## **Orix Leasing Pakistan Limited**

## **Annual Report 1999**

## **CONTENTS**

COMPANY INFORMATION
ORIX CORPORATION, JAPAN
ASSOCIATED COMPANIES
NOTICE OF MEETING
REPORT OF THE DIRECTORS
AUDITORS' REPORT
FINANCIAL STATEMENTS OF THE COMPANY
PATTERN OF SHAREHOLDING
ORIX GROUP DIRECTORY

## COMPANY INFORMATION

## **BOARD OF DIRECTORS**

Mr. Yoshihiko Miyauchi (alternate Mr. Takafumi Kanda) Chairman Mr. Shakirullah Durrani Vice Chairman

Chief Executive

Mr. Takeshi Sato (alternate Mr. Yuki Ohshima) Mr. Genichi Fujinaga (alternate Mr. Nagaaki Esaki)

Dr. Najeeb Samie Mr. Shaheen Amin

Mr. Mohammad Qamrul Haq

Mr. Humayun Murad

## **COMPANY SECRETARY**

Mr. Ramon Alfrey - ACA

## BANKS AND LENDING INSTITUTIONS

#### **Banks**

ABN-AMRO Bank N.V.

AI Faysal Investment Bank Limited

AI-Meezan Investment Bank Limited

ANZ Grindlays Bank Limited

Bank of America NT & SA

Citibank N.A.

Faysal Bank Limited

First International Investment Bank Limited

Habib Bank Limited

Muslim Commercial Bank Limited

Oman International Bank SAOG

Standard Chartered Bank

The Bank of Tokyo-Mitsubishi Limited

United Bank Limited

## **DFIs and Lending Institutions**

http://www.paksearch.com/Annual/Annual99/Orix\_le.htm[4/27/2011 12:16:23 PM]

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

Asian Development Bank

F. M. O., The Netherlands

International Bank for Reconstruction and Development

International Finance Corporation

Pakistan Kuwait Investment Company (Private) Limited

Saudi Pak Industrial & Agricultural Investment Company (Private) Limited

## AUDITORS

Sidat Hyder Qamar & Co., Chartered Accountants

#### LEGAL ADVISORS

Mansoor Ahmad Khan & Co. Walker Martineau & Saleem

#### REGISTRARS AND SHARE TRANSFER OFFICE

Noble Computer Services (Private) Limited 2nd Floor, AI-Manzoor Building Dr. Ziauddin Ahmed Road, Karachi

## REGISTERED OFFICE & HEAD OFFICE

Overseas Investors Chamber of Commerce Building Talpur Road, Karachi - 74000 Tel: 2426020-9 Fax: 2425897

## BRANCH OFFICES

#### Lahore

State Life Building, Sir Aga Khan III Road (Davis Road), Lahore- 54000. Tel: 6369946, 6301527, 6302620, 6304258, 6301866 and 6302897 Fax: 6305024

#### Faisalabad

2nd Floor, Sitara Towers, Bilal Chowk, Civil Lines, Faisalabad. Tel: 633926 and 633811-3 Fax: 633927

## Sialkot

1st Floor, Goolam Kadir Arcade, Aziz Shaheed Road, Sialkot Cantt.

Tel: 260767, 260616 and 260877 Fax: 269548

## Peshawar

1st Floor, State Life Building, The Mall, Peshawar.

Tel: 279789 and 278647 Fax: 273389

Universal Access Number (UAN): 111- 24 24 24

E-mail: olp@orix-pak.com

Website: www.orix-pak.com

## **ORIX CORPORATION**

Japan's Leading Diversified Financial Services Institution

ORIX Corporation is Japan's leading diversified financial services institution with assets in excess of US \$ 45 billion. Founded as a leasing specialist in 1964, ORIX has developed niche markets, including those for installment loans, life insurance and real estate services in Japan and 21 countries overseas. In addition to being a listed Company in Japan, in September 1998 ORIX listed its shares on the New York Stock Exchange, (NYSE), becoming the twelfth Japanese Company on the NYSE.

## **Business Operations-**

ORIX's strength lies in its ability to anticipate change and create new business based on fresh concepts that go beyond existing frameworks. The Company is known for its flexibility and provides specialised, innovative support across a broad range of financial services including lease financing, rentals, loans (corporate finance, housing and card loans), installment loans, securities related services, venture capital, life insurance, trust and banking, commodity funds and management of real estate.

ORIX has approximately 241,000 vehicles under automobile leasing, the largest number in the Japanese automobile leasing industry. The Company owns and maintains 23 Airbus 320 aircraft and one Boeing 737 aircraft which are given on operating lease to airlines around the world. As a pioneer of equipment rental business in Japan, ORIX has approximately 20,000 types of equipment and more than 350,000 individual items under rental. ORIX Life Insurance Corporation provides "ORIX Direct" insurance which is Japan's first range of whole life, endowment and term life insurance products offered through direct channels.

#### **International Activities:**

Since entering Hong Kong in 1971, ORIX has actively expanded its international activities and has built a network of 45 companies in 21 countries. ORIX's approach to international expansion has been to either establish wholly owned operations or set-up joint ventures with strong local partners. In Singapore, Malaysia, Hong Kong and Taiwan ORIX offers automobile maintenance leases in addition to direct financing leases. In the United States, ORIX has undertaken a diverse range of financial and real estate related businesses, including corporate finance and real estate development and financing operations.

(For full directory see pages 42 to 48)

## ORIX GROUP, JAPAN

#### FINANCIAL HIGHLIGHTS

(For the year ended March 31)

#### **Translation into**

|  | Japanese Yen (    | millions)         | US Dollars (thousands) |                      |  |
|--|-------------------|-------------------|------------------------|----------------------|--|
|  | 1999              | 1998              | 1999                   | 1998                 |  |
| Total Revenues                               | 593,941           | 507,143           | 5,015,123              | 4,282,217            |  |
| Net Profit after Tax<br>Shareholders' Equity | 25,621<br>327,843 | 23,731<br>313,821 | 216,339<br>2,768,242   | 200,380<br>2,649,844 |  |

Total Assets

5,347,636

5,574,309

45,154,403

47,068,386

Note: The dollar amounts above represent translations of Japanese yen at an exchange rate of  $\frac{11843}{11843}$  to US \$1.

## ORIX'S PRINCIPAL ACTIVITIES

## DIRECT FINANCE LEASES

Aircraft and Marine Vessels Automobiles Industrial Equipment Information related and office equipment

## OPERATING LEASES

Aircraft
Marine Vessels
Measuring Analytical Equipment
Information-related Equipment
Automobiles

#### INSTALLMENT LOANS

Corporate Finance Housing Loans Card Loans

## OTHER OPERATIONS

Life insurance
Trust and Banking
Securities Brokerage
Securities Investment
Real Estate and Development Brokering
Venture Capital Investment
Futures and Options Trading
Commodities Funds
Computer Software Development
Insurance Agency Services
Ship Management
Commercial Mortgage Servicing

## ASSOCIATED COMPANIES

## OVERSEAS JOINT VENTURES

## 1.Oman ORIX Leasing Company SAOG (Oman ORIX)

Oman ORIX in which ORIX Leasing Pakistan Limited holds 20.25% of equity and provides management support, achieved strong growth in volume and profits in 1998. Net profit after tax rose by 64% to Rial Omani (RO) 542,403 (Pak Rs. 72.1 million) from RO 331,833 (Pak Rs. 38.9 million) enabling the Company to declare a dividend of 11%. Purchase cost of new business written during

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

the year increased to RO 13.6 million (Pak Rs. 1.8 billion) compared to RO 10 million (Pak Rs. 1.2 billion) last year and gross lease receivables increased by 39% to RO 18 million (Pak Rs. 2.39 billion). Oman ORIX has total assets of RO 18.4 million (Pak Rs. 2.4 billion) and a net worth of RO 5.134 million (Pak Rs. 682.8 million).

Oman ORIX wrote 1,469 contracts for all type of assets including motor cars, construction, earthmoving and transportation equipment, information technology equipment and plant and machinery. The Company's lessees include individuals, small and medium size companies and large sub contractors in diverse economic sectors including services, trading and contracting, construction and manufacturing.

Oman ORIX continues to focus on its core business of lease and hire purchase financing and plans to expand geographical reach of the business by opening branches in other main cities of the Sultanate.

## 2.ORIX Leasing Egypt SAE (ORIX Egypt)

ORIX Corporation, Japan and ORIX Leasing Pakistan each hold 23% of ORIX Egypt's equity. The Company started operations in November 1997 and has established a good business base. ORIX Egypt's first accounting period ended on December 31, 1998 representing fourteen months commercial operations.

ORIX Egypt earned a profit before tax of Egyptian Pounds (EP) 904,160 (Pak Rs. 13.1 million) in its first accounting period. Business volume was good with purchase cost of leases written amounting to EP 24.4 million (Pak Rs. 355.5 million) and related gross lease receivables of EP 30.5 million (Pak Rs. 444.4 million). The Egyptian economy is performing well and ORIX Egypt is well placed to avail business opportunities which will increase as the concept of leasing which is new in Egypt becomes familiar. The Company continues to focus on needs of small and medium sized business which enables it to diversify risk and earn good spreads.

#### JOINT VENTURE IN PAKISTAN

## **ORIX Investment Bank Pakistan Limited (OIB)**

ORIX Corporation, Japan and ORIX Leasing Pakistan hold 20% and 15% respectively of OIB's equity. OIB earned a profit of Rs. 32.2 million for the year to June 30, 1999. The bank continues to concentrate on maintaining a high quality loan portfolio while seeking to improve fee based income from advisory services. As experienced by other financial institutions in Pakistan, OIB's business is also impacted by the slow economic conditions prevailing in the Country. The Bank is primarily engaged in providing a range of investment banking products which include corporate advisory services, project packaging, structuring and placement of capital market debt products, issuance and discounting of bankers acceptance and treasury operations. At June 30, 1999 OIB had total assets in excess of Rs. 1.8 billion.

#### NOTICE OF MEETING

Notice is hereby given that the Thirteenth Annual General Meeting of the Company will be held at Overseas Investors Chamber of Commerce Building, Talpur Road, Karachi on, Tuesday, November 2,1999 at 11:30 am to transact the following business:

#### ORDINARY BUSINESS

1.To receive, consider and adopt the audited accounts together with the Directors' and

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

Auditors' Report for the year ended dune 30, 1999.

- 2. To approve the payment of cash dividend to the Shareholders at the rate of Rs. 4/- per share of Rs. 10/- each for the year ended dune 30,1999.
- 3.To appoint Auditors and fix their remuneration. The present Auditors Messrs. Sidat Hyder Qamar & Co., Chartered Accountants, retire and being eligible, offer themselves for reappointment.
- 4. To elect 8 (eight) Directors of the Company as fixed by the Board of Directors for a period of three years under Section 178 of the Companies Ordinance, 1984.

The following are the retiring Directors who being eligible have notified their intention to offer themselves for election.

1. Mr. Yoshihiko Miyauchi5. Dr. Najeeb Samie2. Mr. Shakirullah Durrani6. Mr. Shaheen Amin

3. Mr. Takeshi Sato 7. Mr. Mohammad Qamrul Haq

4. Mr. Genichi Fujinaga 8. Mr. Humayun Murad

## SPECIAL BUSINESS: (STATEMENTS ATTACHED)

- 5. To approve investment in a joint venture leasing company in the Kingdom of Saudi Arabia.
- 6. To approve the remuneration of Executive Directors including the Chief Executive.
- 7. To transact any other business, with permission of the Chair.

Karachi: September 22, 1999 BY ORDER OF THE BOARD

RAMON ALFREY - ACA

Company Secretary

#### Notes:

- i) The Register of Members of the Company will be closed from October 4, 1999 to October 11, 1999 (both days inclusive). Transfers received at our registrars, Messrs. Noble Computer Services (Private) Limited, 2nd Floor, AI-Manzoor Building, Dr. Ziauddin Ahmed Road, Karachi at the close of business on October 3, 1999, will be treated in time for the purpose of payment of dividend, issuing of notices and annual reports to the transferees.
- ii) A Member entitled to attend and vote at the General Meeting of Members is entitled to appoint a proxy to attend and vote on his behalf. A proxy need not be a Member of the Company.
- iii) The instrument appointing a proxy and the power of attorney or other authority under which it is signed or a notarially certified copy of the power of attorney must be deposited at the registered office of the Company at least 48 hours before the meeting. A form of proxy is enclosed. Shareholders are requested to notify any change of address immediately.

Statement under section 160 of the Companies Ordinance, 1984, in respect of Special business and related draft resolutions

Material facts concerning the special business to be transacted at the Annual General Meeting and the proposed resolutions related thereto are given below.

# Item no. 5 of Agenda - Investment in Joint Venture Leasing Company in Kingdom of Saudi Arabia

I. The Directors recommend the Company's participation, as one of the sponsors, in a leasing company being established in the Kingdom of Saudi Arabia. The proposed company will be named Saudi ORIX Leasing Company. The Government of Saudi Arabia has been actively following a policy to develop the non-oil sectors and is keen to promote the development of small and medium sized industrial enterprises. Leasing is expected to contribute towards this objective as it has demonstrated in many other countries. ORIX will be a pioneer of leasing in Saudi Arabia, which offers attractive opportunities for the promotion of leasing business. The investment will be financed from the Company's internal resources. This will be OLP's third investment overseas and together with operations in Oman and Egypt will form a sound base for foreign currency earnings in future. The sponsoring shareholders of Saudi ORIX Leasing Company are:

| Sponsor's Name                | Share of   | Shareholding |      |
|-------------------------------|------------|--------------|------|
|                               | Saudi Rial | Pak Rupees*  | %    |
|                               | (in mill   | ions)        |      |
| Saudi Investment Bank         | 18         | 270          | 30%  |
| Saudi Business Group          | 18         | 270          | 30%  |
| ORIX Corporation, Japan       | 12         | 180          | 20%  |
| ORIX Leasing Pakistan Limited | 6          | 90           | 10%  |
| IFC - Washington              | 6          | 90           | 10%  |
|                               |            |              |      |
| Total sponsor's holding       | 60         | 900          | 100% |
|                               |            |              |      |

<sup>\*</sup>Saudi Rial 1 = approximately Rs. 15

The proposal has been examined and is being recommended for the following reasons:

- a) The viability of the project has been identified and a sound and profitable future is forecast.
- b) The strength of institutional sponsorship demonstrates confidence in the proposed project.
- c) The investment will add to the growing international business of ORIX Leasing Pakistan Limited in the Middle East Region.
- d) Shares in Saudi ORIX Leasing Company will be acquired at par value by ORIX Leasing Pakistan Limited from its own resources.
- II. The Directors of ORIX Leasing Pakistan Limited have no interest in the above investment.

It is proposed to pass the following special resolution.

"Resolved that:

The Company be and is hereby authorised to invest the rupee equivalent of Saudi Rial (SR) 6 million representing 10% equity interest in a proposed joint venture leasing company in the Kingdom of Saudi Arabia, subject to such permissions as may be required in this behalf from the Government of Pakistan and Saudi Arabia and departments acting on their behalf.

Further resolved that the Managing Director be and is hereby authorised on behalf of the Company to sign such documents and take such steps from time to time as may be necessary to acquire the said equity interest in the said company."

## Item no. 6 of Agenda - Remuneration of Chief Executive and Executive Directors

Shareholder's approval is required for the holding of office of profit by any of the Directors as well as of their remuneration. It is therefore proposed to pass the following as an Ordinary Resolution.

"Resolved that:

Approval is hereby given for the holding of office of profit with the Company by all the Executive Directors including the Chief Executive, namely, Mr. Humayun Murad, Mr. Shaheen Amin and Mr. Mohammad Qamrul Haq, and for payment of remuneration to the Executive Directors amounting in aggregate to Rs. 5.6 million actual for the year ending June 30, 1999, and Rs. 7.1 million estimated for the year ending June 30, 2000, together with other benefits in accordance with rules of the Company."

The Executive Directors are interested to the extent of the remuneration payable to them individually.

## REPORT OF THE DIRECTORS

The Directors are pleased to present the thirteenth Annual Report together with the audited accounts of the Company for the year ended June 30, 1999.

## FINANCIAL RESULTS

|   | RUPEES      |
|---|-------------|
| Net profit for the year after charging all expenses | 150,463,752 |
| Less: Taxation                                      | 20,000,000  |
|   | 130,463,752 |
| Unappropriated profit brought forward               | 6,037,576   |
|   | 136,501,328 |
| Appropriations:                                     |             |
| Transfer to Statutory reserve                       | 7,000,000   |
| Transfer to Capital reserve for deferred tax        | 48,700,000  |
| Cash dividend                                       | 80,554,764  |
|   | 136,254,764 |
| Unappropriated profit carried forward               | 246,564     |
|   | ========    |

## DIVIDEND

The Directors recommend a cash dividend of 40% for the year. Last year's distribution was 20% cash and 25% bonus shares.

#### REVIEW OF OPERATIONS

The slowdown in economic activity and depressed conditions for investment posed new challenges for our business. These were primarily on three fronts:

- low investment in plant and machinery has a direct bearing on leasing business which is asset-based financing thus necessitating new marketing strategies to develop sufficient volume of business;
- foreign currency loans as a major source of funding dried completely due to the inability to hedge the exchange rate risk forcing all funding to be raised from domestic sources;
- weakness of the corporate and business sector required new measures to be taken to ensure that the lease portfolio quality did not deteriorate.

I am pleased to report that the Company managed its operations successfully, and in particular, was able to overcome the challenges mentioned above by making the necessary adjustments in our business strategy and day to day operations.

Machinery and industrial equipment traditionally used to account for more than half of our lease disbursements but this share has been declining in recent years. In the year under review 37% of disbursements were towards this segment. To make up for this fall, steps were taken in the previous years to boost leasing of other assets. The results of these efforts bore fruit in 1999 with total lease disbursements increasing by 44% over 1998 to Rs. 2.04 billion, the highest volume ever achieved by the Company. Commercial vehicles and saloon cars accounted for 57% of the volume and office equipment for 6%. Financial assistance was provided to 1,289 business enterprises, majority of which were small and medium sized businesses.

Profit before tax increased by 12% to Rs. 150.4 million (1998:Rs. 133.9 million) thus reversing the trend of declining profits witnessed in the last two years. In the year under review, earnings per share were recorded at Rs. 6.48 per share (1998: Rs. 5.16 per Share). New rent receivables of Rs. 2.9 billion were added and total income from all operations increased by 7.8% to Rs. 905.1 million. Although finance lease remains our main product, increasing contribution was made by short-term rental of equipment under operating lease contracts and automobile leases for individual customers. Consumer finance side maintained steady progress and has developed a firm market niche for its product.

Financial charges represent 73% of the total expenses and show an increase of 2.6% over the previous year. Since the average total borrowings of Rs. 3 billion during the year were higher than the previous year by 5% the financial costs reflect an improvement in borrowing rates. Although short-term rates have improved by 3-4%, the overall reduction in our borrowing costs will not be so prominent as our business relies on medium to long-term loans for which rates have decreased marginally. During the year Rs. 1.76 billion of new loans were taken which were all from domestic sources. No foreign currency loan was utilised, and due to the difficulty in arranging satisfactory hedge for exchange rate risk, an undrawn amount of US \$10.2 million from Asian Development Bank loan was recently cancelled. Our repayment obligations to all foreign lenders are now current.

Tight control was maintained on selling, general and administrative costs which increased by 6.2% to Rs. 122.3 million. This is a modest increase considering the impact of inflation and the continuous increase in expenditure for our expanding business. The charge for general provision for potential bad leases was Rs. 31.8 million (1998 Rs. 28.1 million) and the accumulated general provision now amounts to Rs. 135.2 million which is equal to 3.72% of the net exposure on rent

receivables. As mentioned earlier in the Report one of the challenges faced by management was to ensure that the lease portfolio did not impair in the current economic scenario. I am pleased to report that due to rigorous monitoring and tight credit checks our infected portfolio was lower than 1998 and our recovery rate continues to be excellent.

## CREDIT RATING

The Pakistan Credit Rating Agency (PACRA) maintained the Company's credit rating for the fourth consecutive year. Based on results for the year to June 30,1998, AI+ and A1 were accredited to the Company's short and long term debt respectively. The Company continues to enjoy the highest rating in the leasing sector for both categories of debt awarded by PACRA.

## ASSOCIATED COMPANIES

Oman ORIX Leasing Company SAOG (OOL) in which your Company holds 20.25% equity and provides management support, continued to show strong progress. For the year ended December 31, 1998 it earned pre-tax profit equivalent to Rs. 75.5 million (1997 Rs. 41.7 million) and had total assets of Rs. 2.4 billion. OOL declared 11% as dividend which resulted in an income of Rs. 11.8 million (1997 Rs. 4.7 million) for your Company which amount is included in the results under review. OOL, which is headquartered in Muscat, recently inaugurated its second branch office in the city of Sohar.

ORIX Leasing Egypt (OLE) concluded its first accounting period on December 31, 1998 representing fourteen months operation. In this period it earned pre-tax profit equivalent to Rs. 13.1 million on an asset base of Rs. 387.7 million. OLE's business is developing satisfactorily. Your Company holds 23% of OLE's equity and provides management support.

ORIX Investment Bank Pakistan Limited (OIBP) earned a profit before tax of Rs. 11.3 million for the half year to December 31, 1998 in comparison to Rs 7.1 million earned in the corresponding period in 1997. OIBP has a high quality loan portfolio and is making steady progress. Investment banking business, however is more sensitive to economic environment and until there is an upturn in business conditions, OIBP will be expanding conservatively.

#### NEW VENTURE IN SAUDI ARABIA

Your Directors are pleased to recommend the Company's participation, as one of the sponsors in a new leasing company being established in Saudi Arabia. The Government of Saudi Arabia is encouraging investment in the non-oil sector and is keen to promote the development of small and medium sized enterprises. Leasing is expected to contribute towards this objective as it has demonstrated in many other countries. Saudi Arabia has a population of 20 million and GDP of US\$ 141 billion. The proposed company which will be a pioneer of leasing in Saudi Arabia will be named Saudi ORIX Leasing Company and will start with a paid up capital of Saudi Riyal 60 million, equivalent to approximately Rs. 900 million at current exchange rate. Your Company proposes to take 10% equity in the new venture together with other sponsoring shareholders ORIX Corporation, Japan (20%), International Finance Corporation (10%) Saudi Investment Bank (30%) and a private business group consisting of eminent Saudi bankers and businessmen (jointly holding 30%). This will be your Company's third overseas investment and together with operations in Oman and Egypt will form a sound base for foreign currency earnings in future.

## **FUTURE PROSPECTS**

Leasing now has an established market niche which generates a certain volume of lease based transactions. Business conditions allowing, we expect a steady growth in our volume of leases

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

together with greater consolidation of the new products already launched. Income from overseas operations should provide increasing returns as these companies become more established.

#### DIRECTORS

Dr. Najeeb Samie, Chairman of State Life Insurance Corporation (SLIC) succeeded Sayed Muzafar All Shah on the Board due to the latter's transfer from SLIC. Mr. Takashi Koizumi, Managing Director, International Operations of ORIX Corporation, relinquished his seat on the Board in favour of Mr. Genichi Fujinaga. The Directors place on record their appreciation of the services of Sayed Muzafar All Shah and Mr. Takashi Koizumi and welcome Dr. Najeeb Samie and Mr. Genichi Fujinaga on the Board.

## HOLDING COMPANY

The Company is a subsidiary of ORIX Corporation which is incorporated in Japan.

## INFORMATION TECHNOLOGY

The Company has taken measures to ensure that its computer applications, systems and hardware are year 2000 compliant.

#### STAFF

The Board places on record its appreciation of the performance of all staff members which has resulted in strong results in challenging market conditions.

## AUDITORS

The present auditors, Sidat Hyder Qamar and Company, Chartered Accountants, retire and being eligible offer themselves for re-appointment.

## PATTERN OF SHAREHOLDING

The pattern of shareholding as on June 30, 1999 is shown on page 41.

On behalf of the Board

## **Humayun Murad**

Chief Executive Dated: September 22, 1999

## **AUDITORS' REPORT TO THE MEMBERS**

We have audited the annexed balance sheet of ORIX Leasing Pakistan Limited as at June 30,1999 and the related profit and loss account and statement of changes in financial position, together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit and, after due verification thereof, we report that  $\cdot$ 

a. in our opinion, proper books of account have been kept by the Company as required by the Companies Ordinance, 1984;

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

b. in our opinion:

- i) the balance sheet and profit and loss account, together with the notes thereon, have been drawn up in conformity with the Companies Ordinance,1984 and are in agreement with the books of account and are further in accordance with accounting policies consistently applied;
- ii) the expenditure incurred during the year was for the purpose of the Company's business; and
- iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the Company;
- c. in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account and statement of changes in financial position, together with the notes forming part thereof, give the information required by the Companies Ordinance, 1984 in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 1999 and of the profit and the changes in financial position for the year then ended; and
- d. in our opinion, Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 was deducted by the Company and deposited in the Central Zakat Fund established under Section 7 of that Ordinance.

Karachi: September 22, 1999.

SIDAT HYDER QAMAR & CO. CHARTERED ACCOUNTANTS

## FINANCIAL STATEMENTS OF THE COMPANY

BALANCE SHEET
PROFIT AND LOSS ACCOUNT
STATEMENT OF CHANGES IN FINANCIAL POSITION
NOTES TO THE ACCOUNTS

## **BALANCE SHEET AS AT JUNE 30, 1999**

|  | NOTE | 1999          | 1998          |
|--|------|---------------|---------------|
| ASSETS   |      |               |               |
| Fixed assets - tangible                        | 3    | 147,826,077   | 85,212,954    |
| Net investment in leases and installment loans |      |               |               |
| Installment contract receivables               |      | 4,541,466,561 | 4,221,596,985 |
| Add · Residual value                           |      | 956,348,542   | 795,433,479   |
|  |      |               |               |
|  |      | 5,497,815,103 | 5,017,030,464 |
| Less: Unearned finance income                  |      | 971,212,297   | 853,542,773   |
|  |      |               |               |
| Net investment                                 |      | 4,526,602,806 | 4,163,487,691 |
|  |      |               |               |
| Less: Current portion                          |      | 2,020,003,733 | 1,854,335,260 |
| Allowance for potential lease and              |      |               |               |

| 135,157,988                | 132,568,444             |
|----------------------------|-------------------------|
| 2,155,161,721              |                         |
| 2,371,441,085              |                         |
| 280,168,029                | 126,412,619             |
| 26,243,454                 | 23,626,007              |
| 22,847,566                 | 30,050,611              |
| 2,379,694,934              |                         |
| s 5,228,221,145<br>======= | 4,590,529,223           |
|                            | •••                     |
| 250,000,000<br>======      | 250,000,000             |
| 201,386,910                | 161,109,530             |
| 669,381,483                |                         |
| 870,768,393                |                         |
| 1,983,877,063              | 1,699,670,218           |
| 11,533,308                 | 7,378,238               |
| 13,536,985                 | 10,604,575              |
| 679,389,666                | 576,215,899             |
| 1,669,115,730              | 1,475,800,888           |
|                            |                         |
| s 5,228,221,145            |                         |
| s                          | 5,228,221,145<br>====== |

## AUDITORS' REPORT ANNEXED

The annexed notes form an integral part of these accounts.

SHAKIRULLAH DURRANI VICE CHAIRMAN

HUMAYUN MURAD CHIEF EXECUTIVE

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED JUNE 30, 1999

|                   | NOTE | 1999        | 1998        |
|-------------------|------|-------------|-------------|
| REVENUES:         |      |             |             |
| Finance leases    | 16   | 720,455,539 | 713,931,367 |
| Installment loans |      | 42,255,279  | 43,516,669  |
| Operating leases  |      | 35,607,248  | 9,104,378   |
| Other income      | 17   | 106,799,885 | 72,530,240  |
| L                 |      | 905,117,951 | 839,082,654 |

|                        | - | -  |     | -    |
|------------------------|---|----|-----|------|
| $\mathbf{E}\mathbf{X}$ | М | н) | N.S | ES . |

| EXPENSES                                      |        |             |             |
|---|--------|-------------|-------------|
| Finance and bank charges                      | 18     | 551,139,244 | 536,988,511 |
| Selling, general and administrative expenses  | 19     | 122,385,746 | 115,171,699 |
| Direct cost of leases                         |        |             |             |
| Finance lease and installment loans           | 20.1   | 28,811,001  | 21,635,198  |
| Operating Lease                               | 20.2   | 20,433,625  | 3,276,437   |
| Allowance for potential lease and             |        |             |             |
| installment loan losses                       |        | 31,884,583  | 28,117,240  |
|   |        | 754,654,199 | 705,189,085 |
| Profit before taxation                        |        | 150,463,752 | 133,893,569 |
| Provision for taxation - current              | 23     | 20,000,000  | 30,000,000  |
| Net profit after taxation                     |        | 130,463,752 | 103,893,569 |
| Unappropriated profit brought forward         |        | 6,037,576   | 4,643,293   |
|   |        | 136,501,328 | 108,536,862 |
| APPROPRIATIONS                                |        |             |             |
| Transfer to Statutory reserve                 |        | 7,000,000   |             |
| Transfer to Capital reserve for deferred tax  |        | 48,700,000  |             |
| Proposed dividend @ 40% (1998: @20%)          |        | 80,554,764  | 32,221,906  |
| Transfer to General reserve                   |        |             | 30,000,000  |
| Transfer to Reserve for issue of bonus shares |        |             | 40,277,380  |
|   |        | 136,254,764 | 102,499,286 |
| Unappropriated profit carried forward         | Rupees | 246,564     | 6,037,576   |
| Earning Per Share- Basic and Diluted          | 27     | 6.48        | 5.16        |
|   |        |             |             |

The annexed notes form an integral part of these accounts.

## SHAKIRULLAH DURRANI VICE CHAIRMAN

HUMAYUN MURAD CHIEF EXECUTIVE

## STATEMENT OF CHANGES IN FINANCIAL POSITION FOR THE YEAR ENDED JUNE 30, 1999

|   | 1999        | 1998        |
|---|-------------|-------------|
| CASH FLOWS FROM OPERATING ACTIVITIES                            |             |             |
| Profit for the year   | 150,463,752 | 133,893,569 |
| Add: Adjustment to reconcile profit to                          |             |             |
| net cash provided by operating activities                       |             |             |
| Depreciation and amortisation                                   | 36,893,445  | 31,781,829  |
| Allowance for potential lease and installment loan losses - net | 2,589,544   | 558,390     |
| Provision for staff retirement benefits - net                   | 2,932,410   | 2,947,664   |
| Provision for mark-up on long - term finance                    |             | 533,574     |
| Loss / (Gain) on sale of fixed assets                           | 2,024       | (1,052,557) |
|   |             |             |

| com - Pakistan's Best Business site with Annual Reports, Laws and Articles |               |               |
|--|---------------|---------------|
| Net cash provided by operating activities                                  | 192,881,175   | 168,662,469   |
| (Increase) in current assets   |               | (16,151,344)  |
| (Decrease) /Increase in current liabilities                                | (2,150,035)   | 3,884,829     |
| Cash generated from operations   |               | 156,395,954   |
| Income taxes paid  | (36,789,403)  | (21,947,565)  |
| Net cash from operating activities   |               | 134,448,389   |
| CASH FLOWS FROM INVESTING ACTIVITIES                                       |               |               |
| Investment in leases - net   | (363,115,114) | 70,824,179    |
| Investments  | (152,521,770) |               |
| Capital expenditure  | (88,712,496)  |               |
| Long-term loans - net  | (3,217,506)   | (3,375,143)   |
| Proceeds from sale of fixed assets   | 4,299,072     | 3,729,941     |
| Net cash (used in)/generated from investing activities                     | (603,267,814) | 24,510,431    |
| CASH FLOWS FROM FINANCING ACTIVITIES                                       |               |               |
| Long term loans  | 1,515,200,218 | 657,786,970   |
| Short term loans and running finance                                       | (48,494,182)  | (235,085,656) |
| Certificates of investment   | (186,940,016) | 145,332,777   |
| Deposits from lessees - net  | 167,878,799   | 114,025,574   |
| Repayment of redeemable capital and mark up                                |               | (19,902,976)  |
| Repayment of long term loans   | (892,187,714) | (653,145,097) |
| Long term deposits and deferred cost                                       | (7,892,125)   | (9,407,401)   |
| Payment of dividend  | (32,221,906)  | (72,499,289)  |
| Net cash generated from / (used in) financing activities                   |               | (72,895,098)  |
| Net (decrease) /increase in cash activities                                |               | 86,063,722    |
| Cash and bank balances at beginning of the year                            |               | 125,087,480   |
| Cash and bank balances at end of the year                                  | 159,181,157   | 211,151,202   |
|  |               |               |

SHAKIRULLAH DURRANI VICE CHAIRMAN

**HUMAYUN MURAD CHIEF EXECUTIVE** 

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED JUNE 30, 1999

## 1. LEGAL STATUS AND NATURE OF BUSINESS

The Company was incorporated in Pakistan as a private limited company on July 1, 1986 and was converted into a public limited company on December 23, 1987. The Company is listed on Karachi, Lahore and Islamabad Stock Exchanges. The main business activity is leasing of moveable assets.

## 2. SIGNIFICANT ACCOUNTING POLICIES

## 2.1 Accounting convention

These financial statements have been prepared under the historical cost convention.

## 2.2 Basis of preparation

These financial statements have been prepared in accordance with International Accounting Standards as applicable in Pakistan.

## 2.3 Revenue Recognition

#### 2.3.1. Finance Lease and Installment Loans

The Company follows the 'financing method' in accounting for recognition of lease and installment loan income.

At the commencement of a lease, the total unearned finance income consists of the excess of aggregate installment contract receivables over the cost of the leased equipment. At the time a lease is executed, a portion of unearned finance income which approximates the initial costs directly associated with negotiating and consummating the lease plus an amount equal to the allowance for potential lease losses is taken into income. The remainder of the unearned finance income is taken into income over the term of the lease, starting with the month in which the lease is executed applying the sum of digits method, so as to produce a systematic return on the net investment in lease. This method was applicable for all leases executed upto 30 June 1999. The Institute of Chartered Accountants of Pakistan through its Circular no. 9/99 of August 10, 1999, requires that income should be allocated using the annuity method for all leases commencing after June 30, 1999. In compliance with ICAP's directive, with effect from July 01, 1999, the Company will be using the annuity method to recognise lease income.

Front end fee and other lease related income is recognised as income when realized.

## 2.3.2 Operating lease

Rental income from assets given on operating lease is recognised on accrual basis over the lease period.

#### 2.4 Allowance for potential lease and installment loan losses

The allowance for potential lease and installment loan losses is maintained at a level which, in the judgement of management, is adequate to provide for potential losses on lease portfolio that can be reasonably anticipated. The allowance is increased by provisions charged to income and is decreased by charge offs, net of recoveries.

#### 2.5 Tangible fixed assets and depreciation

## 2.5.1 Operating assets - own use

Operating assets are stated at cost less accumulated depreciation. Depreciation is charged to income applying the straight line method, whereby cost of an asset is written-off over its estimated useful life. In respect of additions and deletions of an asset during the year, depreciation is charged from the month of acquisition and upto the month preceding the deletion respectively.

Maintenance and repairs are charged to income as and when incurred. Major renewals and improvements are capitalised and the assets so replaced, if any, are retired. Gains and losses on disposal of assets, if any, are included in income currently.

## 2.5.2 Operating lease assets

Operating lease assets are stated at cost less accumulated depreciation. From the current year depreciation is charged to income applying straight line method instead of previous years'

annuity method, whereby the depreciable values of assets are written-off over their estimated useful life.

Maintenance and repairs are charged to income as and when incurred. Major renewals and improvements are capitalised and the assets so replaced, if any, are retired. Gains and losses on disposal of assets, if any, are included in income currently.

#### 2.6 Long-term investments

These are stated at cost. Investment made in foreign currency other than investment in associates are translated into rupees at the rate of exchange prevailing at the balance sheet date. Realised and unrealised exchange gains and losses are dealt within the profit and loss account. Return on investment is recognised at rates specified in the respective investment schemes and accrued for the period. Income is recognised on the assumption that such investments will be held till the terminal date.

Investment in associated companies is stated at cost. Provision for diminution in value of investments other than temporary, if any, is made in income in the year of occurrence. Dividend income is recognised when the right to receive the dividend is established.

#### 2.7 Deferred costs

#### 2.7.1 Loans

Loan originating costs, front-end fee and documentation costs are amortised over the loan period or five years, whichever is shorter.

## 2.7.2 Project development costs

Expenditure incurred in connection with development of various projects and joint ventures are classified as project development costs and upon completion of such projects or joint ventures are amortised over a period of five years.

## 2.8 Staff retirement benefits

The Company operates an unfunded gratuity scheme covering all its permanent employees who have completed the minimum qualifying period of six months. Provision is made annually to cover obligation under the scheme.

#### 2.9 Foreign currencies

Transactions in foreign currencies are accounted for in rupees at the rate prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are translated into rupees at the rate of exchange prevailing at the balance sheet date. Realised and unrealised exchange gains and losses are dealt within the profit and loss account. Foreign currency loans registered under Exchange Risk Coverage Scheme of the State Bank of Pakistan (SBP) are translated into rupees at the rate prevailing on the date of disbursement.

## 2.10 Offsetting of financial assets and financial liabilities

A financial asset and a financial liability is offset and the net amount reported in the balance sheet, if the Company has the legal enforceable right to set off the transaction and also intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

## 2.11 Taxation

## **2.11.1 Current**

Income for the purposes of computing current taxation is determined under the provisions of tax law whereby lease rentals received or receivable by the Company are deemed to be

income. Provision for taxation is thus based on income determined in accordance with the accounting policy explained in Note 2.3 and adjusted in accordance with the requirements of the tax law.

## 2.11.2 Deferred

The Company accounts for deferred taxation using the liability method on timing differences arising from using the different methods in the recognition of lease income for tax purposes and accounting purposes as well as for all other significant timing differences.

|                            | NOTE   | 1999        | 1998       |
|----------------------------|--------|-------------|------------|
| 3. FIXED ASSETS - tangible |        |             |            |
| Operating assets - own use | 3.1    | 34,446,408  | 39,329,690 |
| Operating lease assets     | 3.2    | 113,379,669 | 45,883,264 |
|                            | Rupees | 147,826,077 | 85,212,954 |
|                            |        |             |            |

## 3.1 Operating assets - Own use

|                                | Cost at<br>July 1, 1998 | Additions/<br>(Deletions)/<br>(Transfer)* | Cost at<br>June 30, 1999 | Accumulated depreciation at June 30,1999 | Book<br>value at<br>June 30, 1999 | Depreciation<br>For<br>the year | Rate<br>% |
|--------------------------------|-------------------------|---|--------------------------|--|-----------------------------------|---------------------------------|-----------|
| Leasehold improvements         | 15,010,196              | 527,839                                   | 15,538,035               | 11,967,841                               | 3,570,194                         | 1,034,627                       | 15        |
| Furniture and office equipment | 29,773,787              | 3,259,915<br>(184,887)<br>(496,027)*      | 32,352,788               | 18,519,247                               | 13,833,541                        | 3,987,609                       | 15        |
| Motor vehicles                 | 37,828,174              | 6,413,500<br>(4,095,645)                  | 40,146,029               | 23,103,356                               | 17,042,673                        | 7,431,428                       | 20        |
| Rupees                         | 82,612,157              | 10,201,254<br>(4,280,532)<br>(496,027)*   | 88,036,852               | 53,590,444                               | 34,446,408                        | 12,453,664                      |           |
| 1998-Rupees                    | 76,629,306              | 14,483,346<br>(5,598,445)<br>(2,902,050)* | 82,612,157               | 43,282,467                               | 39,329,690                        | 12,270,300                      |           |

<sup>\*</sup> Represents assets transferred to operating lease assets.

## 3.1.1 Movement of accumulated depreciation during the year $\cdot$

| Accumulated  | Depreciation | Adjustment      | Accumulated   |
|--------------|--------------|-----------------|---------------|
| depreciation | charged      | on disposal/    | depreciation  |
| as at        | during the   | transfer        | as at         |
| July 1, 1998 | year         | during the year | June 30, 1999 |

| Leasehold improvements Furniture & office equipment Motor vehicles | 10,933,214<br>14,670,435<br>17,678,818 | 1,034,627<br>3,987,609<br>7,431,428 | 138,797<br>2,006,890 | 11,967,841<br>18,519,247<br>23,103,356 |
|--|--|-------------------------------------|----------------------|--|
| Rupees   | 43,282,467                             | 12,453,664                          | 2,145,687            | 53,590,444                             |
| 1998- R u pees   | 34,246,524                             | 12,270,300                          | 3,234,357            | 43,282,467                             |

## 3.1.2 Assets deleted during the year ·

| Description        | Cost      | Accumulated depreciation | Book<br>Value | Sale<br>Proceeds | Mode of<br>Disposal | Sold<br>to                     |
|--------------------|-----------|--------------------------|---------------|------------------|---------------------|--------------------------------|
| Suzuki Khyber      | 393,750   | 275,604                  | 118,146       | 152,245          | Company Policy      | Effat Kadri (Employee)         |
| Yamaha Motor Cycle | 26,000    | 25,999                   | 1             | 23,000           | Insurance Claim     | Adamjee Insurance Co. Ltd.     |
| Suzuki Mehran      | 319,000   | 143,559                  | 175,441       | 183,385          | Company Policy      | Qamar ul Islam (Employee)      |
| Suzuki Margalla    | 470,750   | 266,764                  | 203,986       | 280,122          | Company Policy      | Giasuddin Khan (Employee)      |
| Suzuki Margalla    | 470,750   | 266,764                  | 203,986       | 276,993          | Company Policy      | Hiralal Bharwani (Employee)    |
| Suzuki Mehran      | 235,895   | 121,892                  | 114,003       | 147,000          | Negotiation         | Owais Ahmed                    |
| Suzuki Khyber      | 393,750   | 255,918                  | 137,832       | 178,916          | Company Policy      | Azaz Ahmed (Employee)          |
| Suzuki Khyber      | 393,750   | 249,356                  | 144,394       | 187,197          | Company Policy      | Mohd Shakeb (Employee)         |
| Suzuki Mehran      | 315,000   | 141,750                  | 173,250       | 194,250          | Insurance Claim     | Adamjee Insurance Co. Ltd.     |
| Suzuki Mehran      | 280,000   | 18,667                   | 261,333       | 261,333          | Insurance Claim     | Adamjee Insurance Co. Ltd.     |
| Suzuki Mehran      | 315,000   | 152,250                  | 162,750       | 183,750          | Insurance Claim     | Adamjee Insurance Co. Ltd.     |
| Suzuki Margalla    | 482,000   | 88,367                   | 393,633       | 401,000          | Leased              | Transfer to Installment loans  |
| Furniture          | 50,000    | 24,119                   | 25,881        | 25,881           | Company Policy      | Effat Kadri (Employee)         |
| Mobile Phone       | 15,887    | 1,589                    | 14,298        | 14,000           | Negotiation         | Mobile Communication           |
| Fax Machine        | 24,000    | 23,100                   | 900           | 5,000            | Negotiation         | Laser Tech Office Automation   |
| Computer Note Book | 95,000    | 5,937                    | 89,063        | *                |                     | EFU General Insurance Co. Ltd. |
| Rupees             | 4,280,532 | 2,061,635                | 2,218,897     | 2,599,072        | -                   |                                |

## 3.2 Operating lease assets

|                         |              | Additions/                             |               | Accumulated     | Book          | Depreciation | Rate       |
|-------------------------|--------------|--|---------------|-----------------|---------------|--------------|------------|
|                         | Cost at      | (Deletions)/                           | Cost at       | depreciation at | value at      | for          | <b>%</b>   |
|                         | July 1, 1998 | (Transfer)*                            | June 30, 1999 | June 30, 1999   | June 30, 1999 | the year     |            |
| Machinery and equipment | 30,528,200   | 60,878,124                             | 91,406,324    | 5,668,394       | 85,737,930    | 5,152,134    | 10%-33.33% |
| Office equipment        | 385,000      | 496,027 *                              | 881,027       | 335,072         | 545,955       | 230,754      | 33.33%     |
| Commercial vehicles     | 16,674,050   | 17,633,118                             | 31,798,868    | 4,703,084       | 27,095,784    | 3,961,723    | 15%        |
|                         |              | (2,508,300)                            |               |                 |               |              |            |
| Rupees                  | 47,587,250   | 78,511,242<br>496,027 *<br>(2,508,300) | 124,086,219   | 10,706,550      | 113,379,669   | 9,344,611    |            |
| 1998-Rupees             |              | 44,685,200<br>2,902,050*               | 47,587,250    | 1,703,986       | 45,883,264    | 1,390,690    |            |
|                         | ========     | ========                               | ========      |                 |               |              |            |

## 3.2.1 Movement of accumulated depreciation during the year:

|                         | Accumulated<br>depreciation<br>as at<br>July 1, 1998 | Depreciation<br>charged<br>during the<br>year | Adjustment<br>on (disposal)/<br>transfer* during<br>the year | Accumulated<br>depreciation<br>as at<br>June 30,1999 |
|-------------------------|--|---|--|--|
| Machinery and equipment | 516,260  | 5,152,134                                     |  | 5,668,394  |
| Office equipment        | 20,263   | 230,754 *                                     | 84,055   | 335,072  |
| Motor vehicles          | 1,167,463  | 3,961,723                                     | (426,102)  | 4,703,084  |
| Rupees                  | 1,703,986  | 9,344,611                                     | (342,047)  | 10,706,550   |
| 1998-Rupees             |  | 1,390,690                                     |  | 1,703,986  |
|                         |  |   |  |  |

<sup>\*</sup>Represents assets transferred from operating assets.

## 3.2.2 Assets deleted during the year:

| Description                            |        | Cost                   | Accumulated depreciation | Book<br>Value          | Sale<br>Proceeds   | Mode of<br>Disposal | Sold<br>to   |
|--|--------|------------------------|--------------------------|------------------------|--------------------|---------------------|--|
| Mitsubishi Pajero<br>Mitsubishi Pajero |        | 1,289,425<br>1,218,875 | 215,859<br>210,243       | 1,073,566<br>1,008,632 | 900,000<br>800,000 | Leased<br>Leased    | Transfer to finance lease<br>Transfer to finance lease |
|  | Rupees | 2,508,300              | 426,102                  | 2,082,198              | 1,700,000          |                     |  |

3.2.3 The Company has reviewed the expected pattern of economic benefits that will flow to the Company in future years from operating lease assets and consequently the method of depreciation has been changed from annuity method to straight line method for all operating lease assets. The management of the Company is of the view that the new method of providing depreciation is more conservative and will give a fair presentation of the Company's results and financial position. Had the depreciation been charged under the annuity method at the rates consistent with prior year, the depreciation charge for the year would have been lower by Rs. 2.9 million and accordingly profit would have been higher by the same amount.

## 4. NET INVESTMENT IN LEASES AND INSTALLMENT LOANS

The company's mark-up rate on leases and installment loans ranges between 21.5 percent to 25.5 percent.

## 5. LONG TERM INVESTMENTS

| Federal investment bonds | 5.1 | 7,915,000   | 7,915,000   |
|--------------------------|-----|-------------|-------------|
| Special US dollar bonds  | 5.2 | 65,217,240  | 7,510,000   |
| In associated companies  |     |             |             |
| - Quoted                 | 5.3 | 152,512,222 | 63,974,052  |
| - Unquoted               | 5.4 | 54,523,567  | 54,523,567  |
|                          |     |             |             |
|                          |     | 207,035,789 | 118,497,619 |

Rupees

280,168,029

126,412,619

- 5.1 Represents investment made in Government Securities as required under the relevant provision of the State Bank of Pakistan's Rules for Non-Bank Financial Institutions to maintain liquidity against certain liabilities. The securities are redeemable within a period of six months (included in short term investments as per note 8) to ten years and earn mark-up varying from 14.15% per annum to 15% per annum receivable half yearly from the date of issue.
- 5.2 Represents investment made in special US dollar bonds issued by the Government of Pakistan upon conversion of the Company's frozen foreign currency accounts. The bonds have maturity period of three years, are tradable at Stock Exchanges in Pakistan and carry a markup of LIBOR plus two percent per annum receivable half yearly from the date of issue.

## 5.3 Quoted

| Name of<br>associated<br>company         | Equity held<br>(%) | No. of<br>shares<br>held | Currency of investment | Cost price<br>per share | Cost of<br>investment<br>as at<br>June 30, 1999 | Cost of<br>investment<br>as at<br>June 30, 1999 | Market value<br>of investment<br>as at<br>June 30,1999 |
|--|--------------------|--------------------------|------------------------|-------------------------|---|---|--|
| Oman ORIX Leasing<br>Company SAOG        | 20.25              | 800,000                  | Rial Omani             | RO 1 each               | RO 1,000,000                                    | 122,512,222                                     | 196,824,756  |
| ORIX Investment Bank<br>Pakistan Limited | 15.00              | 3,000,000                | Pak Rupees             | Rs. 10 each             | Rs. 30,000,000                                  | 30,000,000                                      | 15,000,000   |
|  |                    |                          |                        |                         | Rupees  | 152,512,222<br>=======                          | 211,824,756<br>======                                  |

#### 5.4 Unquoted

| Name of associated     | Equity heir (%) | No. of<br>shares | Currency of investment | Cost price<br>per share | Cost<br>investment     | Cost of<br>investment         |
|------------------------|-----------------|------------------|------------------------|-------------------------|------------------------|-------------------------------|
| company                | (70)            | held             | nevesimen              | per siture              | as at<br>June 30, 1999 | as at June 30, 1999<br>Rupees |
| ORIX Leasing Egypt SAE | 23.00           | 46,00            | 0 Egyptian Pounds      | EP. 100 each            | EP. 4,600,000          | 54,523,567                    |

The net asset value per share was equivalent to Rs.1,640/- per share(1998: Rs.1,366/-).

5.5 Investments in associated companies are stated at cost. Had the equity method been applied, the total profit for the year would have increased by Rs. 12,913,243/- (1998 · Rs. 6,727,515/-) while the unappropriated profit brought forward would have been higher by Rs.11,688,543/- (1998 ' Rs. 4,961,029). In addition, unrealised exchange gains on investments in foreign associates would have increased shareholders equity by Rs. 24,975,635/- (1998 · Rs. 21,943,178) and long term investment would have increased by Rs. 49,577,421/- (1998 · Rs. 33,631,721/-).

## 6. LONG-TERM LOANS -secured, considered good

Loans to employees:

Chief Executive 3,401,722 3,537,273

| Directors                     |        | 3,004,117  | 1,652,939  |
|-------------------------------|--------|------------|------------|
| Executives                    |        | 22,426,615 | 20,601,061 |
| Other employees               |        | 682,261    | 505,936    |
|                               |        |            |            |
|                               |        | 29,514,715 | 26,297,209 |
| Less: Current portion         |        | 3,271,261  | 2,671,202  |
|                               | Rupees | 26,243,454 | 23,626,007 |
| Recoverable after three years | Rupees | 23,046,570 | 20,955,612 |
| Others                        | Rupees | 3,196,884  | 2,670,395  |
|                               |        |            |            |

Loans to Chief Executive, working Directors and Executives include house loans in accordance with terms of the Company's employment policy, repayable within a period of 20 years or retirement date whichever is earlier except for the loan to Chief Executive which is repayable within ten years. The loan to Chief Executive was disbursed in 1992 with prior approval of Securities and Exchange Commission of Pakistan (SECP), formerly Corporate Law Authority. Loans to other working Directors were made prior to their becoming Directors and have been duly notified to the SECP. The loans are secured against equitable mortgage on the property by depositing the title documents of the property with the Company and carry mark-up of 5% per annum. Loans to other employees includes motor cycle loans, repayable within a period of five years and do not carry any mark-up.

Maximum amount outstanding at the end of any month during the year against loans to Chief Executive, working Directors and Executives is Rs. 29,687,301/- (1998: Rs. 26,930,915/-)

## 7. LONG-TERM DEPOSITS AND DEFERRED COSTS

|                                       | NOTE   | 1999       | 1998       |
|---------------------------------------|--------|------------|------------|
| Deposits                              |        | 3,223,313  | 2,877,813  |
| Deferred costs                        | 7.1    | 19,624,253 |            |
|                                       | Rupees | 22,847,566 | 30,050,611 |
|                                       |        |            |            |
| 7.1 Deferred costs                    |        |            |            |
| Loan originating cost                 | 7.1.1  | 5,495,390  | 5,298,669  |
| Commitment charges                    |        |            | 186,291    |
| Exchange differences on:              |        |            |            |
| - Repayment of foreign currency loans | 7.1.2  | 2,492,512  | 4,532,068  |
| - Hedging of foreign currency loans   | 7.1.3  | 6,022,449  | 10,189,928 |
|                                       |        | 8,514,961  | 14,721,996 |
| Project development costs             | 7.1.4  | 5,613,902  | 6,965,842  |
|                                       | Rupees | 19,624,253 | 27,172,798 |
|                                       |        | ========   |            |

<sup>7.1.1</sup> Represents loan originating cost paid to lending institutions on signing of various loans. These are being written off over loan period or five years, whichever is shorter.

- 7.1.2 Represents the increase in the amount of foreign currency loans resulting from the difference in buying and selling rates of foreign currency as determined by the SBP. Receipts of loans are at buying rates and are the actual amount realised in Pak rupees. Repayments, when due, will be made at selling rates in accordance with the SBP rules. The difference arising from the use of above mentioned rates is treated as deferred costs to be written off over loan period or five years, whichever is shorter.
- 7.1.3 In the absence of Exchange Risk Cover by the SBP, the Company had adopted an alternative method to hedge foreign exchange risk associated with its foreign currency borrowings. This involved purchasing foreign currency from the secondary market, placing the foreign currency on deposit and obtaining credit facilities against these deposits in local currency on matching basis. Premium paid on purchase of foreign currency from the secondary market is deferred and is written off over the loan period or five years whichever is shorter.

Since opening of new foreign currency deposit accounts is no longer feasible, this method of hedging will not be available for future foreign currency loans.

7.1.4 This represents expenditure in connection with development of projects already completed and new joint ventures and are being amortised in accordance with the policy mentioned in Note 2.7.2.

|  | NOTE   | 1999          | 1998          |
|--|--------|---------------|---------------|
| 8. CURRENT ASSETS                              |        |               |               |
| Current portion of net investment in leases,   |        |               |               |
| installment loans and long-term loans          | 8.1    | 2,023,274,994 | 1,857,006,462 |
| Short term loans - secured - considered good   | 8.2    | 14,500,000    | 14,500,000    |
| Short term investments                         | 5.1    | 8,766,360     | 10,000,000    |
| Other current assets                           | 8.3    | 173,972,423   | 55,985,381    |
| Cash and bank balances                         | 8.4    | 159,181,157   |               |
|  | Rupees | 2,379,694,934 | 2,148,643,045 |
|  |        | =======       | ========      |
| 8.1 Current maturity                           |        |               |               |
| Net investment in leases and Installment loans |        | 2,020,003,733 | 1,854,335,260 |
| Long-term loans - considered good              |        | 3,271,261     |               |
|  | Rupees | 2,023,274,994 | 1,857,006,462 |
|  | •      | =======       | =======       |

8.2 Represents short-term finance facilities provided on secured basis in the normal course of business.

#### 8.3 Other current assets

| Advances - unsecured considered good | 2.316.348  | 2.601.629  |
|--------------------------------------|------------|------------|
| Advance payment of wealth tax        | 40,000     | 40,000     |
| Short-term prepayments               |            |            |
| Insurance                            |            |            |
| Leased assets                        | 19,354,468 | 12,257,748 |

| Own assets                                 |        | 1,810,790   | 1,609,422  |
|--|--------|-------------|------------|
| Rent                                       |        | 154,000     | 153,960    |
| Others                                     |        | 4,759,241   | 3,927,937  |
|  |        | 26,078,499  | 17,949,067 |
| Accrued return on investments and deposits |        | 30,421,618  | 30,463,366 |
| Net receivable against foreign loan        |        |             |            |
| payments covered under foreign             |        |             |            |
| exchange risk cover scheme                 | 8.3.1  | 86,375,178  |            |
| Operating lease rents receivable           |        | 12,450,265  | 2,953,785  |
| Central Excise Duty (CED) receivable       | 8.3.2  | 14,196,776  |            |
| Other receivables                          |        | 2,093,739   | 1,977,534  |
|  | Rupees | 173,972,423 | 55,985,381 |
|  |        |             |            |

- 8.3.1 Represents net amount receivable from the State Bank of Pakistan (SBP) on account of repayments of foreign currency loans registered under foreign exchange risk cover scheme. This amount is a net balance of exchange differences refundable from SBP and exchange risk fee payable to the SBP.
- 8.3.2 Represents amount paid on account of CED recoverable from lessees.

|                            | NOTE   | 1999        | 1998        |
|----------------------------|--------|-------------|-------------|
| 8.4 Cash and bank balances |        |             |             |
| Balances with banks on:    |        |             |             |
| Current accounts           |        | 19,046,845  | 2,581,982   |
| Deposit accounts           | 8.4.1  | 20,302,714  | 122,985,239 |
| Foreign currency deposit   |        |             |             |
| accounts under lien - net  | 8.4.2  | 119,502,960 | 85,154,703  |
|                            |        | 158,852,519 | 210,721,924 |
| Cash in hand               |        | 328,638     | 429,278     |
|                            | Rupees | 159,181,157 | 211,151,202 |
|                            |        |             |             |

8.4.1 Includes a deposit of Rs. 1,400,000/- (1998 · Rs. 1,050,000/-) with the State Bank of Pakistan (SBP) as required under the relevant provision of the SBP's Rules for Non-Bank Financial Institutions to maintain liquidity against certain liabilities. The rate of interest ranges from 6.5% to 10% per annum on these accounts.

## 8.4.2 Foreign currency deposit account under lien

| Foreign currency deposits<br>Credit facilities availed | 8.4.2.1 | 459,755,918<br>(340,252,958) | 489,108,626<br>(403,953,923) |
|--|---------|------------------------------|------------------------------|
|  |         |                              |                              |
|  | Rupees  | 119,502,960                  | 85,154,703                   |
|  |         |                              |                              |

8.4.2.1 As explained in Note 7.1.3 foreign currency deposits were created as a hedge against exchange risks associated with foreign currency borrowings. Credit facilities in Rupees have been availed against security of the foreign currency deposits and have been offset in accordance with the policy stated in Note 2.10. The rate of mark-up ranges from 13.9% to 15.14% per annum while the rate of interest on foreign currency deposits ranges from 6.8% to 7.8% per annum. The maturity of credit facility and foreign currency deposits are upto September 2003.

## 9. ISSUED, SUBSCRIBED AND PAID-UP SHARE CAPITAL

|                                  | 1999       | 1998                            | 1999        | 1998        |
|----------------------------------|------------|---------------------------------|-------------|-------------|
|                                  | Number of  | Shares                          | Rupees      | 5           |
| Ordinary Shares of Rs. 10/- each |            |                                 |             |             |
| Fully paid in Cash               | 13,106,249 | 13,106,249                      | 131,062,490 | 131,062,490 |
| Fully paid bonus shares          |            |                                 |             |             |
|                                  | 3,004,704  | 3,004,704 Beginning of the year | 30,047,040  | 30,047,040  |
|                                  | 4,027,738  | Issued during the year          | 40,277,380  |             |
|                                  |            |                                 |             |             |
|                                  | 7,032,442  | 3,004,704                       | 70,324,420  | 30,047,040  |
|                                  |            |                                 |             |             |
|                                  | 20,138,691 | 16,110,953                      | 201,386,910 | 161,109,530 |
|                                  |            | =======                         |             |             |

ORIX Corporation, Japan and its nominees held 11,494,558 (1998: 9,195,647) Ordinary shares of Rs. 10/- each at June 30, 1999.

|                                   | NOTE   | 1999        | 1998        |
|-----------------------------------|--------|-------------|-------------|
| 10. RESERVES                      |        |             |             |
| Capital reserves:                 |        |             |             |
| Share premium                     |        | 287,216,909 | 287,216,909 |
| Statutory reserve                 | 10.1   | 216,100,000 |             |
| Reserve for deferred tax          | 10.2   | 48,700,000  |             |
| Reserve for issue of bonus shares |        |             | 40,277,380  |
|                                   |        | 552,016,909 | 327,494,289 |
| Revenue reserves:                 |        |             |             |
| General reserve                   |        | 117,118,010 | 326,218,010 |
| Unappropriated profit             |        | 245,564     | 6,037,576   |
|                                   |        | 117,364,574 | 332,255,586 |
|                                   | Rupees | 689,381,483 | 659,749,875 |
|                                   |        |             |             |

10.1 The Statutory reserve represents profit set aside as required under the State Bank of Pakistan rules for Non-Banking Financial Institutions (NBFIs) and have been created since inception of NBFIs rules. These were included in General reserves and during the year have been reclassified and disclosed separately.

10.2 International Accounting Standard 12 "Income Taxes" (revised) requires that full liability

against deferred taxation should be provided in the year to which it relates. Circular no 16 of 10 September 1999 issued by the Securities and Exchange Commission of Pakistan (SECP) states that in order to achieve compliance with the revised IAS-12, all leasing companies, during each of the five financial years beginning July 1, 1998 and ending June 30, 2003, shall provide deferred tax liability arising in that year together with a further amount equal to one fifth of the unprovided deferred tax liability at the beginning of the financial year ending June 30, 1999. Deferred tax will be deemed to have been provided if a leasing company transfers such amount to a Capital Reserve account which would not be available for utilisation for any purpose other than to provide for deferred tax liability.

Deferred taxation arising due to timing differences between book and income tax revenue or charges is estimated at Rs. 185.5 million (1998: Rs. 171.1 million). As at June 30, 1999, the Company has transferred an amount of Rs. 48.7 million (Rs. 14.5 million for the current year and Rs. 34.2 million being one fifth of the total deferred tax liability for previous years ) to comply with the SECP's requirement for creating Capital reserve for deferred tax. Unprovided deferred tax amounting to Rs. 136.8 million shall be appropriated to Capital reserve for deferred tax in equal annual installments by June 30, 2003.

## 10.3 Statement of Changes in Equity

|                                     | Share Capital | Share<br>Premium | Reserve for<br>issue of bonus<br>Shares | General<br>reserve | Statutory<br>reserve | Capital reserve<br>for Deferred tax | Unappropriated<br>profit | Total        |
|-------------------------------------|---------------|------------------|---|--------------------|----------------------|-------------------------------------|--------------------------|--------------|
| Balance as at June 30, 1997         | 161,109,530   | 287,216,909      |   | 296,218,010        |                      |                                     | 4,643,293                | 749,187,742  |
| Profit for the year                 |               |                  |   |                    |                      |                                     | 103,893,569              | 103,893,569  |
| Dividend                            |               |                  |   |                    |                      |                                     | (32,221,906)             | (32,221,906) |
| Proposed Bonus Shares               |               |                  | 40,277,380                              |                    |                      |                                     | (40,277,380)             |              |
| Transferred during the year         |               |                  |   | 30,000,000         |                      |                                     | (30,000,000)             |              |
|                                     |               |                  |   |                    |                      |                                     |                          |              |
| Balance as at June 30, 1998         | 161,109,530   | 287,216,909      | 40,277,380                              | 326,218,010        |                      |                                     | 6,037,576                | 820,859,405  |
| Profit for the year                 |               |                  |   |                    |                      |                                     | 130,463,752              | 130,463,752  |
| Dividend                            |               |                  |   |                    |                      |                                     | (80,554,764)             | (80,554,764) |
| Bonus shares issued during the year | 40,277,380    |                  | (40,277,380)                            |                    |                      |                                     |                          |              |
| Transferred from general reserve    |               |                  |   | (209,100,000)      | 209,100,000          |                                     |                          |              |
| Transferred during the year         |               |                  |   |                    | 7,000,000            | 48,700,000                          | (55,700,000)             |              |
|                                     |               |                  |   |                    |                      |                                     |                          |              |
| Balance as at June 30, 1999         | 201,386,910   | 287,216,909      |   | 117,118,010        | 216,100,000          | 48,700,000                          | 246,564                  | 870,768,393  |
|                                     |               |                  |   |                    |                      | ========                            |                          | ========     |

#### 11. LONG TERM LOANS - secured

| Note             | Sanctioned | Utilised am   | nount | Rupee       | es .        | Mark up    | Exchange |
|------------------|------------|---------------|-------|-------------|-------------|------------|----------|
|                  | amount     | 1999          | 1998  | 1999        | 1998        | rate       | risk fee |
|                  |            |               |       |             |             | (%)        | (%)      |
|                  |            | (in millions) |       |             |             |            |          |
| Foreign currence | cy loans   |               |       |             |             |            |          |
| US Dollars       |            |               |       |             |             |            |          |
| 11               | 1 10.0     | 10.0          | 10.0  | 22 176 022  | 60 527 940  | 0.4        | 7.00     |
| 11.              |            | 10.0          | 10.0  | 23,176,033  | 69,527,849  | 9.4        | 7.08     |
| 11.3             | 2 20.0     | 9.8           | 9.8   | 453,861,361 | 453,178,377 | 2.125      |          |
|                  |            |               |       |             |             | over LIBOR |          |
| 11.3             | 3 12.5     | 12.5          | 12.5  | 200,506,975 | 245,064,035 | 8.5        | 6.66     |

14.0

60,384,000

112,224,818

## Local currency loans Rupees

14.0

14.0

| Note    | Sanctioned | Utilised am        | ount  | Rupee       | s           | Mark up        |
|---------|------------|--------------------|-------|-------------|-------------|----------------|
|         | amount     | 1999               | 1998  | 1999        | 1998        | rate           |
|         |            |                    |       |             |             | (%)            |
|         | (R         | upees in millions) |       |             |             |                |
| 1 1.8   | 342.5      | 342.5              | 342.5 |             | 114,166,666 | 18.50          |
| 1 1.9   | 50.0       | 50.0               | 50.0  |             | 16,666,667  | 18.00          |
| 1 1.1 0 | 50.0       | 50.0               | 50.0  |             | 16,666,666  | 18.00          |
| 1 1.1 1 | 25.0       | 25.0               | 25.0  | 2,639,237   | 12,079,914  | 18.50          |
| 1 1.12  | 40.0       | 40.0               | 40.0  |             | 19,999,999  | 18.00          |
| 1 1.13  | 100.0      | 100.0              | 100.0 |             | 90,000,000  | 18.00          |
| 1 1.14  | 50.0       | 50.0               | 50.0  | 16,666,666  | 33,333,333  | 19.00          |
| 1 1.15  | 100.0      | 100.0              | 100.0 |             | 100,000,000 | 18.00          |
| 1 1.16  | 30.0       | 30.0               | 30.0  | 16,666,668  | 30,000,000  | 18.00          |
| 1 1.17  | 120.0      | 120.0              | 120.0 |             | 60,000,000  | 18.50          |
| 11.18   | 100.0      | 100.0              | 100.0 | 37,500,000  | 87,500,000  | 17.25          |
| 11.19   | 50.0       | 50.0               | 50.0  | 50,000,000  | 50,000,000  | 17.65          |
| 11.20   | 40.0       | 40.0               | 40.0  | 20,000,002  | 33,333,334  | 18.00          |
| 11.21   | 50.0       | 50.0               | 50.0  | 37,500,000  | 50,000,000  | 18.50          |
| 11.22   | 100.0      | 100.0              | 100.0 | 100,000,000 | 100,000,000 | 18.50          |
| 11.23   | 50.0       | 50.0               | 50.0  | 50,000,000  | 50,000,000  | 17.50          |
| 11.24   | 50.0       | 50.0               | 50.0  | 50,000,000  | 50,000,000  | 17.75          |
| 11.25   | 400.0      | 400.0              |       | 333,333,333 |             | Note 11.25 (a) |
| 11.26   | 50.0       | 50.0               |       | 50,000,000  |             | 17.25          |
| 11.27   | 170.0      | 170.0              |       | 169,978,786 |             | 18.25          |
| 11.28   | 50.0       | 50.0               |       | 41,666,667  |             | Note 11.28 (a) |
| 11.29   | 80.0       | 80.0               |       | 70,000,000  |             | 18.00          |
| 11.30   | 50.0       | 50.0               |       | 42,567,772  |             | 18.25          |
| 11.31   | 50.0       | 50.0               |       | 50,000,000  |             | 18.50          |
| 11.32   | 200.0      | 200.0              |       | 200,000,000 |             | Note 11.32 (a) |
| 11.33   | 15.2       | 15.2               |       | 15,176,970  |             | 16.00          |
| 11.34   | 150.0      | 150.0              |       | 150,000,000 |             | Note 11.34 (a) |
| 11.35   | 100.0      | 100.0              |       | 100,000,000 |             | 18.00          |
| 11.36   | 60.0       | 60.0               |       | 60,000,000  |             | Note 11.36 (a) |

PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Articles

| 11.37                 | 60.0    | 60.0    |         | 60,000,000                     |                              | 15.00 |
|-----------------------|---------|---------|---------|--------------------------------|------------------------------|-------|
|                       | 2,782.7 | 2,782.7 | 1,347.5 | 1,723,696,101                  | 913,746,579                  |       |
| Less: Current maturit | y       |         |         | 3,041,438,733<br>1,057,561,670 | 2,418,426,229<br>718,756,011 |       |
|                       |         |         | Rupees  | 1,983,877,063                  | 1,699,670,218                |       |

The above loans are secured by hypothecation of leased assets and related lease receivables and the exchange risk fee is further secured by guarantees from commercial banks.

The local currency loans are obtained under sale and purchase agreements for financing of lease operations.

## 11.25(a)

This loan carries a mark-up of 3 percent over six months weighted average auction rate of Government treasury bills with a minimum of 18 percent and a maximum of 20 percent.

## 11.28(a)

This loan carries a mark-up of 2 percent over six months auction rate of Government treasury bills with a minimum of 16.5 percent and a maximum of 19 percent.

## 11.32(a)

This loan carries a mark-up of 2.5 percent over six months weighted average auction rate of Government treasury bills with a minimum of 18 percent and a maximum of 20 percent.

## 11.34(a)

This loan carries a mark-up of 2 percent over six months auction rate of Government treasury bills with a minimum of 16 percent and a maximum of 19 percent.

## 11.36(a)

This loan carries mark-up of 16 percent with an increase of 0.5 percent after the first year and 1 percent in the last year of the loan.

| Name of le | nding institutions                                       | Note   | Commencement<br>of repayment | Mode of<br>Principal repayment                         | Mode of<br>Payment of<br>mark up |
|------------|--|--------|------------------------------|--|----------------------------------|
| 11.1       | Asian Development Bank<br>Loan 1133 Pak (PS)             |        | 15-Jan-1994                  | 12 equal semi annual installments                      | Semi annual                      |
| 11.2       | Asian Development Bank<br>Loan 1394 Pak (PS)             | 11.2.1 | 15-Mar-1999                  | 10 equal semi annual installments                      | Semi annual                      |
| 11.3       | International Finance Corporation Loan INT/PK 4252(A)    |        | 15-Jun-1996                  | 16 equal semi annual installments                      | Semi annual                      |
| 11.4       | International Finance Corporation<br>Loan INT/PK 4252(B) | 11.4.1 | 15-Jun-1997                  | 4 equal semi annual installments                       | Semi annual                      |
| 11.5       | International Bank for Reconstruction and Development    | 11.5.1 | 14-Sep-1996                  | Repayment in ten years after three years grace period. | Semi annual                      |
| 11.6       | FMO Loan INT/PK 93033                                    |        | 01-Apr-1996                  | 10 equal semi annual installments                      | Semi annual                      |
| 11.7       | FMO Loan INT/PK 93032                                    |        | 01-Apr-1996                  | 8 equal semi annual installments                       | Semi annual                      |
| 11.8       | Pakistan Kuwait Investment Company                       |        | 30-Dec-1996                  | 3 equal annual installments                            | Quarterly                        |

| - I akistan s De | st Business site with Allitua Reports, Laws and Articles |              |  |             |
|------------------|--|--------------|--|-------------|
|                  | (Private) Limited  |              |  |             |
| 11.9             | ANZ Grindlays Bank Limited                               | 13-Dec-1996  | 6 equal semi annual installments   | Quarterly   |
| 11.10            | First International Investment Bank                      | 29-Dec-1996  | 6 equal semi annual installments   | Semi annual |
|                  | Limited  |              |  |             |
| 11.11            | Saudi Pak Industrial & Agricultural                      | 01 -Oct-1996 | Quarterly repayments   | Quarterly   |
|                  | Investment Company (Private) Limited                     |              |  |             |
| 11.12            | American Express Bank Limited                            | 30-Jun-1997  | 6 equal semi annual installments   | Quarterly   |
| 11.13            | Citicorp Investment Bank Pakistan<br>Limited             | 11-Jan-1998  | 4 semi annual installments of Rs.10 million and 1 installment of Rs.60 million thereafter. | Quarterly   |
| 11.14            | ANZ Grindlays Bank Limited                               | 20-May-1998  | 3 equal annual installments  | Semi annual |
| 11.15            | ANZ Grindlays Bank Limited                               | 10-Aug-1998  | 2 equal annual installments  | Semi annual |
| 11.16            | Oman International Bank SAOG                             | 31-Ju1-1998  | 9 equal quarterly installments   | Quarterly   |
| 11.17            | ABN AMRO Bank N.V.                                       | 02-Ju1-1998  | Full repayment on due date   | Quarterly   |
| 11.18            | Standard Chartered Bank                                  | 28-Apr-1998  | 8 equal quarterly installments   | Quarterly   |
| 11.19            | Pakistan Kuwait Investment Company<br>(Private) Limited  | 30-Mar-2000  | 2 equal quarterly installments after 2 years grace period                                  | Quarterly   |
| 11.20            | Standard Chartered Bank                                  | 01-Mar-1998  | 12 equal quarterly installments  | Quarterly   |
| 11.21            | The Bank of Tokyo-Mitsubishi Limited                     | 26-Jun-1999  | 4 equal semi annual installments   | Semi annual |
|                  |  |              | after 1 year grace period  |             |
| 11.22            | AI-Faysal Investment Bank Limited                        | 03-Dec-2000  | Full repayment on due date   | Quarterly   |
| 11.23            | Faysal Bank Limited                                      | 30-Dec-1999  | Full repayment on due date   | Quarterly   |
| 11.24            | ANZ Grindlays Bank limited                               | 30-Ju1-1999  | Full repayment on due date   | Quarterly   |
| 11.25            | Habib Bank Limited                                       | 26-Apr-1999  | 6 equal semi annual installments   | Semi annual |
| 11.26            | Al Meezan Investment Bank Limited                        | 05-Mar-2000  | Full repayment on due date   | Quarterly   |
| 11.27            | Al-Faysal Investment Bank Limited                        | 30-Dec-1999  | 20% loan repayable after 1 year  |             |
|                  |  |              | & balance payable1 year thereafter   | Quarterly   |
| 11.28            | Muslim Commercial Bank Limited                           | 29-Jun-1999  | 6 equal semi annual installments   | Semi annual |
| 11.29            | Citibank N.A.  | 11 -Jan-1999 | 2 installments of Rs. 10 million and   |             |
|                  |  |              | balance payable after 6 months   | Quarterly   |
| 11.30            | Saudi Pak Industrial & Agricultural                      | 13-Jun-1999  | 6 quarterly installments   | Quarterly   |
|                  | Investment Company (Private) Limited                     |              |  |             |
| 11.31            | First International Investment Bank                      | 30-Sep-1999  | 6 equal semi annual installments   | Quarterly   |
|                  | Limited  |              |  |             |
| 11.32            | United Bank Limited                                      | 28-Ju1-1999  | 8 equal quarterly installments   | Quarterly   |
| 11.33            | Emirates International Bank PJSC                         | 01-Sep-1999  | 12 quarterly installments  | Quarterly   |
| 11.34            | Muslim Commercial Bank Limited                           | 22-Dec-1999  | 6 equal semi annual installments   | Semi annual |
| 11.35            | Pakistan Kuwait investment Company                       | 22-Jun-2001  | 2 equal annual installments after  | 0           |
| 11.26            | (Private) Limited  | 20 D 1000    | 2 years grace period   | Quarterly   |
| 11.36            | Oman International Bank SAOG                             | 30-Dec-1999  | 6 equal semi annual installments   | Quarterly   |
| 11.37            | ABN AMRO Bank N.V.                                       | 30-Jul-2000  | Full repayment on due date   | Quarterly   |

All loans have been obtained for financing of lease operations except for loans from IBRD and FMO loan INT/PK 93032, which have been obtained for financing of small scale and micro enterprises.

11.2.1 Represents a foreign currency loan from ADB of US\$ 20.0 million to be used for financing of lease operations. Commitment charges are payable semi-annually at a rate of 0.5% per annum. Such commitment charges are payable (a) during the first twelve months from the date of agreement, on 50% of the unutilised part of the loan and (b) thereafter, on the entire unutilised part of the loan. As explained in Note 7.1.3 exchange risk is hedged by use of an alternate method.

- 11.4.1 Represents a foreign currency loan referred to as Loan 'B' for US \$ 3.3 million arranged by IFC through a syndicate of international banks. As explained in Note 7.1.3 exchange risk is hedged by use of an alternate method.
- 11.5.1 The International Bank for Reconstruction and Development (IBRD) sanctioned a foreign currency pool loan equivalent to US\$ 26.0 million to Government of Pakistan (GOP) for on-lending to approved leasing companies in local currency for financing small scale and micro enterprises.

The loan carries charges at the rate of 16% per annum which includes interest, administration charge, guarantee commission and foreign exchange risk fee.

|   | NOTE                     | 1999        | 1998        |
|---|--------------------------|-------------|-------------|
| 12. LONG TERM CERTIFICATES OF INVESTMENT  |                          |             |             |
| Certificates of Investment  |                          | 14,456,602  | 8,898,918   |
| Less: Current maturity  | 14.1                     | 2,923,294   | 1,520,680   |
|   | Rupees                   | 11,533,308  | 7,378,238   |
| expected rates of profit ranging from 16.5% to 18% per annum. The care for terms of two years to five years.  13. LONG TERM ADVANCES AND DEPOSITS | certificates of investme | ent         |             |
| Security deposit on leases  | 13.1                     | 888,752,920 | 723,419,404 |
| Less: Repayable/adjustable within 12 months   |                          | 212,075,187 |             |
|   |                          | 676,677,733 | 576,049,249 |
| Advance lease rentals received  | 13.2                     | 2,711,933   | 166,650     |
|   | Rupees                   | 679,389,666 | 576,215,899 |

- 13.1 Represents sums received from lessees under lease contracts and are repayable/adjustable at the expiry of the lease period.
- 13.2 Represents sums received in advance and are adjustable against last rents due as per the lease agreement.

|   | NOTE | 1999          | 1998        |
|---|------|---------------|-------------|
| 14. CURRENT LIABILITIES                         |      |               |             |
| Current maturity of long-term loans,            |      |               |             |
| certificates of investment and security deposit | 14.1 | 1,272,560,151 | 867,646,846 |
| Short-term loans from banks - secured           |      |               | 15,000,000  |
| Running finance under mark-up                   |      |               |             |
| arrangements - secured                          | 14.2 | 4,867,621     | 38,361,803  |
| Short-term certificates of investment           | 14.3 | 131,666,709   | 324,164,409 |
| Accrued financial and related charges           | 14.4 | 130,692,332   | 138,576,037 |
| Creditors                                       |      | 18,630,442    | 16,250,290  |
| Accrued expenses                                |      | 8,590,633     | 7,171,273   |
| Other liabilities                               | 14.5 | 9,080,804     | 7,146,646   |

| Provision for taxation - net<br>Proposed dividend | 23     | 12,472,274<br>80,554,764 | 29,261,678<br>32,221,906 |
|---|--------|--------------------------|--------------------------|
|   | Rupees | 1,669,115,730<br>======  | 1,475,800,888            |
| 14.1 Current maturity                             |        |                          |                          |
| Long-term loans                                   | 11     | 1,057,561,670            | 718,756,011              |
| Certificates of investment                        | 12     | 2,923,294                | 1,520,680                |
| Security deposit on leases                        | 13     | 212,075,187              | 147,370,155              |
|   |        |                          |                          |
|   | Rupees | 1,272,560,151            | 867,646,846              |
|   |        | =======                  | ========                 |

- 14.2 Represents running finance utilised against aggregate facilities from commercial banks of Rs. 289 million (1998: Rs. 317 million) for one year and are renewable. The average rate of mark-up is 44 paisas per Rs.I,000/- per day on daily product basis. These arrangements are secured by hypothecation of leased assets and related lease receivables.
- 14.3 Represents short term certificates of investment issued under profit and loss sharing basis at expected rates of profit ranging from 15.0% to 16.6% per annum. The certificates of investment are for terms of three to twelve months.

|  | 1999           | 1998        |
|--|----------------|-------------|
| 14.4 Accrued financial and related charges     |                |             |
| Mark-up on secured loans                       |                |             |
| Long-term loans                                | 115,776,516    | 126,070,653 |
| Short-term loans                               | 48,573         | 2,657,898   |
| Running finance                                | 3,586,297      | 6,015,211   |
| Profit on certificates of investment           | 10,156,103     | 1,390,636   |
| Commitment charges                             | 1,124,843      | 700,809     |
| Exchange risk fee- net                         |                | 1,740,830   |
| Rup  | 130,692,332    | 138,576,037 |
| 14.5 Other liabilities                         |                |             |
| Advance from customers pending lease execution | 4,407,166      | 3,744,361   |
| Unclaimed dividend                             | 947,361        | 1,010,808   |
| Others   | 3,726,277      | 2,391,477   |
| Rup  | pees 9,080,804 |             |

## 15. CONTINGENCIES AND COMMITMENTS

Leasing contracts committed but not executed at the balance sheet date were Rs. 10.3 million (1998: Rs. 19.8 million).

## 16. INCOME FROM FINANCE LEASES

Represents lease income recognised in accordance with the accounting policy as explained in Note 2.3.1, against lease rentals received and receivable for the year, amounting to Rs. 2,014,579,679/- (1998: Rs. 1,888,172,699/-).

| 17 | . 0 | T | H | $\mathbf{F}\mathbf{R}$ | IN | CC | ME |
|----|-----|---|---|------------------------|----|----|----|
|    |     |   |   |                        |    |    |    |

| 17. OTHER INCOME  |        |                       |                      |
|---|--------|-----------------------|----------------------|
| Return on foreign currency deposits   |        | 41,749,753            | 42,367,895           |
|   |        | 20,061,885            |                      |
| Return on deposits and investments (Loss) / gain on disposal of operating and leased assets |        |                       | 15,471,434           |
| Other fees and income   |        | (2,024)               | 1,052,557            |
|   |        | 14,267,912            | 9,864,104            |
| Exchange gain / (loss) Dividend income  |        | 18,886,300            | (954,831)            |
| Dividend income   |        | 11,836,059            | 4,729,081            |
|   | Rupees | 106,799,885<br>====== | 72,530,240<br>====== |
|   | NOTE   | 1999                  | 1998                 |
|   |        |                       |                      |
| 18. FINANCE AND BANK CHARGES  |        |                       |                      |
| Mark-up on  |        |                       |                      |
| Redeemable capital  |        |                       | 533,574              |
| Long-term loan  |        | 429,199,560           | 420,227,671          |
| Short-term loan   |        | 16,555,776            | 15,758,847           |
| Running finance   |        | 9,247,938             | 24,588,909           |
| Profit on certificates of investment  |        | 52,683,149            | 22,485,380           |
| Commitment charges  |        | 3,234,037             | 2,284,947            |
| Exchange risk fee   |        | 23,832,667            | 31,716,370           |
| Amortisation of deferred financial costs  |        | 15,095,170            | 18,120,839           |
| Bank charges and commission   |        | 1,290,947             | 1,271,974            |
|   | Rupees | 551,139,244           | 536,988,511          |
| 19. SELLING, GENERAL AND ADMINISTRATIVE EXPENSES  |        | =======               | =======              |
| Salaries, allowances, welfare and training  | 19.10  | 63,502,476            | 57,370,866           |
| Rent and utilities  | 17.10  | 14,613,829            | 12,535,972           |
| Travelling  |        | 4,703,230             | 4,409,447            |
| Vehicle running and maintenance   |        | 4,641,803             | 4,083,351            |
| Insurance on operating assets   |        | 2,221,645             | 2,800,125            |
| Legal and professional charges  |        | 3,035,271             | 4,365,951            |
| Communication   |        | 5,523,726             | 5,712,440            |
| Subscriptions   |        | 548,636               | 484,547              |
| Auditors' remuneration  | 19.2   | 1,257,400             | 605,225              |
| Advertising   | 17.2   | 1,881,871             | 3,090,754            |
| Printing and stationery   |        | 2,767,898             | 2,303,157            |
| Depreciation  |        | 12,453,664            | 12,270,300           |
| Office repairs and maintenance of equipment   |        | 3,518,818             | 3,284,663            |
| Donations   | 19.3   | 1,460,566             | 1,612,305            |
| 0.00  | 17.5   | 254.012               | 2.12,505             |

254,913

122,385,746

Rupees

242,596

115,171,699

Office general expenses

19.1 Includes Rs. 3.3 million (1998 · Rs. 2.5 million) in respect of defined benefit gratuity scheme.

## 19.2 Auditors' remuneration

| Audit fee                              |        | 150,000   | 150,000  |
|--|--------|-----------|----------|
| Fee for special audit and certificates |        | 150,000   |          |
| Tax and corporate advisory services    |        | 929,000   | 434,225  |
| Out of pocket expenses                 |        | 28,400    | 21,000   |
|  |        |           |          |
|  | Rupees | 1,257,400 | 605,225  |
|  |        | ========  | ======== |

## 19.3 Donations

Donations include payments of Rs. 32,000/- and Rs. 110,000/- to the Patients' Aid Foundation and Marie Adelaide Leprosy Centre respectively. The Chief Executive, Mr. Humayun Murad, is a member of the Board of Governors of these registered charities.

19.4 The average number of employees during the year were 195 (1998  $\cdot$  187).

## 20. DIRECT COST OF LEASES

|  | NOTE   | 1999       | 1998       |
|--|--------|------------|------------|
| 20.1 Finance lease and Installment loans |        |            |            |
| Insurance                                |        | 27,227,778 | 20,301,163 |
| Court fee and stamp duty                 |        | 1,583,223  | 1,334,035  |
|  | Rupees | 28,811,001 | 21,635,198 |
|  |        | =======    | ========   |
| 20.2 Operating Lease                     |        |            |            |
| Maintenance and insurance                |        | 11,089,014 | 1,885,747  |
| Depreciation                             |        | 9,344,611  | 1,390,690  |
|  | Rupees | 20,433,625 | 3,276,437  |
|  |        |            |            |

## 21. REMUNERATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVES

1999 1998

|                         | Chief<br>Executive | Directors | Executives | Total      | Chief<br>Executive | Directors | Executives | Total      |
|-------------------------|--------------------|-----------|------------|------------|--------------------|-----------|------------|------------|
|                         |                    |           |            |            |                    |           |            |            |
| Managerial remuneration | 2,250,004          | 1,429,996 | 23,270,672 | 26,950,672 | 2,190,004          | 55,000    | 21,182,516 | 23,427,520 |
| Housing and utilities   | 999,996            | 686,069   | 12,175,964 | 13,862,029 | 999,996            |           | 10,915,240 | 11,915,236 |
| Gratuity                | 109,589            | 92,053    | 1,415,822  | 1,617,464  | 109,589            | 24,110    | 1,183,539  | 1,317,238  |
|                         |                    |           |            |            |                    |           |            |            |
| Rupees                  | 3,359,589          | 2,208,118 | 36,862,458 | 42,430,165 | 3,299,589          | 79,110    | 33,281,295 | 36,659,994 |

| Number | 1 | 2 | 91 | 1    | 1 | 80 |  |
|--------|---|---|----|------|---|----|--|
|        |   |   |    | <br> |   |    |  |

The Chief Executive, a working Director and certain Executives are also provided with free use of Company owned and maintained cars.

#### 22. TRANSACTIONS WITH ASSOCIATED COMPANIES

| Dividend Income             | Rupees | 11,836,059 | 4,729,081 |
|-----------------------------|--------|------------|-----------|
| Subscription to right issue |        |            |           |
| of an associated company    | Rupees | 88,538,170 |           |
| Advisory, placement and     |        |            |           |
| loan arrangement fee        | Rupees | 1,000,000  | 700,000   |

#### 23. TAXATION

Assessments have been finalised upto assessment year 1998-99 by the Deputy Commissioner of Income Tax (DCIT). However, certain disallowances including initial depreciation claimed on certain leased assets have been made by the DCIT against which the Company has preferred appeals before the appropriate appellate forums. Expenses, including initial depreciation claimed, which were disallowed by the DCIT for the assessment year 1997-98, have been set aside by the Income Tax Appellate Tribunal and directed to be re-assessed according to the law.

While finalising the Company's assessment for the assessment year 1998-99, the DCIT has made certain disallowances amounting to Rs. 403.8 million which include initial depreciation and raised a tax demand of Rs. 156 million on an accounting profit of Rs. 134 million. The Company has preferred an appeal before the Commissioner of Income Tax (Appeals) which is pending adjudication. Similar disallowances for assessment year 1997-98 have been set aside as mentioned above and, therefore, management is confident that on the merits of the case, the ultimate decisions will be in favour of the Company. Accordingly, no provision has been made in the accounts in respect of the aforementioned demand.

#### 24. CREDIT RISK AND CONCENTRATION OF CREDIT RISK

Credit risk arises from the possibility of asset impairment occurring because counter parties cannot meet their obligations in transactions involving financial instruments. The Company has established procedures to manage credit exposure including credit approvals, credit limits, collateral and guarantee requirements. These procedures incorporate both internal guidelines and the NBFI's regulations. The Company also manages risk through an independent credit department which evaluates lessees credit worthiness and growth potential.

Concentration of credit risk arises when a number of counter parties are engaged in similar business activities or activities in the same geographic region, or have similar economic features which would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentration of credit risk, therefore, indicates the relative sensitivity of the Company's performance to developments affecting a particular industry or geographic location.

The Company manages concentration of credit risk exposure through diversification of activities to avoid undue concentration of risks with individuals, groups or specific industry segments. For such purpose, the Company has established exposure limits for single lessees and industrial sectors. The Company has an effective rental monitoring system which allows it

to evaluate customers credit worthiness and identify potential problem accounts. An allowance for potential lease losses is maintained at a level which, in the judgment of management, is adequate to provide for potential losses on lease portfolio that can be reasonably anticipated.

An analysis by industrial sector of the Company's investment in leases and installment loans is given below:

|  | 1999          |            |  |  |
|--|---------------|------------|--|--|
| Sector   | Rupees        | Percentage |  |  |
| Textile and allied                             | 690,103,857   | 15.25      |  |  |
| Services                                       | 637,337,833   | 14.08      |  |  |
| Trading  | 290,417,099   | 6.42       |  |  |
| Food and allied                                | 272,445,872   | 6.02       |  |  |
| Steel and engineering                          | 274,671,135   | 6.07       |  |  |
| Chemical and pharmaceutical                    | 273,300,090   | 6.04       |  |  |
| Sugar  | 220,933,456   | 4.88       |  |  |
| Fuel and energy                                | 164,470,337   | 3.63       |  |  |
| Paper board and printing                       | 150,221,442   | 3.32       |  |  |
| Transport and communication                    | 148,624,741   | 3.28       |  |  |
| Financial institutions                         | 125,927,335   | 2.78       |  |  |
| Manufacturers of consumer goods                | 118,237,728   | 2.61       |  |  |
| Installment loans - consumer and auto finance  | 571,121,743   | 12.62      |  |  |
| Miscellaneous                                  | 588,790,138   | 13.01      |  |  |
| Net investment in leases and installment loans | 4,526,602,806 | 100.00     |  |  |
|  |               |            |  |  |

## 25. FAIR VALUE OF FINANCIAL INSTRUMENTS

The estimated fair values of financial instruments are not significantly different from their book values as shown in these financial statements.

## 26. INTEREST RATE RISK MANAGEMENT

Changes in interest rates or in the relationships between short and long-term interest rates can affect the rates charged on interest earning assets differently than the rates paid on interest bearing liabilities. This can result in an increase in interest expense relative to finance income or vice versa. The Company manages this risk by matching its long term assets with long term loans and ensuring that loan rates are locked in below lease rates. By maintaining a positive current ratio, the Company safeguards against sudden upward swings in short term rates.

The Company's interest rate sensitivity position for interest bearing financial assets and liabilities is as follows:

1999

| Financial Assets                              | Less than<br>one year | Over one year | Total         |
|---|-----------------------|---------------|---------------|
| Net investment in leases and installment      |                       |               |               |
| loans - net of related deposits               | 1,396,605,983         | 2,106,085,915 | 3,502,691,898 |
| Long term investment in Government Securities |                       | 73,132,240    | 73,132,240    |
| Long term loans and advances                  | 3,271,261             | 26,243,454    | 29,514,715    |

| Short term loans and investment           |        | 23,266,360    |               | 23,266,360    |
|---|--------|---------------|---------------|---------------|
| Cash and bank balances on de posits       |        | 139,805,674   |               | 139,805,674   |
|   | Rupees | 1,562,949,278 | 2,205,461,609 | 3,768,410,887 |
| Financial Liabilities                     |        |               |               |               |
| Long term loans                           |        | 1,057,561,670 | 1,983,877,063 | 3,041,438,733 |
| Long term certificates of investment      |        | 2,923,294     | 11,533,308    | 14,456,602    |
| Running finance under mark-up arrangement |        | 4,867,621     |               | 4,867,621     |
| Short-term certificates of investment     |        | 131,666,709   |               | 131,666,709   |
|   | Rupees | 1,197,019,294 | 1,995,410,371 | 3,192,429,665 |
|   |        |               |               |               |
| Excess of Assets over Liabilities         | Rupees | 365,929,984   | 210,051,238   |               |
|   |        |               |               |               |

## 27. EARNINGS PER SHARE - Basic and Diluted

The effective interest/mark-up rates for monetary financial assets and liabilities are mentioned in the respective notes to the accounts.

| EPS | =      | Net profit after taxation         | 130,463,₹52 | 103,893,569 |
|-----|--------|-----------------------------------|-------------|-------------|
|     | Weight | ed average no. of ordinary shares | 20,138,691  | 20,138,691  |
|     |        |                                   | 6.48        | 5.16        |
|     |        | =                                 |             |             |

## 28. CORRESPONDING FIGURES

Prior year's figures have been re-arranged for purposes of comparison wherever necessary.

SHAKIRULLAH DURRANI VICE CHAIRMAN HUMAYUN MURAD CHIEF EXECUTIVE

## PATTERN OF SHAREHOLDING AS AT JUNE 30, 1999

| NUMBER OF<br>SHAREHOLDERS | S      | HAREHOLDING | SH     | TOTAL<br>IARES HELD |
|---------------------------|--------|-------------|--------|---------------------|
| 472                       | 1      |             | 100    | 13,560              |
| 442                       | 101    |             | 500    | 116,011             |
| 315                       | 501    |             | 1,000  | 197,247             |
| 160                       | 1,001  |             | 5,000  | 328,763             |
| 31                        | 5,001  |             | 10,000 | 209,630             |
| 14                        | 10,001 |             | 15,000 | 177,164             |
| 8                         | 15,001 |             | 20,000 | 138,405             |
| 2                         | 20,001 |             | 25,000 | 48,186              |
| 3                         | 25,001 |             | 30,000 | 86,639              |
| 2                         | 30,001 |             | 35,000 | 63,652              |
| 1                         | 45,001 |             | 50,000 | 50,000              |

| PakSearch.com - Pakistan's Best Business site with Annual Reports, Laws and Artic | akSearch.com | - Pakistan's Bes | st Business site | with Annual | Reports. | Laws and | Artic |
|---|--------------|------------------|------------------|-------------|----------|----------|-------|
|---|--------------|------------------|------------------|-------------|----------|----------|-------|

| Taxistan's Dest Dus | iness site with a timuta | reports, Lav | vs and raticles |            |
|---------------------|--------------------------|--------------|-----------------|------------|
| 1                   | 50,001                   |              | 55,000          | 51,638     |
| 1                   | 55,001                   |              | 60,000          | 57,770     |
| 1                   | 60,001                   |              | 65,000          | 64,694     |
| 1                   | 70,001                   |              | 75,000          | 72,250     |
| 1                   | 75,001                   |              | 80,000          | 76,230     |
| 1                   | 95,001                   |              | 100,000         | 98,750     |
| 1                   | 120,001                  |              | 125,000         | 120,320    |
| 1                   | 125,001                  |              | 130,000         | 125,050    |
| 1                   | 130,001                  |              | 135,000         | 133,250    |
| 1                   | 145,001                  |              | 150,000         | 148,136    |
| 2                   | 235,001                  |              | 240,000         | 476,295    |
| 1                   | 240,001                  |              | 245,000         | 240,557    |
| 1                   | 260,001                  |              | 265,000         | 260,812    |
| 1                   | 445,001                  |              | 450,000         | 445,292    |
| 1                   | 645,001                  |              | 650,000         | 648,500    |
| 1                   | 990,001                  |              | 995,000         | 994,971    |
| 1                   | 1,040,001                |              | 1,045,000       | 1,044,888  |
| 1                   | 1,065,000                |              | 1,070,000       | 1,068,000  |
| 1                   | 1,130,001                |              | 1,135,000       | 1,132,011  |
| 1                   | 11,450,001               |              | 11,455,000      | 11,450,020 |
|                     |                          |              |                 |            |
| 1,471               |                          |              |                 | 20,138,691 |
|                     |                          |              |                 |            |
|                     |                          |              |                 |            |

There are no shareholdings in the slabs which have not been included above.

| CATEGORIES OF                        | NUMBER OF    | SHARES     | PERCENTAGE |
|--------------------------------------|--------------|------------|------------|
| SHAREHOLDERS                         | SHAREHOLDERS | HELD       |            |
| 1. INDIVIDUALS                       | 1.435        | 2,319,029  | 11.52      |
| 2. INVESTMENT COMPANIES              | 4            | 185,527    | 0.92       |
| 3. INSURANCE COMPANIES               | 3            | 1,162,857  | 5.77       |
| 4. JOINT STOCK COMPANIES             | 7            | 19,333     | 0.10       |
| 5. FINANCIAL INSTITUTIONS            | 7            | 1,754,252  | 8.71       |
| 6. MODARABAS                         | 6            | 18,124     | 0.09       |
| 7. ORIX CORPORATION AND ITS NOMINEES | 4            | 11,494,558 | 57.08      |
| 8. INTERNATIONAL FINANCE CORPORATION | 1            | 1,132,011  | 5.62       |
| 9. OTHERS- FOREIGN FUNDS             | 4            | 2,053,000  | 10.19      |
|                                      |              |            |            |
| TOTAL                                | 1,471        | 20,138,691 | 100.00     |
|                                      |              |            |            |

## ORIX GROUP DIRECTORY

## JAPANESE REGION

|                    | Established | ORIX      |
|--------------------|-------------|-----------|
|                    | (equity     | Group's   |
|                    | interest    | Ownership |
| Principal Business | acquired)   | (%)       |

<sup>\*</sup> Domestic Operations

## Leasing and Installment Loans

| ORIX Corporation  | Providing direct financing leases and operating leases for CA equipment, computers, industrial equipment, plants, aircraft, and other equipment; providing installment loans. |                        |                  |
|---|---|------------------------|------------------|
| ORIX Auto Leasing Corporation   | Auto lessor in Japan active mainly in fleet leasing but with growing business in auto leases for individuals.   | 1973                   | 100              |
| ORIX Alpha Corporation  | Leasing and financing furnishings and equipment for retailers, hotels, restaurants, and other users; providing mediatory and consulting services.                             | 1972                   | 100              |
| ORIX Aircraft Corporation   | Aircraft leasing.   | 1986                   | 100              |
| Real Estate Related Business  |   |                        |                  |
| Real Estate Business<br>Headquarters  | Brokering real estate and other real estate related services, such as dormitory leasing.  |                        |                  |
| Real Estate Finance<br>Headquarters   | Housing loans and project finance.  |                        |                  |
| ORIX Estate Corporation<br>ORIX Real Estate Corporation<br>ORIX Asset Management and<br>Loan Services Corporation | Managing real estate and leisure facilities.<br>Real estate development and management.<br>Commercial mortgage servicing.   | (1986)<br>1999<br>1999 | 99<br>100<br>100 |
| Rentals   |   |                        |                  |
| ORIX Rentec Corporation   | Rental supplier of high-precision measuring equipment in Japan.   | 1976                   | 100              |
| ORIX Rent-A-Car Corporation   | Rent-a-car business.  | 1985                   | 85               |
| Consumer Finance  |   |                        |                  |
| ORIX Credit Corporation   | Consumer credit company engaged in business centered on shopping credit and consumer finance  | 1979                   | 100              |
| ORIX Club Corporation   | Consumer loans.   | 1990                   | 100              |
| Computer Software   |   |                        |                  |
| ORIX Computer<br>Systems Corporation  | Software engineering house.   | 1984                   | 100              |
|   |   |                        |                  |

| h.com - Pakistan's Best Business site with Ar                                | nnual Reports, Laws and Articles   |                       |            |
|--|--|-----------------------|------------|
| Securities Brokerage ORIX Securities Corporation                             | Securities house.  | (1986)                | 100        |
| Venture Capital  |  |                       |            |
| ORIX Capital Corporation   | Management of venture capital investment funds.  | 1983                  | 95         |
| Marine Transport ORIX Maritime Corporation                                   | Shipping and ship management services.   | 1977                  | 100        |
| Life insurance<br>ORIX Life Insurance Corporation                            | <b>n</b> Life insurance.   | 1991                  | 100        |
| Insurance  |  |                       |            |
| ORIX Insurance<br>Services Corporation                                       | Agency services for casualty and life insurance.   | 1976                  | 100        |
| Interior Products  |  |                       |            |
| ORIX Interior Corporation*   | Manufacturer of carpet and other interior products.  | 1998                  | 100        |
| Entertainment<br>ORIX Baseball Club  | Professional baseball team.  | (1988)                | 100        |
| Futures and Options ORIX Investment Corporation ORIX COMMODITIES Corporation | Proprietary trading in global futures markets. Futures and options trading.  | 1999<br>1990          | 100<br>100 |
| Hotel Management and Training  | Facilities Management  |                       |            |
| Blue Wave inn Corporation<br>Cross Wave Corporation                          | Hotel management. Training facilities management.  | 1991<br>1993          | 100<br>100 |
| Transportation<br>SKYMARK AIRLINES CO., LT                                   | DAirline travel services.  | 1996                  | 23         |
| Environmental Services<br>ORIX Eco Services Corporation                      | Environmental services.  | 1998                  | 100        |
| Trust Bank   |  |                       |            |
| ORIX Trust and<br>Banking Corporation  | Trust and banking services.  | (1998)                | 100        |
| Advertisement Agency ORIX Create Corporation                                 | Co-ordination of Group PR activities.  | 1998                  | 100        |
| were taken over by ORIX, while O   | erior Corporation merged on April 1, 1999. ORIX Interior RIX Interior's remaining operations (manufacturing, wanicle established specifically to undertake these operation | rehousing, etc.) were |            |

http://www.paksearch.com/Annual/Annual99/Orix\_le.htm[4/27/2011 12:16:23 PM]

## \* International Operations

| ORIX Corporation<br>International Headquarters | Principal Business Supervising ORIX's entire international operations and providing an extensive range of financial services adapted to the characteristics of each market.   |
|--|---|
| International Department                       | Keeping up the worldwide Group network and being responsible for centralized planning and administrative support for international operations.  |
| Corporate Development<br>Department            | Planning and development of new business and investments, including mergers and acquisitions overseas.  |
| Marine Business Department                     | Providing a full range of financial services to the shipping industry, including arrangement of senior debt finance, mezzanine debt finance, and equity investment; brokering sales and purchases of ships and acting as an intermediary for the building of new ships. |
| International Business<br>Department           | Arranging diversified financing (corporate, asset-based, sovereign, and structured); investing in prime international capital and money market products.  |
| International Real Estate<br>Department        | Financing, equity placement, investment, brokerage, consulting, and development in connection with real estate.   |
| Aerospace Department I                         | Operating leases and finance leases for aircraft.   |
| Aerospace Department II                        | Arranging leveraged leases for aircraft and other equipment; development and marketing of asset-based structured investment schemes.  |

## ASIA & OCEANIA REGION

|  |           | Principal Business   | Established<br>(equity<br>interest<br>acquired) | ORIX<br>Group's<br>Ownership<br>(%) |
|--|-----------|--|---|-------------------------------------|
| ORIX Investment<br>And Management<br>Private Limited | Singapore | Venture capital investment                                     | 1981  | 100                                 |
| ORIX Leasing<br>Singapore Limited                    | Singapore | Equipment leasing, hire purchase, and other financial services | 1972  | 50                                  |
| ORIX CAR RENTALS<br>PTE. LTD.                        | Singapore | Rent-a-car business and auto leasing                           | 1981  | 45                                  |
| ORIX   | Singapore | Trading futures and options for proprietary                    | 1990  | 100                                 |

| earch.com - Pakistan's Best Business site with                      | Annual Reports, Laws a | and Articles   |        |     |
|---|------------------------|--|--------|-----|
| COMMODITIES<br>SINGAPORE<br>PTE. LIMITED                            |                        | and client accounts.   |        |     |
| ORIX Rentec<br>(Singapore)<br>Pte. Limited                          | Singapore              | Equipment rental.  | 1995   | 100 |
| ORIX Asia Limited   | China<br>(Hong Kong)   | Leasing and investment banking in Hong Kong and throughout Southeast Asia. | 1971   | 100 |
| ORIX HOTELS INTERNATIONAL PRIVATE LIMITED (Registered in Singapore) | China<br>(Hong Kong)   | Hotel management and development business                                  | 1991   | 100 |
| ORIX Auto<br>Leasing Asia<br>Limited                                | China<br>(Hong Kong)   | Auto leasing.  | 1995   | 89  |
| China Orient<br>Leasing Co., Ltd.                                   | China                  | Equipment leasing.   | 1981   | 50  |
| ORIX Maritime<br>Corporation,<br>Seoul Represen-<br>tative Office   | South Korea            | Liaison functions for ORIX Maritime Corporation.                           | 1992   |     |
| Korea Development<br>Leasing<br>Corporation*                        | South Korea            | Equipment leasing and other financing services.                            | 1975   | 26  |
| GLOBAL RENTAL<br>COMPANY LIMITED                                    | South Korea            | Equipment rental.  | 1995   | 52  |
| Korea Rental<br>Corporation   | South Korea            | Rental of office equipment, measuring instruments, etc.                    | (1996) | 36  |
| ORIX Taiwan<br>Corporation  | Taiwan                 | Hire purchase services and equipment leasing services.                     | 1990   | 95  |
| ORIX Auto Leasing Taiwan Corporation.                               | Taiwan                 | Auto leasing.  | 1998   | 100 |
| Consolidated ORIX Leasing and Finance Corporation * Listed company  | Philippines            | Lease financing and mortgage loans.  | 1977   | 40  |
| Thai ORIX Leasing Co., Ltd.   | Thailand               | Equipment leasing, hire purchase, and factoring services.                  | 1978   | 49  |

| 1 '            |  |  |  |
|----------------|--|--|--|
| Malaysia       | Equipment leasing and other financing services.                                    | 1973   | 80   |
| Malaysia       | Rent-a-car business.   | 1989   | 54   |
| Malaysia       | Equipment rental.  | 1996   | 94   |
| Indonesia      | Equipment leasing and other financing services.                                    | 1975   | 83   |
| India          | Infrastructure commercialization, equipment leasing, and other financing services. | (1993)   | 20   |
| India          | Auto leasing and fleet management.   | 1995   | 60   |
| Sri Lanka      | Equipment leasing services.  | 1980   | 30   |
| Australia      | Equipment leasing, vehicle operating leases and other financing services.          | 1986   | 100  |
| Australia      | Truck rental and vehicle operating leases.   | (1998)   | 100  |
| Australia      | Debt servicing.  | 1998   | 50   |
| New<br>Zealand | Vehicle operating leases and rent a-car business.                                  | (1988)   | 100  |
|                | Malaysia  Malaysia  Indonesia  India  India  Sri Lanka  Australia  Australia       | services.  Malaysia Rent-a-car business.  Malaysia Equipment rental.  Indonesia Equipment leasing and other financing services.  India Infrastructure commercialization, equipment leasing, and other financing services.  India Auto leasing and fleet management.  Sri Lanka Equipment leasing services.  Australia Equipment leasing, vehicle operating leases and other financing services.  Australia Truck rental and vehicle operating leases.  Australia Debt servicing. | services.  Malaysia Rent-a-car business. 1989  Malaysia Equipment rental. 1996  Indonesia Equipment leasing and other financing services. 1975  India Infrastructure commercialization, equipment leasing, and other financing services.  India Auto leasing and fleet management. 1995  Sri Lanka Equipment leasing services. 1980  Australia Equipment leasing, vehicle operating leases and other financing services. (1998)  Australia Truck rental and vehicle operating leases. (1998)  New Vehicle operating leases and rent a-car (1988) |

<sup>\*</sup> Listed company

## MIDDLE EASTERN & NORTH AFRICAN REGION

Regional General Manager, Middle East: Humayun Murad

| Established | ORIX      |
|-------------|-----------|
| (equity     | Group's   |
| interest    | Ownership |

|  | _                 |   | acquired) | (%) |  |  |  |
|--|-------------------|---|-----------|-----|--|--|--|
|  |                   | Principal Business  |           |     |  |  |  |
| ORIX Leasing Pakistan Limited*                     | Pakistan          | Equipment leasing services.   | 1986      | 57  |  |  |  |
| ORIX Investment<br>Bank Pakistan<br>Limited*       | Pakistan          | Investment bank.  | 1995      | 29  |  |  |  |
| Oman ORIX<br>Leasing Company<br>SAOG*              | Oman              | Equipment leasing.  |           |     |  |  |  |
| ORIX Leasing<br>Egypt SAE                          | Egypt             | Equipment leasing.  | 1997      | 36  |  |  |  |
| AMERICAS REGION Corporate Executive Officer a      | nd Regional Chief | Executive: Yoshio Ono   |           |     |  |  |  |
| ORIX USA<br>CORPORATION                            | U.S.A.            | Equipment leasing, asset- based lending, real estate leasing, and general corporate financing.      | 1981      | 100 |  |  |  |
| ORIX Real Estate<br>Equities, Inc.                 | U.S.A.            | Commercial real estate development and investment.  | (1987)    | 100 |  |  |  |
| ORIX Commercial<br>Alliance Corporation            | U.S.A.            | Installment financing.  | (1989)    | 100 |  |  |  |
| Banc One<br>Mortgage Capital<br>Markets, LLC.      | U.S.A.            | Commercial mortgage servicing, issuance of MBS, and real estate investment.                         | 1997      | 45  |  |  |  |
| Stockton Holdings<br>Limited                       | Bermuda           | Trading in global futures markets for proprietary and client accounts.                              | (1989)    | 30  |  |  |  |
| Bradesco Leasing<br>S.A. Arrendamento<br>Mercantil | Brazil            | Equipment leasing services.   | 1973      | 25  |  |  |  |
| EUROPEAN REGION                                    |                   |   |           |     |  |  |  |
| ORIX Europe<br>Limited                             | U.K.              | Corporate and asset-based finance and investment.   | 1982      | 100 |  |  |  |
| ORIX Corporate Finance Limited                     | U.K.              | Investment banking focusing on capital market and Structured finance.                               | 1989      | 100 |  |  |  |
| ORIX IRELAND<br>LIMITED                            | Ireland           | Investment in and trade of securities and loans; general corporate finance and asset-based finance. | 1988      | 100 |  |  |  |

ORIX AVIATION SYSTEMS LIMITED Ireland Op

Operating/finance leases for aircraft and other related services.

100

ORIX Polska S.A.

Poland

Equipment leasing services.

1995

1991

85

## CORPORATE FINANCE LEASE

Providing Industrial, Commercial and Transportation equipment on flexible lease terms

## CONSUMER FINANCE

Allowing corporate employees to acquire domestic appliances of their choice.

## AUTOMOBILE LEASING

On the move, helping Individuals and Corporate clients stay mobile.

## **OPERATING LEASES**

Providing productive assets on short term rental.

#### MICRO ENTERPRISE LEASE

Supporting Country's cottage industries.

## CERTIFICATE OF INVESTMENT (COI'S)

Offering investment plans matching the needs of our valued customers.

## **Associated Companies**

## **Overseas Joint Ventures**

Oman ORIX Leasing Company SAOG 3rd Floor, Al Harthy Complex, Al Qurum P.O. Box 106, Al Harthy Complex Postal Code 118, Sultanate of Oman Tel: 00968 - 565612, 565617 Fax: 00968 - 565610

## **ORIX Leasing Egypt SAE**

4th Floor, Cairo Centre, 2 Abdel Kader Hamza Street Garden City, Cairo Tel: 020 - 2 - 5842757, 5842758 Fax: 020 - 2 - 5942760

## Joint Venture in Pakistan

## **ORIX Investment Bank Pakistan Limited**

3rd Floor, PIC Towers, 32-A Lalazar Drive Moulvi Tamizuddin Khan Road Karachi - 74000, Pakistan Tel: 021 - 5610734, 5610618

Fax: 021 - 5610510

## TEN YEAR SUMMARY AT A GLANCE

## Rupees in millions

|                         | 1999  | 1998  | 1997  | 1996  | 1995  | 1994  | 1993  | 1992  | 1991  | 1990  |
|-------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Financial Position      |       |       |       |       |       |       |       |       |       |       |
| Gross Lease Receivables | 5,498 | 5,017 | 5,281 | 4,753 | 3,536 | 2,407 | 1,703 | 1,284 | 818   | 470   |
| Paid-up Capital         | 201   | 161   | 161   | 161   | 152   | 72    | 66    | 60    | 60    | 35    |
| Shareholders' equity    | 871   | 821   | 749   | 686   | 571   | 197   | 159   | 130   | 103   | 69    |
| Operating Position      |       |       |       |       |       |       |       |       |       |       |
| Total Disbursements     | 2,046 | 1,474 | 1,726 | 1,957 | 1,560 | 1,052 | 728   | 658   | 473   | 260   |
| Profit before tax       | 150   | 134   | 157   | 167   | 113   | 61    | 49    | 43    | 33    | 21    |
| Bonus shares            |       | 40    |       |       |       | 7     | 7     | 6     |       | 7     |
| Cash dividend           | 81    | 32    | 72    | 72    | 53    | 14    | 12    | 9     | 14    |       |
| Total Distribution      | 81    | 72    | 72    | 72    | 53    | 21    | 19    | 15    | 14    | 7     |
| Key Ratios              |       |       |       |       |       |       |       |       |       |       |
| Earnings per Share      | 6.48  | 5.16  | 8.20  | 9.22  | 6.61  | 7.33  | 6.16  | 5.91  | 4.55  | 6.51  |
| Dividend per Share      | 4.00  | 4.50  | 4.50  | 4.50  | 3.50  | 3.00  | 2.75  | 2.50  | 2.30  | 2.00  |
| Book Value per Share    | 43.24 | 50.95 | 46.50 | 42.57 | 37.52 | 27.26 | 24.13 | 21.69 | 21.69 | 19.55 |