 30, 1999 the holding company, Canadian Kay Pump Limited, Canada holds 7,066,341 (1998: 7,066,341) ordinary shares.

4. STATEMENT OF CHANGES IN-EQUITY

> Reserve for Issue of

Unappropriat ed

Particulars	Share Capital Rupees	Bonus Shares Rupees	General Reserve Rupees	Profits Rupees	Total Rupees
Balance as at June 30, 1997 Net Profit for the period as previously reported -note 4.1	100,000,000	20,000,000	104,500,000	405,732 16,025,911	224,905,732 16,025,911
Bonus issue Transfer from profit and loss Final dividend @ Rs 1,00 per	(20,000,000)	20,000,000 	4,000,000		
share	 			(12,000,000)	(12,000,000)
Balance as at June 30, 1998 as previously reported	120,000,000		108,500,000	431,643	228,931,643
Less: Effect of restatement of profit for the year ended June 30, 1998 - note 4.1			(11,000,134)		(11,000,134)
Restated balance as at June 30, 1998	- 120,000,000 ======		97,499,866 ======	431,643	217,931,509
Balance as at July 1, 1998 as previously reportedChange in accounting policy- note 2.2	120,000,000		108,500,000 (11,000,134)		228,931,643 (11,000,134)
Restated balance Net Profit for the year:	- 120,000,000 		97,499,866	- 431,643 21,598,607	- 217,931,509 21,598,607
Final dividend @ Rs 1.50 per share Transfer from Profit & Loss account			 4,000,000	(18,000,000) (4,000,000)	
Balance as at June 30, 1999	- 120,000,000 ======		101,499,866 =======	30,250	_ 221,530,116

4.1 The restated net profit for the year ended June 30, 1998 of Rs 5,025,777 is after deducting the restatement effect of Rs 11,000,134 from the previously reported profit of Rs 16,025,911.

5. PROVISION FOR EMPLOYEES' BENEFITS

	1999	1998
	Rupees	Rupees
		Restated
This is composed of:		
Employee Retirement Benefits	8,265,794	8,793,703
Provision for compensated absences	6,307,246	2,547,398

14,573,040

11,341,101

6 SHORT-TERM RUNNING FINANCES - SECURED

Short-term running finances available from a Consortium of Commercial banks under mark-up arrangements amount to Rs 244.9 million (1998: Rs 274.3 million). The rates of mark-up range from Re 0.2329 to Re 0.4384 per Rs 1,000 per diem or part thereof on the balance outstanding. In the event the company fails to pay the balance on the expiry of the quarter, year or earlier demand, mark-up is to be computed at the rate ranging from Re 0.2329 to Re 1.5925 per Rs 1,000 per diem or part thereof on the balance unpaid.

The finances obtained under these arrangements are secured by hypothecation of stores, spares, stock in trade and trade debts. Out of aggregate facility of letters of credit of Rs 100.6 million (1998: Rs 63.4 million) and guarantees of Rs 197.2 million (1998: Rs 142.3 million) the amounts utilised as at June 30,1999 amounts to Rs 17.6 million (1998: Rs 32.3 million) and Rs 54.1 million (1998: Rs 129.4 million) respectively.

		1999	1998
		Rupees	Rupees
7. CREDITORS, ACCRUED AND OTHER LIABILITIES			
These are composed of			
Creditors		52,012,614	43,795,382
Accrued liabilities		45,976,471	57,062,274
Sales tax payable		19,162,945	14,692,947
Advances from customers		26,631,246	61,811,353
Interest free deposits, repayable on demand		24,410	31,560
Mark -up accrued on long term running finances- secured			1,679,812
Mark- up accrued on short term running finances- secured		4,241,009	1,659,924
Workers' profit participation fund	note 7.1	2,551,526	2,052,234
Workers' welfare fund		3,990,120	3,110,120
Unclaimed Dividends		499,474	462,946
Other liabilities		7,005,404	2,950,920
		162,095,219 ========	
7.1 WORKERS' PROFIT PARTICIPATION FUND			
Balance at beginning of the period		2,052,234	2,797,634
Allocation for the period		2,316,000	1,580,000
The amount available with the company for its business operations		4,368,234	4,377,634
Interest paid on funds utilised by the company		179,526	394,193
		4,547,760	4,771,827
Amount paid during the period		1,996,234	2,719,593
Balance at the end of the period		2,551,526	2,052,234

8. CONTINGENCIES AND COMMITMENTS

(i) Post-dated cheques, not provided for in the accounts, furnished by the company to the Collector of Customs to cover import levies in excess of 20 % ad valorem on certain raw materials and components amounted to RS 9.47 million (1998: Rs 9.63-million). Liabilities under the post-dated cheques can arise in respect of such raw materials which are not consumed within one year from the receipt thereof or till the expiry of extended period and such liability, if any, will be treated as part of the cost of such raw materials and components.

Liabilities, if any, which may arise from the outstanding warranties and guarantees to the customers as to performance, free of charge replacement of faulty materials or bad workmanship etc. are not ascertainable. Based on past experience, however, the amount of contingent loss, if any, arising from these warranties and guarantees is not likely to be material and no provision has, therefore, been made in these accounts.

COMMITMENTS IN RESPECT OF

(i) Letters of credit approximately Rs 17.6 million (1998: Rs 32.3 million)

(ii) The company, under lease agreements executed by it, is committed to pay lease rentals in the following years as under:

Year	Rupees
1999-2000	815,440
2000-2001	559,110
2001-2002	520,500
2002-2003	134,500

9. OPERATING FIXED ASSETS -TANGIBLE

9.1 THE FOLLOWING IS A STATEMENT OF OPERATING FIXED ASSETS:

Depreciation	Cost to June 30, 1998	Additions during the year	Disposals during the year	Cost to June 30, 1999	Accumulated depreciation as at June 30, 1998	-	Depreciation on disposals during the year		Book value as at June 30, 1999	Depreciation rate %
	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	
Freehold land	1,372,520			1,372,520					1,372,520	
Buildings on Freehold land	35,941,099	67,708		36,008,807	15,152,264	1,332,402		16,484,666	19,524,141	2.5-5
Plant and machinery	81,719,339	3,948,474	35,343	85,632,470	59,818,169	4,638,783	35,343	64,421,609	21,210,861	6.66-10
Tools, jigs and attachments	19,615,441	2,027,862		21,643,303	12,918,390	1,788,397		14,706,787	6,936,516	10
Patterns	24,556,531	5,222,799		29,779,330	13,396,833	2,208,327		15,605,160	14,174,170	10
Other equipment and tubewells	4,464,068	241,150		4,705,218	2,852,974	329,344		3,182,318	1,522,900	125
Furniture and fixtures	4,986,749	734,636	51,071	5,670,314	3,547,568	391,765	45,639	3,893,694	1,776,620	10
Office machines and appliances	17,526,928	9,040,468	938,527	25,428,869	15,217,766	4,210,087	887,113	18,540,740	6,888,129	33.33
Vehicles	14,915,049	2,803,971	520,000	17,199,020	10,685,721	2,886,930	520,000	13,052,651	4,146,369	25

	-					-		·		
Rupees 1999		204,897,724	24,087,068		227,439,851	133,589,685	17,786,035	1,488,095	149,887,625	77,552,226
Rupees 1998		190,956,459	15,561,176	======= 1,619,911 =======	======== 204,897,724 =========	120,048,145	14,959,347		133,589,685	71,308,039
					1999 Rupees	1998 Rupees				
The depreciation	n charge for the year	has been allocated	as follows:							
Cost of goods so	• •			- note 18 - note 19	13,855,292 3,930,743	12,660,832 2,298,515				
					17,786,035	 14,959,347 =========				
	OF FIXED ASSE									
Particulars	Sold to		Cost	Accumulated Depreciation	Book Value	Sale Proceeds				
				(1	Rupees)					
Vehicle	Mr. Yousaf Khar M/S Sherazi Trac		520,000	520,000	Nil	310,000				
Machine	Lahore	8,	155,000	103,334	51,666	65,000				
					1999 Rupees	1998 Rupees				
10. CAPITAL This consists of	WORK IN PROGI	RESS								
Civil works					229,800	229,800				
Plant and maching	nery				267,806	1,423,094				
					497,606	1,652,894				
					1999	1998				
					Rupees	Rupees Restated				

Loans to employees including executive Rs 101,500 (1998: Rs 5 good	5,028) - considered	1,460,405	1,405,463
Current portion including executive Rs 54,000 1998: Rs 55,028))		
shown under current assets	- note 15	(826,713)	(768,709)
		633,692	636,754
Security deposits		405,620	234,969
		1,039,312	871,723

11.1 The loans to employees except for Rs 938,539 (1998: Rs 654,025) are for house building and purchase of vehicles. The loans for house building is secured by equitable mortgage of title deeds.

The loans to employees including executives are interest free. The loans to executives are for house building and are adjustable against house rent allowance and bonus. The maximum amount outstanding at the end of any month in respect of loans to executive was Rs 124,500 (1998: Rs 174,435). There were no loans outstanding for more than three years.

		1999	<i>1998</i>
		Rupees	Rupees
12. STORES, SPARES AND LOOSE TOOLS			
Stores including in transit Rs 1,859,805 (1998: Rs 536,750) Spares including in transit Rs 27,265 (1998: Rs		18,131,590	10,454,291
Nil)		10,394,811	10,711,629
Loose tools including in transit Rs 178,585 (1998: Rs 34,244)		7,368,663	7,365,350
		35,895,064	28,531,270
13. STOCK IN TRADE			
Raw materials including in transit Rs 5,349,602 (1998: Rs 8,237,848)		59,132,018	53,854,256
Work in process		32,267,899	29,938,182
Finished goods		18,247,976	32,908,008
		109,647,893	
14 TRADE DEBTS			
Considered good-unsecured		00.014.225	27 200 579
Due from associated undertakings Others	- note 14.1	20,814,335	
Others		142,984,982	129,914,156
		163,799,317	157,223,734
Considered doubtful		13,379,439	
Less: Provision for doubtful debts		(13,379,439)	(4,706,011)

	163,799,317	157,223,734
14.1 DUE FROM ASSOCIATED		
UNDERTAKINGS KSD Dumps (Asia Dasifie) Dta Limitad		
KSB Pumps (Asia Pacific) Pte. Limited, Singapore	96,067	823,328
KSB Pumps Arabia Limited, Saudi Arabia		7,985,012
KSB Limited, UK	14,090	6,042,943
PT KSB Indonesia	3,469,500	416,660
KSB Aktiengesellschaft,	- , - ,	- ,
Germany	9,493,662	3,689,361
KSB Ajax pty. Limited,		
Newzealand	368,081	484,538
KSB Italia SPA, Milano- Italy	964,930	535,741
KSB Limited, Japan		658,904
KSB Limited Hong Kong	3,510,260	812,506
KSB S.A., South Africa		2,245,766
Descon Engineering (Pvt) Ltd.	1,681,380	82,217
ICI Pakistan Ltd.	1,216,365	3,532,602
	20,814,335	27,309,578

The maximum amount due at the end of any month during the year from associated undertakings was Rs 23,684,252 (1998: Rs 37,106,093).

15 LOANS, ADVANCES, DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES

Current portion of Long- term loans to employees	- note 11	826,713	768,709
Short- term loans and advances to employees including advance to			
executives Rs 241,955 (1998: Rs 205,826)- considered good		2,929,486	2,827,646
Advances to suppliers and contractors- considered good		10,697,628	10,586,220
Trade deposits and prepayments - considered			
good		6,987,640	5,252,499
Letter of credit margins, deposits and opening charges		2,566,110	493,105
Income tax recoverable		38,818,330	32,256,419
Other receivables- considered good		5,458,516	5,661,503
Due from associated undertakings	- note 15.1	46,911	1,204,874
		68,331,334	59,050,975
15.1 DUE FROM ASSOCIATED UNDERTAKINGS			
KSB Aktiengesellschaft,		7,096	1,189,156

Germany		
KSB Services GmbH, Germany	21,488	
KSB S.A. Cedex, France	18,327	15,718
	46,911	1,204,874
	==========	

The maximum aggregate amount due from associated undertakings at the end of any month during the year was Rs 4,333,435 (1998: Rs 1,204,875).

	1999 Rupees	1998 Rupees Restated
16. CASH AND BANK BALANCES		
At banks		
- On deposit accounts		47,078,000
- On current accounts	17,343,771	27,381,164
	17,343,771	74,459,164
Cheques and cash in hand	12,780,205	12,149,861
	30,123,976	86,609,025 ======
ncluded in cash and bank balances on deposit account is Rs Nil (1998: US 51,015,010)		
held under lien by bank for short term running finance facility referred to in note 6.		
	1999	1998
	Rupees	Rupees
17. SALES		
Local sakes	517,353,869	349,351,049
Export sales	79.990.112	58,395,127

17. SALES Local sakes Export sales	517,353,869 79,990,112	349,351,049 58,395,127
International tender sales		2,363,838
	597,343,981	410,110,014

Sales are exclusive of sales tax of Rs 65,164,947 (1998: Rs 37,560,254)

1999	<i>1998</i>
Rupees	Rupees
	Restated

Raw material consumed	226,368,298	122,347,168
Salaries, wages, amenities and staff welfare	59,795,163	76,892,006
Electricity	20,193,801	15,087,947
Stores and spares consumed	32,386,712	19,910,633
Obsolete stock written off		9,167,976
Insurance	870,269	818,699
Travelling and conveyance	7,896,043	6,785,828
Rent, rates and taxes	400,316	243,896
Repairs and maintenance	4,350,041	1,971,286
Packing and forwarding	15,089,809	11,428,692
Outside services	37,829,047	22,036,002
Depreciation	13,855,292	12,660,832
Other expenses	4,380,841	4,056,870
	423,415,632	303,407,835
Less: Cost of capital assets produced	28,864,241	1,783,833
Customs duty refunds	80,041	
	2,966,465	1,783,833
	420,449,167	301,624,002
(Increase)/Decrease in work in process	(2,329,717)	12,333,644
Cost of goods manufactured	418,119,450	313,957,646
Decrease/(Increase) in finished goods	14,660,032	(16,817,037)
	432,779,482	297,140,609

18.1 Included in salaries, wages, amenities and staff welfare is Rs. 3,581,828 (1998: Rs. 24, 264,839) in respect of employees retirement and other benefits inclusive of golden handshake scheme offered to employees.

	1999 Rupees	1998 Rupees Restated
19. ADMINISTRATION, SELLING AND GENERAL EXPENSES		
Salaries, wages, amenities and staff welfare	44,197,329	42,870,181
Travelling, conveyance and representations	11,802,199	8,207,995
Rent, rates and taxes	3,308,668	2,409,587
Publicity charges	1,653,180	1,574,715
Electricity, gas and water	1,947,237	1,376,602
Postage, telephone, telegrams and telex	5,511,138	4,328,769
Printing and stationery	1,948,641	1,744,745
Repairs and maintenance	3,008,086	2,650,382

Professional services	- note 19.2	8,710,277	3,121,032
Commission expenses		24,864,793	15,614,568
Provision for doubtful debts		8,673,428	
Bad debts written off		3,704,724	11,556,975
Depreciation		3,930,743	2,298,515
Lease rentals		883,020	1,145,745
Other expenses		1,397,729	1,314,513
		125,541,192	100,214,324

19.1 Included in salaries, wages, amenities and staff welfare is Rs 6,449,884 (1998: Rs 9,025,672) in respect of employees retirement and other benefits inclusive of golden handshake scheme offered to employees.

	1999 Rupees	1998 Rupees
19.2 PROFESSIONAL SERVICES		
The charges for professional services include the following in respect of auditors' services:		
Statutory audit	110,000	110,000
Provident fund, workers' profit participation fund audits, audit of consolidation	110,000	110,000
forms and sundry advisory services	166,337	196,000
Taxation services	93,360	826,438
Out of pocket expenses	36,740	89,564
	406,437	1,222,002
20. OTHER INCOME		
Recovery of trade debts previously written off	2,700,349	4,257,610
Commission	4,954,590	5,829,166
Rental income	3,989,952	3,358,895
Sale of scrap	3,290,568	2,138,077
Interest income	4,269,116	698,000
Sundry	1,790,902	2,076,364
Profit on sale of fixed assets less book value of assets disposed off		
Rs 57,100 (1998: Rs 202,100) -note 9.2	495,650	1,513,063
Provisions no longer considered necessary- written back	135,892	1,200,000
	21,627,019	21,071,175

1999	<i>1998</i>
Rupees	Rupees

21. FINANCIAL CHARGES			
Interest on workers' profit participation fund		179,526	394,193
Mark-up on long-term loans - secured		2,159,346	6,427,757
Mark up on Short-term running finances- secured Bank and other charges		8,535,773 3,069,774	8,059,388 2,408,641
		13,944,419	17,289,979 =======
22. OTHER CHARGES			
Workers' profit participation fund		2,316,000	1,580,000
Workers' welfare fund		880,000	600,000
Donations	- note 22.1	384,300	144,500
		3,580,300	2,324,500

22.1 DONATIONS

None of the directors or their spouses had any interest in the donations charged in the accounts.

		1999 Rupees	1998 Rupees Restated
23. PROVISION OF TAXATION			
For the year		10,000,000	0.700.000
- current - deferred		18,200,000	8,700,000 486,000
		18,200,000	9,186,000
Prior years			
- current		3,813,000	
- deferred		(486,000)	
		21,527,000	9,186,000
		1999	<i>1998</i>
		Rupees	Rupees
24. CASH GENERATED FROM OPERATIONS			
Profit before taxation Adjustment for non cash charges and other		43,125,607	14,211,777
items: Depreciation	- note 9.1	17,786,035	14,959,347

Profit on Sale of fixed assets	- note 20	(495,650)	(1,513,063)
Employees' benefits		4,562,433	5,275,655
Provision for doubtful debts and debts written			
off	- note 19	12,378,152	11,556,975
Financial charges	- note 21	13,944,4i9	17,289,979
working capital changes	- note 24.1	(51,317,594)	84,961,561
		39,983,402	146,742,231

		1999 Rupees	1998 Rupees
24.1 WORKING CAPITAL CHANGES			
(Increase)/decrease in current assets			
Stores and spares		(7,363,794)	5,114,215
Stock in trade		7,052,553	27,604,805
Trade debts		(18,953,735)	15,627,815
Other receivables (net)		(2,718,448)	(11,704,367)
		(21,983,424)	36,642,468
(Decrease)/increase in current liabilities			
Creditors, accrued and other liabilities (net)		(29,334,170)	48,319,093
		(51,317,594)	84,961,561
25. CASH AND CASH EQUIVALENTS			
Cash and cash equivalents comprise the following items			
Cash and bank balances	- note 16	30,123,976	86,609,025
Short-term running finances	- note 6	(70,688,353)	(52,197,908)
		(40,564,377)	34,411,117

26. REMUNERATION OF DIRECTORS AND EXECUTIVES

26.1 REMUNERATION OF CHIEF EXECUTIVE AND EXECUTIVES

The aggregate amounts charged in the accounts for remuneration including certain benefits to the chief executive and executives of the company are as follows:

	Chief Executive		Exec	utives
	January 1,	July 1,		
	to June	to December		
1999	30, 1998	31, 1997	1999	<i>1998</i>

	Rupees	Rupees	Rupees	Rupees	Rupees
Number of persons	1	1	1	73	75
Remuneration	1,981,650	1,171,500	1,431,120	19,618,394	18,440,460
Retirement benefits	356,642	121,000	262,372	4,059,386	2,468,292
House rent allowance	638,550	297,000	644,004	8,171,432	7,491,131
Utilities	141,900	66,000	143,112	1,814,580	1,625,811
Leave fare assistance	400,000	400,000		1,302,000	1,273,800
Medical and other expenses	23,525	14,074	48,147	654,000	652,200
			-		
	3,542,267	2,069,574	2,528,755	35,619,792	31,951,694
		=======================================			

In addition, the chief executive and certain executives are provided with free use of the company's cars and free residential telephones and mobile phones.

26.2 REMUNERATION TO OTHER

DIRECTORS

Aggregate amount charged in the accounts for the year for fees to 4 (1998: 4) directors was Rs 4,500 (1998: Rs 4,500).

	1999	<i>1998</i>
	Rupees	Rupees
27. TRANSACTIONS WITH ASSOCIATED UNDERTAKINGS		
Sales	46,273,385	59,128,729
Purchases	66,428,781	20,484,854
Services received	10,357,150	1,035,030
Commission income	4,954,590	4,452,541
Commission expense	3,159,345	5,332,405

Commission expenses represent agency commission for export sales made through associated undertakings.

28. PLANT CAPACITY AND PRODUCTION

	Capacity.	Actual product	uction	
		1999	<i>199</i> 8	
	Nos	Nos	Nos	
Power driven pumps	5,000	2,572	2,166	

Actual production reflects change in product mix and market demand.

1999	<i>1998</i>
Rupees	Rupees
	Restated

29. EARNINGS PER SHARE

Profit after taxation	21,598,607	5,025,777
Average number of shares outstanding during the year	12,000,000	11,166,667
Earnings per share	1.80	0.45

30. FINANCIAL INSTRUMENTS

30.1 FINANCIAL ASSETS AND LIABILITIES

	Interest/Mark-up bearing		Non-Interest/Mark-up bearing				
	Maturity upto one year	Maturity after one year	Sub Total	Maturity upto one year	Maturity after one year	Sub Total	Total
	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees
FINANCIAL ASSETS							
Loans to employees				647,964	1,460,405	2,108,369	2,108,369
Deposits				3,939,817	405,620	4,345,437	4,345,437
Trade debtors				163,799,317		163,799,317	163,799,317
Other receivables				2,934,491		2,934,491	2,934,491
Cash and Bank balances				30,123,976		30,123,976	30,123,976
					· · · · · · · · · · · · · · · · · · ·		
				201,445,565	1,866,025	203,311,590	203,311,590
		=======================================				=========	
FINANCIAL LIABILITIES							
Short-term finances	70,688,353		70,688,353				70,688,353
Creditors				56,777,507		56,777,507	56,777,507
Letters of credit				17,600,000		17,600,000	17,600,000
Guarantees				54,100,000		54,100,000	54,100,000
		· 			· · · · · · · · · · · · · · · · · · ·		
	70,688,353		70,688,353	128,477,507		128,477,507	199,165,860
		=======================================				==================	

30.2 CONCENTRATION OF CREDIT RISK

Credit risk represents the accounting loss that would be recognised at the reporting date if counter parties failed completely to perform as contracted. Out of the total financial assets of Rs 203.3 million, the financial assets which are subject to credit risk amounted to Rs 199.1 million. The company believes that it is not exposed to major concentration of credit risk. To manage exposure to credit risk, the company .obtains advances in certain cases.

30.3 FOREIGN EXCHANGE RISK MANAGEMENT

Foreign currency risk arises mainly where receivables and payables exist due to transactions with foreign undertakings, especially with group companies. Payables exposed to foreign currency risks were covered through forward contracts.

30.4 FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The carrying values of all financial assets and liabilities reflected in the financial statements approximate their fair values.

31. CORRESPONDING

FIGURES

Prior period figures have been reclassified, wherever necessary, for the purpose of comparison.

Arif Ijaz	Dr. Agus Susanto
Chief Executive	Chairman

Pattern of Shareholding as at June 30 1999

NUMBER OF SHAREHOLDE	SHAREHOLDING			!	TOTAL	
RS					SHARES HELD	
109	From	1	То	100	4,578	
433	From	101	То	500	167,707	
63	From	501	То	1,000	50,101	
102	From	1,001	То	5,000	228,538	
9	From	5,001	То	10,000	55,233	
1	From	10,001	То	15,000	12,264	
1	From	15,001	То	20,000	16,311	
3	From	25,001	То	30,000	86,000	
1	From	40,001	То	45,000	42,436	
1	From	105,001	То	110,000	106,526	
1	From	115,001	То	120,000	116,220	
1	From	130,001	То	135,000	133,281	
1	From	160,001	То	165,000	161,472	
1	From	165,001	То	170,000	167,790	
1	From	245,001	То	250,000	247,612	
1	From	605,001	То	610,000	606,178	
1	From	2,730,001	То	2,735,000	2,731,412	
1	From	7,065,001	То	7,070,000	7,066,341	
731					12,000,000	
CATEGORIES OF	SHAREHOL	DERS	NUMBER	SHARES HELD	PERCENTAGE	

Individuals	716	1,499,236	12.49
Investment Companies	3	3,880	0.03
insurance Companies	3	393,119	3.28
Joint Stock Companies	4	7,075,360	58.96
Financial Institutions	4	2,999,584	25.00
Others			
-Habib Bank Limited			
A/c Mohammed Amin			
Wakf Estate	1	28,821	0.24
	-		
		-	
	731	12,000,000	100

KSB Sales Offices in Pakistan

LAHORE	Ph: Fax	(042) (042)	7311661 - 7355238 7236922
KARACHI	Ph:	(021)	2311475- 2311477- 2311478
	Fax	(021)	2310328 - 2310531
HASSANABDA			
L	Ph:	(05772)	520239
	Ph:	(05772)	520236-520238
	Ph:	(05772)	2396
	Fax	(05772)	520237
MULTAN	Ph:	(061)	40492-541983
	Fax	(061)	541984
QUETTA	Ph:	(081)	830445
	Fax	(081)	830445
PESHAWAR	Ph:	(091)	278919
	Fax	(091)	278919
RAWALPINDI	Ph:	(051)	478195 - 478196- 478197
	Fax	(051)	472612

HEAD OFFICE

KSB Pumps Company Limited

16/2, Sir Aga Khan Road, Lahore-54000 Ph: (042) 6304173- 6304174-6370969- 6370970 Fax: (042) 6368878- 6366192