# Orix Leasing Pakistan Limited Annual Report 2000

Our Aim To maximize investment potential

with creative intelligent marketing.

**Seeds for Future Growth** Viewing lease financing as core

business from which it has branched into many directions.

Nationwide Coverage One-on-one, personal service.

Knowledgeable, Simplified and A well-trained marketing,

**Express Service** 

A well-trained marketing, technical and administrative staff of proven professionals.

Full Service Finance Lessor A single source of standard or

customized finance lease products for all types of moveable assets.

Rich and Fertile Ground Devoting necessary resources

to nature growth in the area of

customer needs.

### **Associated Companies**

#### **Overseas Joint Ventures**

# Oman ORIX Leasing Company SAOG

1st Floor, ONIC Building, Al Qurum

P.O. Box 106

Postal Code: 118, Sultanate of Oman

Tel: (968) 565612, 568109 Fax: (968) 565610, 568106

# **ORIX Leasing Egypt SAE**

4th Floor, Cairo Centre 2 Abdel Kader Hamza Street

Garden City, Cairo

Tel: 020-2-5842757, 5842758

Fax: 020-2-5942760

# Saudi ORIX Leasing (under formation)

P.O. Box 3533 Riyadh 11481

Kingdom of Saudi Arabia

Tel: 966-1-4778433

Fax: 966-1-4776781

#### Joint Venture in Pakistan

#### **ORIX Investment Bank Pakistan Limited**

3rd Floor, PIC Towers, 32-A Lalazar Drive Moulvi Tamizuddin Khan Road, Karachi-74000

Tel: 021-5610734, 5610618

Fax: 021-5610510

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# **COMPANY INFORMATION**

# BOARD OF DIRECTORS

Mr. Yoshihiko Miyauchi (alternate Mr. Takahisa Sato) Chairman Mr. Shakirullah Durrani Vice Chairman

Mr. Takeshi Sato (alternate Mr. Kotaro Takamori) Mr. Masatoshi Yokota (alternate Mr. Nagaaki Esaki)

Mr. Mohammed Mazharuddin

Mr. Shaheen Amin

Mr. Mohammad Qamrul Haq

Mr. Humayun Murad Chief Executive

#### COMPANY SECRETARY

Mr. Ramon Alfrey - FCA

#### BANKS AND LENDING INSTITUTIONS

#### Banks

ABN-AMRO Bank N.V.

Al Faysal Investment Bank Limited

Al Meezan Investment Bank Limited

Citibank N.A.

**Emirates Bank International PJSC** 

Faysal Bank Limited

First International Investment Bank Limited

Habib Bank Limited

Muslim Commercial Bank Limited

Oman International Bank SAOG

Standard Chartered Bank

Standard Chartered Grindlays Bank Limited

The Bank of Tokyo-Mitsubishi Limited

Union Bank Limited

United Bank Limited

# **DFIs and Lending Institutions**

Asian Development Bank

F.M.O., The Netherlands

International Bank for Reconstruction and Development

International Finance Corporation

Pakistan Kuwait Investment Company (Private) Limited

Saudi Pak Industrial & Agricultural Investment Company (Private) Limited

Swiss Agency for Development and Co-operation

#### AUDITORS

Sidat Hyder Qamar & Co., Chartered Accountants

# LEGAL ADVISORS

Mansoor Ahmad Khan & Co.

Walker Martineau & Saleem

# REGISTRARS AND SHARE TRANSFER OFFICE

Noble Computer Services (Private) Limited

14, Banglore Town Housing Society

Shahra-e-Faisal, Karachi.

#### ORIX CORPORATION

Japan's Leading Diversified and Innovative Financial Services Institution

ORIX Corporation is Japan's largest diversified financial services institution with assets in excess of US \$ 50 billion. incorporated in 1964, ORIX is a pioneer of the leasing industry in Japan. While leasing remains it's core business, ORIX has expanded the financial services and products it offers to installment loans, real estate, insurance, securities, venture capital, trust banking and commodity funds. The Company enjoys a global presence and has established ORIX Group companies in 20 countries. ORIX Corporation's shares are listed in Japan and on the New York Stock Exchange.

#### **Business Operations:**

In Japan, ORIX provides a wide array of office equipment, industrial machinery and transport equipment under finance and operating leases. ORIX's leasing and loan operations have established a strong and unique nationwide customer base with a solid core of small and medium sized companies. ORIX has effectively used this base for cross selling - the marketing of various additional financial products to existing customers. To further strengthen it's customer services, the Company is productively developing e-business by utilising IT for direct provision of services to customers as well as distribution and settlement activities and auction markets.

ORIX is amongst the leading automobile leasing companies in Japan with approximately 261,000 vehicles under lease. The Company owns and maintains a fleet of Airbus aircraft and Boeing 737's which are given on operating lease to airlines around the world.

During the current year, ORIX entered into strategic alliances with the American International Group (AIG) by forming a joint venture to handle casualty insurance; and with Enron Corporation for investment in companies which market electricity from wind power generating facilities.

#### **International Activities:**

Since entering the Hong Kong market in 1971, ORIX has expanded it's leasing operations and other business overseas through the establishment of wholly owned subsidiaries and joint ventures. The ORIX Groups' international presence is represented by 43 companies in 20 countries. The wide geographical spread of the ORIX Group has diversified revenue streams and Group companies benefit from a deep pool of experience and technological advances available to them due to a worldwide presence.

# ORIX GROUP, JAPAN - FINANCIAL HIGHLIGHTS

(For the year ended March 31, 2000)

	Japanese Yen (millions)		Translatio US Dollars (	
	2000	1999	2000	1999
Total Revenues	616,513	593,941	5,808	5,595
Net Profit After Tax	30,642	25,621	289	241
Shareholders' Equity	425,671	327,843	4,010	3,088
Total Assets	5,341,542	5,347,636	50,321	50,378
	========			

Note: The dollar amounts above represent translations of Japanese Yen at an exchange rate of  $\frac{1}{2}$  106.15 to US \$1.

## ORIX'S PRINCIPAL ACTIVITIES

DIRECT FINANCE LEASES
Aircraft and Marine Vessels

Automobiles

Industrial Equipment

Information related and Office Equipment

#### OPERATING LEASES

Aircraft

## OTHER OPERATIONS

Investment Banking Life insurance Trust and Banking Securities Brokerage Securities Investment

Real Estate and Development Brokering

Venture Capital Investment Futures and Options Trading Commodities Funds

http://www.paksearch.com/Annual/Annual00/ORIX-L.htm[4/27/2011 12:15:17 PM]

Marine Vessels Measuring Analytical Equipment Information-related Equipment Automobiles Computer Software Development Insurance Agency Services Ship Management Environmental Services Commercial Mortgage Servicing

#### INSTALLMENT LOANS

Corporate Finance Housing Loans Card Loans

### ASSOCIATED COMPANIES

#### **OVERSEAS JOINT VENTURES**

# 1. Oman ORIX Leasing Company SAOG (Oman ORIX)

Oman ORIX, in which ORIX Leasing Pakistan Limited holds 20.25% of equity and provides management support, continues to show strong growth in volumes and profits. In 1999, net profit after tax rose by 26% to Rial Omani (RO) 684,989 (Pak Rs. 92.33 million) from RO 542,403 (Pak Rs. 73.1 million) enabling the Company to declare a dividend of 10% and a bonus of 2.45%. Purchase cost of new business written during the year increased to RO 16.9 million (Pak Rs. 2.28 billion) compared to RO 13.6 million (Pak Rs. 1.84 billion) last year and gross lease receivables increased by 33% to RO 24 million (Pak Rs. 3.24 billion). As at December 31, 1999, Oman ORIX had total assets of RO 22.37 million (Pak Rs. 3.0 billion) and a net worth of RO 5.397 million (Pak Rs. 727.47 million).

For the half year ended June 30, 2000, the Company earned a pre-tax profit of RO 455,719 (Pak Rs. 61.4 million) and increased its asset base to RO 29.19 million (Pak Rs. 3.9 billion).

Oman ORIX leases all type of assets including motorcars, construction, earthmoving and transportation equipment, information technology equipment and plant and machinery. The Company's lessees include individuals, small and medium size companies and large sub contractors in diverse economic sectors including services, trading and contracting, construction and manufacturing.

Oman ORIX's Head office is in Muscat and during the year the Company extended its geographical reach by opening branches in the cities of Sohar and Salalah.

# 2. ORIX Leasing Egypt SAE (ORIX Egypt)

ORIX Corporation, Japan and ORIX Leasing Pakistan Limited each hold 23% of ORIX Egypt's equity. The Company started operations in November 1997 and has established a good business base.

For the year ended December 31, 1999, ORIX Egypt's profit before tax of Egyptian Pounds (EP) 2.04 million (Pak Rs. 30.8 million) was more than double last year's profit of EP 0.9 million (Pak Rs. 13.6 million). Business volume increased by 57% with disbursements of EP 38.3 million (Pak Rs. 577.9 million) compared to EP 24.4 million (Pak Rs. 368.2 million) last year. Gross lease receivables increased to EP 47.7 million (Pak Rs. 719.8 million) from EP 30.5 million (Pak Rs. 460.3 million). The Company continues to focus on needs of small and medium sized businesses, which enables it to diversify risk and earn good spreads.

#### 3. Saudi ORIX Leasing Company (Saudi ORIX)

Saudi ORIX is under formation and is expected to commence commercial operations by the end of this year. The Company will be a pioneer of leasing in Saudi Arabia. As the largest economy in the Gulf with the biggest oil production in the world, Saudi Arabia offers immense potential for leasing.

Saudi ORIX will have a paid up capital of SR 60 million (Rs. 900 million). The sponsoring shareholders of Saudi ORIX Leasing Company are:

Sponsor's Name	Shareholding %
Saudi Investment Bank	28.0
Saudi Business Group	32.0
ORIX Corporation, Japan	20.0

International Finance Corporation
ORIX Leasing Pakistan Limited
--------

100.0

10.0

10.0

#### JOINT VENTURE IN PAKISTAN

#### **ORIX Investment Bank Pakistan Limited (OIB)**

ORIX Corporation, Japan and ORIX Leasing Pakistan Limited hold 20% and 15% respectively of OIB's equity. For the year ended June 30, 2000, OIB's profit before tax rose by 37.5% to Rs. 44.28 million from Rs. 32.2 million last year. The bank continues to concentrate on maintaining a high quality loan portfolio while seeking to improve fee-based income from advisory services. OIB is primarily engaged in providing a range of investment banking products, which include corporate advisory services, project packaging, structuring and placement of capital market debt products, issuance and discounting of bankers acceptance and treasury operations. At June 30, 2000, OIB had total assets in excess of Rs. 1.46 billion.

### NOTICE OF MEETING

Notice is hereby given that the Fourteenth Annual General Meeting of the Company will be held at Overseas Investors Chamber of Commerce Building, Talpur Road, Karachi, on Friday, November 24, 2000 at 10.00 am to transact the following business:

#### ORDINARY BUSINESS

- 1. To receive, consider and adopt the audited accounts together with the Directors' and Auditors' Report for the year ended June 30, 2000.
- 2. To approve the payment of cash dividend to the Shareholders at the rate of Rs. 4/- per share of Rs. 10/- each for the year ended June 30, 2000.
- 3. To appoint Auditors and fix their remuneration. The present Auditors Messrs. Sidat Hyder Qamar & Co., Chartered Accountants, retire and being eligible, offer themselves for reappointment.

# SPECIAL BUSINESS (STATEMENT ATTACHED)

- 4. To approve the remuneration of Executive Directors including the Chief Executive.
- 5. To transact any other business, with permission of the Chair.

BY ORDER OF THE BOARD

RAMON ALFREY- FCA Company Secretary

Karachi: October 19, 2000

#### Notes:

- i) The Register of Members of the Company will be closed from November 17, 2000 to November 24, 2000 (both days inclusive). Transfers received at our registrars, Messrs. Noble Computer Services (Private) Limited, 14-Banglore Town Housing Society, Shahra-e-Faisal, Karachi at the close of business on November 16, 2000, will be treated in time for the purpose of payment of dividend to the transferees.
- ii) A Member entitled to attend and vote at the General Meeting of Members is entitled to appoint a proxy to attend and vote on his behalf. A proxy need not be a Member of the Company.
- iii) The instrument appointing a proxy and the power of attorney or other authority under which it is signed or a notarially certified copy of the power of attorney must be deposited at the registered office of the Company at least 48 hours before the meeting. A form of proxy is enclosed. Shareholders are requested to notify any change of address immediately.
- iv) Any individual Beneficial Owner of the Central Depository Company, entitled to vote at this meeting must bring his/her National Identity Card with him/her to prove his/her identity, and in

case of proxy must enclose an attested copy of his/her National Identity Card. Representatives of corporate members should bring the usual documents required for such purpose.

# Statement under section 160 of the Companies Ordinance, 1984, in respect of Special business and related draft resolution

Material facts concerning the special business to be transacted at the Annual General Meeting and the proposed resolution related thereto is given below:

#### Item no. 4 of Agenda - Remuneration of Chief Executive and Executive Directors

Shareholders' approval is required for the holding of office of profit by any of the Directors as well as of their remuneration. It is therefore proposed to pass the following as an Ordinary Resolution.

#### "Resolved that:

Approval is hereby given for the holding of office of profit with the Company by all the Executive Directors including the Chief Executive, namely, Mr. Humayun Murad, Mr. Shaheen Amin and Mr. Mohammad Qamrul Haq, and for payment of remuneration to the Executive Directors amounting in aggregate to Rs. 6.94 million actual for the year ended June 30, 2000, and Rs. 8.8 million estimated for the year ending June 30, 2001, together with other benefits in accordance with rules of the Company."

The Executive Directors are interested to the extent of the remuneration payable to them individually.

# REPORT OF THE DIRECTORS

The Directors are pleased to present the fourteenth Annual Report together with the audited accounts of the Company for the year ended June 30, 2000.

#### FINANCIAL RESULTS

	RUPEES
Net profit for the year after charging all expenses	156,076,789
Less: Taxation	20,000,000
	136,076,789
Unappropriated profit brought forward	246,564
	136,323,353
Appropriations:	
Transfer to Statutory Reserve	7,000,000
Transfer to Capital Reserve for deferred tax-current year	34,081,000
Transfer to Capital Reserve for deferred tax-prior years	36,532,000
Transfer from General Reserve	(36,532,000)
Cash Dividend	80,554,764
	121,635,764
Unappropriated profit carried forward	14,687,589
Earnings per share	Rs. 6.76
	========

#### DIVIDEND

The Directors recommend a cash dividend of 40% (1999: 40%) for the year.

### REVIEW OF OPERATIONS

Business conditions remained slow and demand for industrial machinery was weak during the period under review. However, recent indicators are positive and the revival in the agricultural and textile sectors will benefit the economy. Borrowing costs fell sharply in the second half of the financial year providing relief to business.

Lease and installment loan volume increased by 33% to Rs. 2.72 billion (1999: Rs. 2.04 billion), adding Rs. 3.7 billion of new receivables. Profit before tax increased by 3.7% to Rs. 156.0 million in comparison to Rs. 150.4 million earned in the previous year. Lease revenue was higher by 9.8% to Rs. 790.9 million and total revenues reached Rs. 979.9 million. In compliance with the Institute of Chartered Accountants of Pakistan's directive, from July 1, 1999 the Company changed its revenue recognition method from "sum of the digit" to the "annuity" method which recognises income more evenly over the lease period. Consequently, had revenue been recognised on the old method, income and profits would have been higher by Rs.17.7 million. However, subsequent years will benefit from increased income recognition under the new method.

Commercial vehicles and motorcars accounted for 64% of the new business volume followed by machinery's share of 31% and the balance of 5% was for office equipment and computers. Financial assistance was provided to 1,436 businesses, majority of which were small and medium sized enterprises. Consumer finance and operating lease divisions achieved growth of 23% and 50% respectively and increasing contribution is expected from these sources in future. Dividend income from associated companies increased to Rs.12.9 million from Rs.11.8 million in 1999. These dividends were received from Oman ORIX Leasing Company SAOG and ORIX Investment Bank Pakistan Limited.

Financial charges represent 68% of the total expenses and show an increase of 2.02% over the previous year, although the average total borrowings increased by 16%. This reflects the impact of low cost funds which the Company raised during the year. In turn, the benefit of lower costs was passed on to lessees in shape of reduced lease rents. A total of Rs. 2.3 billion were raised through new loans and Rs. 1.7 billion was repaid to banks and financial institutions.

Selling, general and administrative expenses increased by 17% to Rs. 143.7 million. Islamabad Branch opened in December 1999 and staff numbers also increased as most departments were strengthened to cope with the increased volume of business. Direct costs of leases were higher by 59% and are primarily attributed to insurance premiums. Direct costs of operating leases reflect maintenance expenditure and depreciation of assets given on short term rental and these rose by 58% due to a bigger portfolio of assets. The charge for general provision for potential lease losses was raised to Rs. 39.7 million (1999: Rs. 31.8 million) in light of enhanced business. The accumulated general provision now amounts to Rs. 145.4 million which is equal to 3.5% of the net exposure on rent receivables.

#### CREDIT RATING

Based on results for the year ended June 30, 1999, the Pakistan Credit Rating Agency (PACRA) upgraded the Company's credit rating to AA- for long term debt and maintained A1+ for short-term debt. Your Company continues to enjoy the highest rating in the leasing sector for both categories of debt awarded by PACRA.

#### ASSOCIATED COMPANIES

Oman ORIX Leasing Company SAOG (OOL) continues to demonstrate strong growth. For the year ended December 31, 1999 it earned a pre-tax profit of Rs. 103.7 million (1998: Rs. 76.5 million) and had total assets of Rs. 3.0 billion. It declared a cash dividend of 10% and a bonus of 2.45%. For its half year to June 30, 2000 OOL earned a pre-tax profit of Rs. 61.4 million and increased its asset base to Rs. 3.9 billion.

ORIX Leasing Egypt (OLE) earned a pre-tax profit of Rs. 30.8 million for the year to December 31, 1999 (1998: Rs. 13.6 million) on an asset base of Rs. 821.8 million. This was the second full year of operations and OLE is making steady progress.

ORIX Investment Bank Pakistan Limited (OIBP) earned a pre-tax profit of Rs. 21.2 million for the six months ended December 31, 1999 showing an increase of 87% over the corresponding period in 1998. OIBP declared its maiden dividend (7.5%) for the year to June 30, 1999.

Saudi ORIX Leasing (SOL) is expected to start operations before the end of this year. The Government of Saudi Arabia has approved the project and incorporation process has started. SOL will have a paid-up capital of Rs. 900 million and your Company will hold 10% equity and will provide management support.

#### FUTURE PROSPECTS

The Company looks to the future with renewed confidence and expects enhanced business activity, particularly in the textile sector which should lead to demand for new machinery. The Company's network of branches is being expanded with the permission given by Securities and Exchange Commission of Pakistan for opening of branches in Multan and Hyderabad.

Auto finance is an increasing business and marketing teams have been strengthened in all branches to cope with the demand. Overseas ventures are expected to progress as planned and work is being undertaken to identify the next overseas joint-venture.

#### DIRECTORS

Dr. Najeeb Samie representing State Life Insurance Corporation resigned from the Board on his transfer and has been replaced by Mr. Mohammed Mazharuddin. Mr. Genichi Fujinaga relinquished his seat in favour of Mr. Masatoshi Yokota. The Directors place on record their appreciation of the services of Dr. Najeeb Samie and Mr. Genichi Fujinaga and welcome Mr. Mohammed Mazharuddin and Mr. Masatoshi Yokota on the Board.

#### HOLDING COMPANY

The Company is a subsidiary of ORIX Corporation which is incorporated in Japan.

#### STAFF

The Board places on record its appreciation of the performance of all staff personnel which has resulted in strong results in challenging market conditions.

#### AUDITORS

The present auditors, Sidat Hyder Qamar and Company, Chartered Accountants, retire and being eligible offer themselves for re-appointment.

#### PATTERN OF SHAREHOLDING

The pattern of shareholding as on June 30, 2000 is shown on page 43.

On behalf of the Board

Humayun Murad Chief Executive

Dated: October 19, 2000

# SIDAT HYDER QAMAR & Co

Chartered Accountants

Progressive Plaza, Beaumont Road Karachi-75530 Pakistan (92-21) 5650007-11 Tel 5681965 Fax

Representing

Andersen Worldwide, SC in Pakistan

# **AUDITORS' REPORT TO THE MEMBERS**

We have audited the annexed balance sheet of **ORIX Leasing Pakistan Limited as at June 30, 2000** and the related profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the .Company's management to establish and maintain a system of internal control, and prepare and present the above said statements in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statements. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, after due verification, we report that:

a. in our opinion, proper books of account have been kept by the Company as required by the Companies Ordinance, 1984;

b. in our opinion:

- i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984 and are in agreement with the books of account and are further in accordance with accounting policies consistently applied;
- ii) the expenditure incurred during the year was for the purpose of the Company's business; and
- iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the Company;
- c. in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan, and, give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2000 and of the profit, its cash flows and changes in equity for the year then ended; and
- d. in our opinion Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under Section 7 of that Ordinance.

Karachi: October 19, 2000

SIDAT HYDER QAMAR & CO. CHARTERED ACCOUNTANTS

# FINANCIAL STATEMENTS OF THE COMPANY

BALANCE SHEET
PROFIT AND LOSS ACCOUNT
CASH FLOW STATEMENT
STATEMENT OF CHANGES IN EQUITY
NOTES TO THE ACCOUNTS

# **BALANCE SHEET AS AT JUNE 30, 2000**

	NOTE	2000	1999
ASSETS			
Fixed assets - tangible	3	210,951,806	147,826,077
Net investment in leases and installment loans			
Installment contract receivables			4,541,466,561
Add: Residual value		1,198,382,582	956,348,542
		6,443,608,079	5,497,815,103
Less: Unearned finance income		1,134,043,434	971,212,297
Net investment	4		4,526,602,806
Less: Current portion		2,285,307,020	2,020,003,733
Allowance for potential lease and			
installment loan losses			135,157,988
		2,430,723,468	2,155,161,721
			2,371,441,085
Long-term investments	5	285,772,058	280,168,029
Long-term loans	6	39,202,196	26,243,454
Long-term deposits and deferred costs	7	24,376,405	22,847,566
Current assets	8	2,672,005,690	2,379,694,934
	Rupees	6,111,149,332	5,228,221,145

## SHARE CAPITAL AND LIABILITIES

Share capital and reserves			
Authorised			
25,000,000 Ordinary shares of Rs. 10/- each		250,000,000	250,000,000
Issued, subscribed and paid-up	9	201,386,910	201,386,910
Reserves	10	724,903,508	669,381,483
Shareholders' equity		926,290,418	870,768,393
Long-term loans	11	1,948,532,805	1,983,877,063
Long-term certificates of investment	12	223,679,542	11,533,308
Deferred liability - gratuity		17,494,524	13,536,985
Long-term advances and deposits	13	911,378,554	679,389,666
Current liabilities	14	2,083,773,489	1,669,115,730
Commitments	15		
	Rupees	6,111,149,332	5,228,221,145
	-		

# AUDITORS' REPORT ANNEXED

The annexed notes form an integral part of these accounts.

# SHAKIRULLAH DURRANI VICE CHAIRMAN

HUMAYUN MURAD CHIEF EXECUTIVE

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED JUNE 30, 2000

	NOTE	2000	1999
REVENUES			
Finance leases	16	790,997,617	720,455,539
Installment loans		52,020,406	42,255,279
Operating leases		53,495,044	35,607,248
Other income	17	83,470,127	106,799,885
Less:		979,983,194	
EXPENSES			
Finance and bank charges	18	562,263,594	551,139,244
Selling, general and administrative expenses	19	143,741,976	122,385,746
Direct cost of leases		-,-	,,-
Finance lease and installment loans	20.1	45,907,528	28,811,001
Operating Leases	20.2	32,268,671	20,433,625
Allowance for potential lease and			
installment loan losses		39,724,636	31,884,583
		823,906,405	754,654,199
Profit before taxation		156,076,789	150,463,752
Provision for taxation - current	23		20,000,000
Net profit after taxation		136,076,789	130,463,752
Unappropriated profit brought forward		,	6,037,576
APPROPRIATIONS		136,323,353	
Transfer to Statutory reserve		7,000,000	7,000,000
Transfer to Capital reserve for deferred tax - current	vear	34,081,000	14,500,000
Transfer to Capital reserve for deferred tax - prior y		36,532,000	34,200,000
Transfer from General reserve		(36,532,000)	
Proposed dividend @ 40% (1999: @40%)		80,554,764	
		121,635,764	136,254,764

Unappropriated profit carried forward	Rupees	14,687,589	246,564
Earnings Per Share - Basic and Diluted	28	6.76	6.48

The annexed notes form an integral part of these accounts.

# SHAKIRULLAH DURRANI VICE CHAIRMAN

# HUMAYUN MURAD CHIEF EXECUTIVE

# CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30, 2000

	NOTE	2000	1999
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations	24	663,473,669	576,458,458
Mark-up paid		(497,602,193)	(470,335,650)
Profit paid on certificates of investment		(44,070,116)	(43,917,682)
Deposits from lessees - net		246,656,621	167,878,799
Income taxes paid		(30,349,205)	(36,789,403)
Investment in leases - net		(782,961,839)	(363,115,114)
Long-term loans- net		(13,309,229)	(3,217,506)
		(1,121,635,961)	
Net cash used in operating activities		(458,162,292)	
CASH FLOWS FROM INVESTING ACTIVITIES			
Investments		(5,604,029)	(153,755,410)
Capital expenditure		(101,730,283)	(88,712,496)
Proceeds from sale of fixed assets		6,384,000	4,299,072
Dividend received		12,994,874	11,836,059
Net cash used in investing activities		(87,955,438)	(226,332,775)
CASH FLOWS FROM FINANCING ACTIVITIES			
Long-term loans		1,077,286,375	1,515,200,218
Short-term loans and running finance		236,798,443	(48,494,182)
Certificates of investment		480,476,972	(186,940,016)
Repayment of long term loans		(1,195,256,991)	(892,187,714)
Long-term deposits and deferred cost		(19,583,284)	(7,892,125)
Payment of dividend		(80,121,120)	(32,285,353)
Net cash generated from financing activities		499,600,395	347,400,828
Net (decrease) in cash activities		(46,517,335)	
Cash and bank balances at beginning of the year		159,181,157	211,151,202
Cash and bank balances at end of the year	Rupees		159,181,157
SHAKIRULLAH DURRANI			HUMAYUN MUR

SHAKIRULLAH DURRANI VICE CHAIRMAN HUMAYUN MURAD CHIEF EXECUTIVE

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2000

	2000	1999
Share capital		
Balance at beginning	201,386,910	161,109,530
Bonus shares issued during the year		40,277,380
Dalaman at and of the same	201 296 010	201 296 010
Balance at end of the year	201,386,910	201,386,910

Share premium		287,216,909	287,216,909
Reserve for issue of bonus shares			
Balance at beginning			40,277,380
Bonus shares issued during the year			(40,277,380)
Balance at end of the year			
General reserve			
Balance at beginning		117,118,010	326,218,010
Transfer to Statutory reserve during the year			(209,100,000)
Transfer to Capital reserve for deferred tax-prior year	rs	(36,632,000)	
Balance at end of the year		80,586,010	117,118,010
Statutory reserve			
Balance at beginning		216,100,000	
Transfer from General reserve			209,100,000
Appropriation during the year		7,000,000	
Balance at end of the year		223,100,000	216,100,000
Capital reserve for deferred tax			
Balance at beginning		48,700,000	
Transfer from General reserve-prior years		36,532,000	
Appropriation during the year			48,700,000
Balance at end of the year		119,313,000	48,700,000
Unappropriated profit			
Balance at beginning		246,564	6,037,576
Profit for the year		136,076,789	130,463,752
Dividend		(80,554,764)	(80,554,764)
Transfer to Capital reserve for deferred tax		(34,081,000)	
Transfer to Statutory reserve during the year			(7,000,000)
Balance at end of the year		14,687,589	246,564
Shareholders' equity	Rupees	926,290,418	

# SHAKIRULLAH DURRANI VICE CHAIRMAN

HUMAYUN MURAD CHIEF EXECUTIVE

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED JUNE 30, 2000

# 1. LEGAL STATUS AND NATURE OF BUSINESS

The Company was incorporated in Pakistan as a private limited company on July 1, 1986 and was converted into a public limited company on December 23, 1987. The Company is listed on Karachi, Lahore and Islamabad Stock Exchanges. The main business activity is leasing of moveable assets.

## 2. SIGNIFICANT ACCOUNTING POLICIES

# ${\bf 2.1\,Accounting\,convention}$

These financial statements have been prepared under the historical cost convention.

# 2.2 Basis of preparation

These financial statements have been prepared in accordance with the requirements of the Companies Ordinance, 1984 and International Accounting Standards as applicable in Pakistan.

# 2.3 Revenue recognition

# 2.3.1 Finance lease and installment loans

The Company follows the 'financing method' in accounting for recognition of lease and installment loan income.

At the commencement of a lease, the total unearned lease income consists of the excess of aggregate lease contract receivables over the cost of the leased equipment. At the time a lease is executed, a portion of unearned lease income which approximates the initial costs directly associated with negotiating and consummating the lease plus an amount equal to the allowance for potential lease losses is taken into income. The remainder of the unearned lease income is taken into income over the term of the lease, applying the annuity method, so as to produce a systematic return on the net investment in lease. This method is applicable with effect from July 1, 1999. Income on leases disbursed prior to July 1, 1999 is recognised on the sum of digit method. The change in accounting method is in compliance with the directive of the Institute of Chartered Accountants of Pakistan issued through its Circular no. 9/99 of August 10, 1999.

Front end fee and other lease related income is recognised as income when realized.

#### 2.3.2 Operating lease

Rental income from assets given on operating lease is recognised on accrual basis over the lease period.

#### 2.4 Allowance for potential lease and installment loan losses

The allowance for potential lease and installment loan losses is maintained at a level which, in the judgement of management, is adequate to provide for potential losses on lease portfolio that can be reasonably anticipated. The allowance is increased by provisions charged to income and is decreased by charge offs, net of recoveries.

#### 2.5 Tangible fixed assets and depreciation

#### 2.5.1 Operating assets - own use

Operating assets are stated at cost less accumulated depreciation. Depreciation is charged to income applying the straight line method, whereby cost of an asset is written-off over its estimated useful life. In respect of additions and deletions of an asset during the year, depreciation is charged from the month of acquisition and upto the month preceding the deletion respectively.

Maintenance and repairs are charged to income as and when incurred. Major renewals and improvements are capitalised and the assets so replaced, if any, are retired. Gains and losses on disposal of assets, if any, are included in income currently.

#### 2.5.2 Operating lease assets

Operating lease assets are stated at cost less accumulated depreciation. Depreciation is charged to income applying straight line method, whereby the depreciable values of assets are written-off over their estimated useful life.

Maintenance and repairs are charged to income as and when incurred. Major renewals and improvements are capitalised and the assets so replaced, if any, are retired. Gains and losses on disposal of assets, if any, are included in income currently.

#### 2.6 Long-term investments

These are stated at cost. Investment made in foreign currency other than investment in associates are translated into rupees at the rate of exchange prevailing at the balance sheet date. Realised and unrealised exchange gains and losses are dealt within the profit and loss account. Return on investment is recognised at rates specified in the respective investment schemes and accrued for the period. Income is recognised on the assumption that such investments will be held till the terminal date.

Investment in associated companies is stated at cost. Provision for diminution in value of investments other than temporary, if any, is made in income in the year of occurrence. Dividend income is recognised when the right to receive the dividend is established.

# 2.7 Deferred costs

# 2.7.1 Loans

Loan originating costs, front-end fee and documentation costs are amortised over the loan period or five years, whichever is shorter.

### 2.7.2 Project development costs

Expenditure incurred in connection with development of various projects and joint ventures are classified as project development costs and upon completion of such projects or joint ventures are amortised over a period of five years.

#### 2.8 Staff retirement benefits

#### 2.8.1 Gratuity

The Company operates an unfunded gratuity scheme covering all its permanent employees who have completed the minimum qualifying period of six months. Provision is made annually to cover obligation under the scheme.

#### 2.8.2 Employees' accumulating compensated absences

The revised International Accounting Standard (IAS) 19 "Employee benefits" requires that the liability in respect of employees expected cost of accumulating compensated absences should be recognised. IAS 19 is applicable in Pakistan for accounting periods beginning on or after January 1, 1999. Circular 14 of August 26, 2000 issued by the Securities and Exchange Commission of Pakistan (SECP) states that in order to achieve compliance with IAS 19, companies may provide for accumulated absences in three equal annual installments. The Company has adopted a policy for accumulating absences to the extent of 30 days. Full provision will be made over three years.

#### 2.9 Foreign currencies

Transactions in foreign currencies are accounted for in rupees at the rate prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are translated into rupees at the rate of exchange prevailing at the balance sheet date. Realised and unrealised exchange gains and losses are dealt within the profit and loss account. Foreign currency loans registered under Exchange Risk Coverage Scheme of the State Bank of Pakistan (SBP) are translated into rupees at the rate prevailing on the date of disbursement.

#### 2.10 Financial instruments

#### 2.10.1 Financial assets

Financial assets comprise of net investment in leases and installment loans net of related deposits, long term investments in government securities, long term loans and advances, short term loans and investments and cash and bank balances on deposits. Net investment in leases and installment loans are stated at their nominal value as reduced by appropriate allowances for estimated irrecoverable amount, while other financial assets are stated at cost.

#### 2.10.2 Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into. Significant financial liabilities are long term loans, short term loans, certificates of investment and running finances under mark-up arrangement.

Gain or loss if any on recognition and settlement of financial assets and liabilities is included in net profit or loss in the period in which it arises.

# 2.10.3 Offsetting of financial assets and financial liabilities

A financial asset and a financial liability is offset and the net amount reported in the balance sheet, if the Company has a legal enforceable right to set off the transaction and also intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### 2.11 Taxation

#### **2.11.1 Current**

Income for the purposes of computing current taxation is determined under the provisions of tax law whereby lease rentals received or receivable by the Company are deemed to be income. Provision for taxation is thus based on income determined in accordance with the accounting policy explained in Note 2.3 and adjusted in accordance with the requirements of the tax law.

#### 2.11.2 Deferred

The Company accounts for deferred taxation using the liability method on timing differences arising from using the different methods in the recognition of lease income for tax purposes and accounting purposes as well as for all other significant timing differences.

# 3 FIXED ASSETS - Tangible

Operating assets-own use	3.1	59,301,585	34,446,408
Operating tease assets	3.2	151,650,221	113,379,669
	Rupees	210,951,806	147,826,077

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# 3.1 Operating assets - own use

		Additions/		Accumulated	Book	Deprecia	tion
	Cost at	(Deletions)/	Cost at	depreciation at	value at	For	Rate
	July 1, 1999	(Transfer)*	June 30, 2000	June 30, 2000	June 30, 2000	the year	(%)
Leasehold							
improvements	15,538,035	7,984,500	23,522,535	13,631,291	9,891,244	1,663,450	15
Furniture and							
office equipment	32,352,788	14,123,881	46,033,821	24,198,913	21,834,908	6,041,692	15 - 25
		(442,848)					
Motor vehicles	40,146,029	22,591,716	52,444,326	24,868,893	27,575,433	8,783,705	20
		(10,293,419)					
Rupees	88,036,852	44,700,097	122,000,682	62,699,097	59,301,585	16,488,847	
	,,	(10,736,267)	,,	. ,,	, ,	-,,-	
1999-Rupees	82,612,157	10,201,254	88,036,852	53,590,444	34,446,408	12,453,664	
. <u> </u>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(4,280,532)	, ,	, ,	, , ,	,,	
		(496,027) *					
	==========	=======================================		========	=======	=======	

<sup>\*</sup> Represents assets transferred to operating lease assets.

# 3.1.1 Movement of accumulated depreciation during the year:

	Accumulated depreciation as at July 1, 1999	Depreciation charged during the year	Adjustment on disposal during the year	Accumulated depreciation as at June 30, 2000
Leasehold improvements	11,967,841	1,663,450		13,631,291
Furniture & office equipment	18,519,247	6,041,692	362,026	24,198,913
Motor vehicles	23,103,356	8,783,705	7,018,168	24,868,893
Rupees	53,590,444	16,488,847	7,380,194	62,699,097
1999-Rupees	43,282,467	12,453,664	2,145,687	53,590,444

# 3.1.2 Assets deleted during the year:

Description	Cost	Accumulated depreciation	Book Value	Sale Mode of Sold Proceeds Disposal to
Motor Cycle	33,910	26,563	7,347	30,000 Insurance Claim E.F.U General Insurance Co. Ltd.
Suzuki Margalla	491,000	351,869	139,131	244,558 Company Policy Arshi Islam (Employee)
Suzuki Mehran	315,000	199,500	115,500	115,500 Company Policy Babar Malik (Employee)
Suzuki Khyber	396,500	290,752	105,748	105,748 Company Policy Mujahid Ali Mirza (Employee)
Suzuki Khyber	433,800	274,740	159,060	209,530 Company Policy Aseya Qasim (Employee)
Suzuki Margalla	470,750	368,762	101,988	210,994 Company Policy Ismail Khan (Employee)
Suzuki Mehran	272,264	222,362	49,902	51,870 Company Policy Hamood Ahmed (Employee)
Suzuki Mehran	280,000	65,338	214,662	214,662 Company Policy S. Waheedullah Shah (Employee)
Honda Civic	639,000	447,300	191,700	337,946 Company Policy Ramon Alfrey (Employee)
Suzuki Khyber	400,000	286,681	113,319	201,659 Company Policy Saba Ahmed (Employee)
Suzuki Mehran	317,000	200,754	116,246	116,246 Company Policy Shah Suleman Fareed (Employee)
Suzuki Mehran	305,000	50,830	254,170	254,170 Company Policy Taimur Ali (Employee)
Suzuki Mehran	272,264	222,362	49,902	49,902 Company Policy Anis Imam (Employee)
Suzuki Mehran	290,000	120,825	169,175	189,587 Company Policy Samiullah Durrani (Employee)
Suzuki Jeep	183,060	183,059	1	122,000 Negotiation Mahreen Khan
Suzuki Van	165,300	165,299	1	156,000 Negotiation Mahreen Khan
Suzuki Khyber	393,750	321,563	72,187	157,505 Company Policy Ali Azhar Kazmi (Employee)
Suzuki Margalla	475,800	412,360	63,440	259,610 Company Policy Arshad Abbas (Employee)
Suzuki Mehran	181,937	181,936	1	85,000 Negotiation Manzoor Ahmed

Suzuki Khyber	400,000	320,016	79,984	178,603 C	ompany Policy	Omer Farooq Sheikh (Employee)
Suzuki Margalla	521,850	260,940	260,910	334,916 C	ompany Policy	Aijaz A. Butt (Employee)
Suzuki Khyber	400,000	320,022	79,978	185,116 C	ompany Policy	Alnoor A. Aziz (Employee)
Motor Cycle	46,900	46,899	1	42,000 Ir	nsurance Claim	Adamjee Insurance Co. Ltd
Suzuki Khyber	467,000	38,915	428,085	432,000	Negotiation	Anwar Kazmi
Suzuki Mehran	328,000	71,071	256,929	268,009 C	ompany Policy	Jamal Laique (Employee)
Suzuki Khyber	398,974	339,150	59,824	144,174 C	ompany Policy	Nargis A. Mirza (Employee)
Suzuki Mehran	290,000	135,324	154,676	168,171 C	ompany Policy	Khalid Rehman (Employee)
Suzuki Margalla	470,750	439,367	31,383	346,000	Negotiation	Naeem Ahmed Sheikh
Toyota Corolla	653,610	653,609	1	238,000	Negotiation	Alamgir
Mobile Phone	6,550	1,638	4,912	600	Trade-in	Cellular Links
Photocopier	140,000	112,000	28,000	45,000	Trade-in	Shirazi Trading Company
Type Writer	42,000	35,175	6,825	6,000	Trade-in	Multiline System
Air Conditioners	45,164	44,571	593	8,500	Negotiation	National Airconditioning
Refrigerator	8,410	8,409	1	3,200	Negotiation	Muhammad Ali
Computer	65,904	65,903	1	13,000	Negotiation	Computer International
Computer	20,800	20,799	1	4,000	Negotiation	Mars Associates
Computer	31,520	29,156	2,364	3,000	Negotiation	Zeeshan
Computer	50,000	11,876	38,124	38,124 C	ompany Policy	Shafqat Parvez (Employee)
Computer	32,500	32,499	1	1,600	Negotiation	Mussarrat Jabeen
Rupees	10,736,267	7,380,194	3,356,073	5,572,500		

# 3.2 Operating lease assets

	Additions			Accumulated	Book	Depreciation	
	Cost at July 1, 1999	Cost at June 30, 2000	Cost at June 30, 2000	depreciation at June 30, 2000	value at June 30, 2000	For the year	Rate (%)
Machinery	70,904,622	15,002,322	85,906,944	12,441,612	73,465,332	7,889,012	10 - 15
Communication equipment	20,501,702	38,936,936	59,438,638	6,668,204	52,770,434	5,552,410	15
Office equipment	881,027	2,226,927	3,107,954	786,651	2,321,303	451,579	33.33
Motor vehicles	31,798,868	864,000 (868,000)		8,701,716	23,093,152	4,086,241	15
Rupees	124,086,219	57,030,185 (868,000)		28,598,183	151,650,221	17,979,242	
1999-Rupees	47,587,250	78,511,242 496,027* (2,508,300)	124,086,219	10,706,550	113,379,669	9,344,611	

<sup>\*</sup>Represents assets transferred from operating assets.

# 3.2.1 Movement of accumulated depreciation during the year:

	Accumulated depreciation as at July 1, 1999	Depreciation charged during the year	Adjustment on disposal during the year	Accumulated depreciation as at June 30, 2000
Machinery	4,552,600	7,889,012		12,441,612
Communication equipment	1,115,794	5,552,410		6,668,204
Office equipment	335,072	451,579		786,651
Motor vehicles	4,703,084	4,086,241	(87,609)	8,701,716
Rupees	10,706,550	17,979,242	(87,609)	28,598,183
1999-Rupees	1,703,986	9,344,611	(342,047)	10,706,550

# 3.2.2 Assets deleted during the year:

Description	Cost	Accumulated depreciation	Book Value	Sale Proceeds	Mode of Disposal	Sold to
Suzuki Khyber Suzuki Khyber	434,000 434,000	41,499 46,110	392,501 387,890	426,500 385,000	Leased Leased	Transfer to finance lease Transfer to finance lease
Rupees	868,000	87,609 =====	780,391 ======	811,500		
	Less than one year	2000 One year to five years	Total	Less than	1999 One year to five years	Total
Installment contract receivables Less: Unearned finance income	2,917,461,847 632,154,827	3,526,146,232 501,888,607	6,443,608,079 1,134,043,434	2,570,893,014 550,889,281	2,926,922,089 420,323,016	971,212,297
Rupees	2,285,307,020 ======	3,024,257,625	5,309,564,645 ======	2,020,003,733	2,506,599,073	4,526,602,806 ======

There are no installment contract receivables over five years. The Company's mark-up rate on leases and installment loans essentially ranges between 17.5 percent to 24 percent.

Federal investment bonds	5.1	7,915,000	7,915,000
Special US dollar bonds	5.2	70,821,269	65,217,240
In associated companies			
- Quoted	5.3	152,512,222	152,512,222
- Unquoted	5.4	54,523,567	54,523,567
		207,035,789	207,035,789
	Rupees	285,772,058	280,168,029

- 5.1 Represents investment made in Government Securities as required under the relevant provision of the State Bank of Pakistan's Rules for Non-Bank Financial Institutions to maintain liquidity against certain liabilities. The securities are redeemable within a period of six months (included in short-term investments as per note 8) to ten years and earn mark-up varying from 7.25% per annum to 15% per annum receivable half yearly from the date of issue.
- 5.2 Represents investment made in special US dollar bonds issued by the Government of Pakistan upon conversion of the Company's frozen foreign currency accounts. The bonds have maturity period of three years, are tradable at Stock Exchanges in Pakistan and carry a markup of LIBOR plus one percent per annum receivable half yearly from the date of issue.

#### 5.3 Quoted

associated

Name of associated company	Equity held (%)	No. of shares held	Currency of investment	Cost price per share	Cost of investment as at June 30, 2000	Cost of investment as at June 30, 2000	Market value of investment as at June 30, 2000
Oman ORIX Leas	sing						
Company SAOG	20.25	1,012,320	Rial Omani	RO 1 each	RO 1,000,000	122,512,222	259,259,540
ORIX Investment	Bank						
Pakistan Limited	15.00	3,000,000	Pak Rupee	Rs. 10 each	Rs.30,000,000	30,000,000	20,100,000
					Rupees	152,512,222	279,359,540
							=======
5.4 Unquoted							
Name of		Equity held	No. of	Currency of	Cost price	Cost of	Cost of

investment

per share

investment

investment

shares

ORIX Leasing Egypt SAE

held as at June 30, 2000 company as at June 30, 2000 (Rupees) 23.00 46,000 Egyptian Pound EP. 100 each EP. 4,600,000

54,523,567

The net asset value was EP.120 per share (Rs. 1,798/-) [1999:EP.113 per share (Rs. 1,640/- share)].

5.5 Investments in associated companies are stated at cost. Had the equity method been applied, the total profit for the year would have increased by Rs. 15,379,814/- (1999: Rs. 12,913,243/-) while the unappropriated profit brought forward would have been higher by Rs. 24,601,783/- (1999: Rs. 11,688,543). In addition, unrealised exchange gains on investments in foreign associates would have increased shareholders equity by Rs. 29,537,069/- (1999: Rs. 24,975,635) and long-term investment would have increased by Rs. 69,518,667/- (1999: Rs. 49,577,421/-).

#### 6. LONG-TERM LOANS - Secured, considered good

		========	
Others	Rupees	5,772,877	3,196,884
Recoverable after three years	Rupees	33,429,319	23,046,570
		=======	
	Rupees	39,202,196	26,243,454
Less: Current portion		3,621,748	3,271,261
		42,823,944	29,514,715
Other employees		797,389	682,261
Executives		31,291,941	22,426,615
Directors		7,498,652	3,004,117
Chief Executive		3,235,962	3,401,722
Loans to employees:			

Loans to Chief Executive, Working Directors and Executives include house loans in accordance with terms of the Company's employment policy, repayable within a period of 20 years or retirement date whichever is earlier except for loans to the Chief Executive and a Working Director which are repayable within ten years. The loans to the Chief Executive and a Working Director were disbursed in 1992 and 2000 respectively with prior approval of the Securities and Exchange Commission of Pakistan (SECP). A loan to a Working Director was made prior to his becoming a Director and has been duly notified to the SECP. The loans are secured against equitable mortgage on the property by depositing the title documents of the property with the Company and carry mark-up of 5% per annum. Loans to other employees includes motor cycle loans, repayable within a period of five years and do not carry any mark-up.

Maximum amount outstanding at the end of any month during the year against loans to Chief Executive, Working Directors and Executives is Rs. 42,026,555/- (1999: Rs. 29,687,301/-).

### 7. LONG-TERM DEPOSITS AND DEFERRED COSTS

	00010		
Deposits		2,842,767	3,223,313
Deferred costs	7.1	21,533,638	19,624,253
	Rupees	24,376,405	22,847,566
7.1 Deferred costs			
Loan originating cost	7.1.1	3,392,043	5,495,390
Exchange differences on:			
- Repayment of foreign currency loans	7.1.2	1,124,037	2,492,512
- Hedging of foreign currency loans	7.1.3	3,624,393	6,022,449
		4,748,430	8,514,961
Project development costs	7.1.4	13,393,165	5,613,902
	Rupees	21,533,638	19,624,253

7.1.1 Represents loan originating cost paid to lending institutions on signing of various loans. These

are being written off over loan period or five years, whichever is shorter.

- 7.1.2 Represents the increase in the amount of foreign currency loans resulting from the difference in buying and selling rates of foreign currency as determined by the SBP. Receipts of loans are at buying rates and are the actual amount realised in Pak rupees. Repayments, when due, will be made at selling rates in accordance with the SBP rules. The difference arising from the use of above mentioned rates is treated as deferred costs to be written off over loan period or five years, whichever is shorter.
- 7.1.3 In the absence of Exchange Risk Cover by the SBP, the Company had adopted an alternative method to hedge foreign exchange risk associated with its foreign currency borrowings. This involved purchasing foreign currency from the secondary market, placing the foreign currency on deposit and obtaining credit facilities against these deposits in local currency on matching basis. Premium paid on purchase of foreign currency from the secondary market is deferred and is written off over the loan period or five years whichever is shorter.
- 7.1.4 This represents expenditure in connection with development of projects already completed and new joint ventures. Project development costs are being amortised in accordance with the policy mentioned in Note 2.7.2.

	NOTE	2000	1999
8. CURRENT ASSETS			
Current portion of net investment in leases,			
instalment loans and long-term loans	8.1	2,288,928,768	2,023,274,994
Short-term loans - secured, considered good	8.2	24,550,000	14,500,000
Short-term investments	5.1	9,326,000	8,766,360
Other current assets	8.3	236,537,100	173,972,423
Cash and bank balances	8.4	112,663,822	159,181,157
	Rupees	2,672,005,690	2,379,694,934
8.1 Current maturity			
Net investment in leases and Instalment loans		2,285,307,020	2,020,003,733
- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1		3,621,748	3,271,261
Long-term loans - considered good		3,021,746	3,271,201
	Rupees	2,288,928,768	2,023,274,994
	-		========

8.2 Represents short-term finance facilities provided on secured basis in the normal course of business.

#### 8.3 Other current assets

Advances - unsecured considered good		2,474,099	2,316,348
Advance to suppliers		6,855,000	
Advance payment of wealth tax		40,000	40,000
Short-term prepayments			
Insurance:			
Leased assets		30,698,688	19,354,468
Own assets		2,732,174	1,810,790
Rent		387,236	154,000
Others		4,840,894	4,759,241
		38,658,992	26,078,499
Accrued return on investments and deposits		21,971,869	30,421,618
Net receivable against foreign loan			
payments covered under foreign			
exchange risk cover scheme	8.3.1	151,757,259	86,375,178
Operating lease rents receivable		5,910,478	12,450,265
Central Excise Duty (CED) receivable	8.3.2	6,623,180	14,196,776
Other receivables		2,246,223	2,093,739
	Rupees	236,537,100	173,972,423

- 8.3.1 Represents net amount receivable from the State Bank of Pakistan (SBP) on account of repayments of foreign currency loans registered under foreign exchange risk cover scheme. This amount is a net balance of exchange differences refundable from SBP and exchange risk fee payable to the SBP.
- 8.3.2 Represents amount paid on account of CED recoverable from lessees.

#### 8.4 Cash and bank balances

Balances with banks on:			
Current accounts		10,977,571	19,046,845
Deposit accounts	8.4.1	3,196,113	20,302,714
Foreign currency deposit			
accounts under lien - net	8.4.2	97,806,788	119,502,960
		111,979,472	158,852,519
Cash in hand		684,350	328,638
	Rupees	112,663,822	159,181,157

8.4.1 Includes a mark-up free deposit of Rs. 1,650,000/- (1999: Rs. 1,400,000/-) with the State Bank of Pakistan (SBP) as required under the relevant provision of the SBP's Rules for Non-Bank Financial Institutions to maintain liquidity against certain liabilities. The rate of profit on deposits, other than deposits with SBP, ranges from 5% to 8.25% per annum on these accounts.

# 8.4.2 Foreign currency deposit account under lien

Foreign currency deposits		362,433,374	459,755,918
Credit facilities availed	8.4.2.1	(264,627,586)	(340,252,958)
	Rupees	97,805,788	119,502,960
		========	

8.4.2.1 As explained in Note 7.1.3 foreign currency deposits were created as a hedge against exchange risks associated with foreign currency borrowings. Credit facilities in Rupees have been availed against security of the foreign currency deposits and have been offset in accordance with the policy stated in Note 2.10.3. The rate of mark-up ranges from 14.1% to 15.14% per annum while the rate of interest on foreign currency deposits ranges from 7.1% to 7.8% per annum. Maturity of credit facilities and foreign currency deposits are upto September 2003.

# 9. ISSUED, SUBSCRIBED AND PAID-UP SHARE CAPITAL

	2000 Number of	1999 Shares	2000 Rupee	1999 s
Ordinary Shares of Rs. 10/- each Fully paid in cash	13,106,249	13,106,249	131,062,490	131,062,490
Fully paid bonus shares				
	7,032,442	3,004,704 Beginning of the year	70,324,420	30,047,040
		4,027,738 Issued during the year		40,277,380
	7,032,442	7,032,442	70,324,420	70,324,420
	20,138,691	20,138,691	201,386,910	201,386,910

ORIX Corporation, Japan and its nominees held 11,494,558 (1999: 11,494,558) Ordinary shares of Rs. 10/- each at June 30, 2000.

#### 10. RESERVES

Capital	reserves:
Capital	reserves:

Share premium		287,216,909	287,216,909
Statutory reserve	10.1	223,100,000	216,100,000
Reserve for deferred tax	10.2	119,313,000	48,700,000
		629,629,909	552,016,909

# Revenue reserves:

General reserve	80,586,010	117,118,010
Unappropriated profit	14,687,589	246,564
	95,273,599	117,364,574
Rupe	ees 724,903,508	669,381,483
	========	

10.1 Represents profit set aside as required under the State Bank of Pakistan rules for Non-Bank Financial Institutions(NBFIs).

10.2 International Accounting Standard 12 "Income Taxes" (revised) requires that full liability against deferred taxation should be provided in the year to which it relates. Circular no 16 of September 10, 1999 issued by the Securities and Exchange Commission of Pakistan (SECP) states that in order to achieve compliance with the revised IAS-12, all leasing companies, during each of the five financial years beginning July 1, 1998 and ending June 30, 2003, shall provide deferred tax liability arising in that year together with a further amount equal to one fifth of the unprovided deferred tax liability at the beginning of the financial year ending June 30, 1999. Deferred tax will be deemed to have been provided if a leasing company transfers such amount to a Capital Reserve account which would not be available for utilisation for any purpose other than to provide for deferred tax liability.

Deferred taxation arising due to timing differences between book and income tax revenue or charges is estimated at Rs. 228.9 million (1999: Rs. 185.5 million) of which Rs. 180.2 million relates to accounting periods prior to July 1, 1998. As at June 30, 2000, the Company has transferred an amount of Rs. 119.3 million (Rs. 48.7 million for the accounting periods beginning on or after July 1, 1998 and Rs. 70.6 million for accounting periods before July 1, 1998) to comply with the SECP's requirement for creating Capital reserve for deferred tax. Unprovided deferred tax amounting to Rs. 109.6 million (1999: Rs. 136.8 million) shall be appropriated to Capital reserve for deferred tax in equal annual instalments by June 30, 2003.

#### 11. LONG -TERM LOANS - Secured

Name of lending institution	Note	Commencemen of repayment	t Mode of loan repayment	2000	1999	Mark up rate	Exchange risk fee
				Rupe	es	(%)	(%)
Foreign currency loans US Dollars							
11.1 Asian Development Bank Loan 1133 Pak (PS)		15-Jan-1994	12 equal semi annual instalments		23,176,033	9.4	7.08
11.2 Asian Development Bank Loan 1394 Pak (PS)	11.2.1	15-Mar-1999	10 equal semi annual instalments	357,094,499	453,861,361	2.13 over LIBOR	
11.3 International Finance Corporation Loan INT/PK 4252(A)		15-Jun-1996	16 equal semi annual instalments	155,949,870	200,506,975	8.5	6.66
11.4 International Bank for Reconstruction and Development	11.4.1	14-Sep-1996	Repayment in ten yearn after three years grace period	524,276,328	579,814,263	16.0	inclusive in mark-up
				1,037,320,697	1,257,358,632		
Netherland Guilders							- 0
11.5 FMO Loan INT/PK 93033 11.6 FMO Loan INT/PK 93032		01-Apr-1996 01 -Apr-1996	10 equal semi annual instalments 8 equal semi annual instalments	17,215,150	51,645,950 8,738,050	10.2 10.2	5.0 5.0
				17,215,150	60,384,000		
Local currency loans Rupees							
11.7 Swiss Agency for Development and Co-operation (SADC)		0l-Nov-2000	5 equal annual instalments	33,000,000		17.00	
11.8 Saudi Pak Industrial & Agricultur Investment Company (Private) Limited		01-Oct-1996	Quarterly repayments		2,639,237	18.50	
11.9 Standard Chartered Grindlays Bar	nk Limited	10-May-1998	3 equal annual installments		16,666,666	19.00	
11.10 Oman International Bank SAOG 11.11 Standard Chartered Bank 11.12 Pakistan Kuwait Investment Con		31-Ju1-1998 28-Apr-1998 30-Mar-2000	9 equal quarterly instalments 8 equal quarterly instalments 2 equal quarterly instalments	  	16,666,668 37,500,000 50,000,000	18.00 17.25 17.65	

(Private) Limited					
11.13 Standard Chartered Bank	01-Mar-1998	12 equal quarterly installments	6,666,669	20,000,002	16.50
11.14 The Bank of Tokyo-Mitsubishi Limited	26-Jun-1999	4 equal semi annual instalments		37,500,000	18.50
11.15 Al-Faysal Investment Bank Limited	03-Dec-2000	Full repayment on due date	100,000,000	100,000,000	18.50
11.16 Faysal Bank Limited	30-Dec-1999	Full repayment on due date		50,000,000	17.50
11.17 Standard Chartered Grindlays Bank Limited	30-Ju1-1999	Full repayment on due date		50,000,000	17.75
11.18 Habib Bank Limited	26-Apr-1999	6 equal semi annual instalments	200,000,000	333,333,333	Note 11.18 (a)
11.19 AI Meezan Investment Bank Limited	05-Mar-2000	Full repayment on due date		50,000,000	17.25
11.20 Al-Faysal investment Bank Limited	30-Dec-1999	20% loan repayable after 1 year & balance payable t year thereafter	135,983,029	169,978,786	18.25
11.21 Muslim Commercial Bank Limited	29-Jun-1999	6 equal semi annual instalment	25,000,000	41,666,667	Note 11.21 (a)
11.22 Citibank N.A.	11 -Jan-1999	2 instalments of Rs.10 million and		70,000,000	18.00
11.22 Citiounk 14.71.	11 3411 1777	balance payable after 6 months		70,000,000	10.00
11.23 Saudi Pak Industrial & Agricultural	13-Jun-1999	6 quarterly installments	9,289,635	42,567,772	18.25
Investment Company (Private) Limited		1	.,,	, ,	
11.24 First International Investment Bank	30-Sep-1999	6 equal semi annual instalments	33,333,333	50,000,000	18.50
Limited	-	•			
11.25 United Bank Limited	28-Ju1-1999	8 equal quarterly instalments		200,000,000	Note 11.25 (a)
11.26 Emirates International Bank PJSC	01-Sep-1999	12 quarterly installments	10,659,604	15,176,970	16.00
11.27 Muslim Commercial Bank Limited	29-Dec-1999	6 equal semi annual installments	100,000,000	150,000,000	Note 11.27 (a)
11.28 Pakistan Kuwait Investment Company	22-Jun-2001	2 equal annual instalments	100,000,000	100,000,000	17.00
(Private) Limited		•			
11.29 Oman international Bank SAOG	30-Dec-1999	6 equal semi annual installments	40,000,000	60,000,000	15.00
11.30 ABN - AMRO Bank N.V.	29-Jul-2001	Full repayment on due date	120,000,000	60,000,000	12.00
11.31 ABN - AMRO Bank N.V.	29-Mar-2001	4 equal semi annual instalments	80,000,000		16.50
11.32 Standard Chartered Grindlays Bank Limited	26-Oct-2000	5 equal semi annual instalments	150,000,000		Note 11.32 (a)
11.33 Standard Chartered Bank	30-Jun-2000	6 equal semi annual installments	125,000,000		Note 11.33 (a)
11.34 Standard Chartered Bank	06-Sep-2000	6 equal semi annual instalments	50,000,000		Note 11.34 (a)
11.35 Muslim Commercial Bank Limited	28-Jan-2002	7 equal semi annual instalments	200,000,000		Note 11.35 (a)
11.36 Faysal Bank Limited	26-Apr-2004	Full repayment on due date	50,000,000		Note 11.36 (a)
11.37 Standard Chartered Grindlays Bank Limited	09-Jun-2001	5 equal semi annual instalments	200,000,000		Note 11.37 (a)
11.38 ABN - AMRO Bank N.V.	29-Dec-2001	4 equal semi annual instalments	100,000,000		Note 11.38 (a)
			1,868,932,270	1,723,696,101	
		Total long-term loans	2,923,468,117	3,041,438,733	
		Less: Current maturity	974,935,312	1,057,561,670	
		•			
		Rupees	1,948,532,805	1,983,877,063	
				=======	

The above loans are secured by hypothecation of leased assets and related lease receivables and the exchange risk fee is further secured by guarantees from commercial banks.

All loans have been obtained for financing of lease operations except for loans from IBRD, FMO loan INT/PK 93032 and SADC which have been obtained for financing of small scale and micro enterprises.

The local currency loans are obtained under sale and purchase agreements for financing of lease operations.

- 11.2.1 Represents a foreign currency loan from ADB of US\$ 20.0 million to be used for financing of lease operations. Due to difficulty in arranging satisfactory hedge for exchange rate risk, an undrawn amount of US \$10.2 million was cancelled during the year. As explained in Note 7.1.3 exchange risk is hedged by use of an alternative method.
- 11.4.1 The International Bank for Reconstruction and Development (IBRD) sanctioned a foreign currency pool loan equivalent to USS 26.0 million to Government of Pakistan (GOP) for on-lending to approved leasing companies in local currency for financing small scale and micro enterprises. The loan carries charges at the rate of 16% per annum which includes interest, administration charge, guarantee commission and foreign exchange fee.
- 11.18(a) This loan carries a mark-up of 3 percent over six months weighted average auction rate of Government treasury bills with a minimum of 15 percent and a maximum of 20 percent.
- 11.21(a) This loan carries a mark-up of 2 percent over six months auction rate of Government treasury bills with a minimum of 16.5 percent and a maximum of 19 percent.

- 11.25(a) This loan carries a mark-up of 2.5 percent over six months weighted average auction rate of Government treasury bills with a minimum of 16 percent and a maximum of 20 percent.
- 11.27(a) This loan carries a mark-up of 2 percent over six months auction rate of Government treasury bills with a minimum of 14.5 percent and a maximum of 19 percent.
- 11.32(a) This loan carries a mark-up of 3.5 percent over six months auction rate of Government treasury bills with a minimum of 15.5 percent and a maximum of 18 percent.
- 11.33(a) This loan carries a mark-up of 3 percent over six months auction rate of Government treasury bills with a minimum of 15.5 percent and a maximum of 19 percent.
- 11.34(a) This loan carries a mark-up of 3 percent over six months auction rate of Government treasury bills with a minimum of 15.5 percent and a maximum of 19 percent.
- 11.35(a) This loan carries a mark-up of 3 percent over one year auction rate of Government treasury bills with a minimum of 13 percent and a maximum of 17.5 percent.
- 11.36(a) This loan carries a mark-up of 2.5 percent over six months average of last six months auction rate of Government treasury bills with a minimum of 12.75 percent and a maximum of 17 percent.
- 11.37(a) This loan carries a mark-up of 3 percent over six months auction rate of Government treasury bills with a minimum of 12.5 percent and a maximum of 18 percent.
- 11.38(a) This loan carries a mark-up of 3.5 percent over three months auction rate of Government treasury bills with a minimum of 12.5 percent and a maximum of 17.5 percent.

	NOTE	2000	1999
12. LONG - TERM CERTIFICATES OF IN	VESTMENT		
Certificates of Investment		225,386,225	14,456,602
Less: Current maturity	14.1	1,706,683	2,923,294
	Rupees	223,679,542	11,533,308

Represents long term certificates of investment issued under profit and loss sharing basis at expected rates of profit ranging from 11.5% to 18% per annum. The certificates of investment are for terms of two to five years.

#### 13. LONG - TERM ADVANCES AND DEPOSITS

Security deposit on leases	13.1	1,137,654,659	888,752,920
Less: Repayable/adjustable within 12 months		226,742,920	212,075,187
		910,911,739	676,677,733
Advance lease rentals received	13.2	466,815	2,711,933
	Rupees	911,378,554	679,389,666

- $13.1\ Represents\ sums\ received\ from\ lessees\ under\ lease\ contracts\ and\ are\ repayable/adjustable\ at\ the\ expiry\ of\ the\ lease\ period.$
- 13.2 Represents sums received in advance and are adjustable against last rents due as per the lease agreement.

# 14. CURRENT LIABILITIES

Current maturity of long-term loans,			
certificates of investment and security deposit	14.1	1,203,384,915	1,272,560,151
Running finance under mark-up			
arrangements - secured	14.2	241,666,065	4,867,621
Short-term certificates of investment	14.3	401,214,058	131,666,709
Accrued financial and related charges	14.4	124,291,390	130,692,332
Creditors		12,665,033	18,630,442
Accrued expenses		8,405,188	8,590,633
Other liabilities	14.5	9,469,009	9,080,804
Provision for taxation - net	23	2 123 067	12 472 274

Proposed dividend		80,554,764	80,554,764
	Rupees	2,083,773,489	1,669,115,730
14.1 Current maturity			
Long-term loans	11	974,935,312	1,057,561,670
Certificates of investment	12	1,706,683	2,923,294
Security deposit on leases	13	226,742,920	212,075,187
	Rupees	1,203,384,915	1,272,560,151

- 14.2 Represents running finance utilised against aggregate facilities from commercial banks of Rs. 344 million (1999  $\cdot$  Rs 289 million) for one year and are renewable. The average rate of mark-up is 34 paisas per Rs.1,000/- per day on daily product basis. These arrangements are secured by hypothecation of leased assets and related lease receivables.
- 14.3 Represents short-term certificates of investment issued under profit and loss sharing basis at expected rates of profit ranging from 10% to 15% per annum. The certificates of investment are for terms of three to twelve months.

# 14.4 Accrued financial and related charges

Mark-up on secured loans.			
Long-term loans		101,101,046	115,776,516
Short-term loans		1,095,891	48,573
Running finance		2,284,527	3,586,297
Profit on certificates of investment		18,476,596	10,156,103
Commitment charges		1,333,330	1,124,843
	Rupees	124,291,390	130,692,332
		========	=======================================
14.5 Other liabilities			
Advance from customers pending lease execution		3,960,588	4,407,166
Unclaimed dividend		1,381,005	947,361
Others		4,127,416	3,726,277
	Rupees	9,469,009	9,080,804

# 15. COMMITMENTS

Leasing contracts committed but not executed at the balance sheet date were Rs. 34.8 million (1999: Rs. 10.3 million).

# 16. INCOME FROM FINANCE LEASES

Represents lease income recognised in accordance with the accounting policy as explained in Note 2.3.1, against lease rentals received and receivable for the year, amounting to Rs. 2,197,198,171/-  $(1999 \cdot Rs. 2,014,579,679$ /-). As explained in the aforementioned note, with effect from July 01,1999, the Company is using the annuity method to recognise income. Had the income been recognised under the sum of digits method as consistent with prior years, the income recognised for the year would have been higher by Rs. 17.7 million and accordingly profit would have been higher by the same amount.

# 17. OTHER INCOME

Return on foreign currency deposits		35,287,596	41,749,753
Return on deposits and investments		12,139,403	20,061,885
Gain / (Loss) on disposal of operating and leased assets		2,247,536	(2,024)
Other fees and income		14,836,168	14,267,912
Exchange gain		5,964,550	18,886,300
Dividend income		12,994,874	11,836,059
	Rupees	83,470,127	106,799,885
		=========	========
18. FINANCE AND BANK CHARGES			
Mark-up on			
Long-term loan		470,653,039	429,199,560

Short-term loan		5,927,206	16,555,776
Running finance		6,092,026	9,247,938
Profit on certificates of investment		52,390,609	52,683,149
Commitment charges		1,537,881	3,234,037
Exchange risk fee		14,368,502	23,832,667
Amortisation of deferred financial costs		10,101,732	15,095,170
Bank charges and commission		1,192,599	
	Rupees	562,263,594	551,139,244
19. SELLING, GENERAL AND ADMINISTRA'	TIVE EXPENSES		
Salaries, allowances, welfare and training	19.1	73,762,928	63,502,476
Rent and utilities		18,054,445	14,613,829
Travelling		4,401,758	4,703,230
Vehicle running and maintenance		6,233,595	4,641,803
Insurance on operating assets		2,708,933	2,221,645
Legal and professional charges		3,207,192	3,035,271
Communication		6,599,377	5,523,726
Subscriptions		740,275	548,636
Auditors' remuneration	19.2	1,413,760	1,257,400
Advertising		956,821	1,881,871
Printing and stationery		3,703,910	2,767,898
Depreciation		16,488,847	12,453,664
Office repairs and maintenance of equipment		3,372,726	3,518,818
Donations	19.3	1,847,874	1,460,566
Office general expenses		249,535	*
	Rupees	143,741,976	122,385,746

19.1 Includes Rs. 4.3 million (1999  $\cdot$  Rs. 3.3 million) in respect of defined benefit gratuity scheme. in addition, as explained in note 2.8.2 the Company will provide for accumulated compensated absences over three years. The liability on this account is Rs. 2.17 million of which Rs. 0.7 million has been provided this year and the unprovided liability amounting to Rs. 1.47 million will be provided over the next two years.

# 19.2 Auditors' remuneration

Audit fee		200,000	150,000
Fee for special audit and certificates		200,000	150,000
Tax and corporate advisory services		971,600	929,000
Out of pocket expenses		41,950	28,400
	Rupees	1,413,760	1,257,400

#### 19.3 Donations

Donations include payments of Rs. 100,000/- each to the Patients' Aid Foundation and Marie Adelaide Leprosy Centre respectively. The Chief Executive, Mr. Humayun Murad, is a member of the Board of Governors of these registered charities.

19.4 The average number of employees during the year were 224 (1999  $\cdot$  195).

# 20. DIRECT COST OF LEASES

# 20.1 Finance lease and Instalment loans

20.1 I mance least and instannent toans			
Insurance		43,610,056	27,227,778
Court fee and stamp duty		2,297,472	1,583,223
	Rupees	45,907,528	28,811,001
		=======	
20.2 Operating Lease			
Maintenance and insurance		14,289,429	11,089,014
Depreciation		17,979,242	9,344,611
	Rupees	32,268,671	20,433,625

\_\_\_\_\_

		2000			1999				
	Chief				Chief				
	Executive	Directors	Executives	Total	Executive	Directors	Executives	Total	
Managerial remu	2,850,000	1,675,000	29,280,786	33,805,786	2,250,004	1,429,996	23,270,672	26,950,672	
Housing, utilities	1,300,000	863,698	15,213,556	17,377,254	999,996	686,069	12,175,964	13,862,029	
Gratuity	142,464	107,396	1,666,737	1,916,597	109,589	92,053	1,415,822	1,617,464	
Rupees	4,292,464	2,646,094	46,161,079	53,099,637	3,359,589	2,208,118	36,862,458	42,430,165	
	========	=======		=======		=======	========	========	
Number	1	2	107		1	2	91		

The Chief Executive, a working Director and certain Executives are also provided with free use of Company owned and maintained cars.

		2000	1999
22. TRANSACTIONS WITH A S~IATED COM	PANIES		
Dividend Income	Rupees	12,994,874	11,836,059
Subscription to right issue			
of an associated company	Rupees		88,538,170
Advisory, placement and			
loan arrangement fee	Rupees		1,000,000

#### 23. TAXATION

Assessments have been finalized upto assessment year 1999-2000 by the Deputy Commissioner of Income Tax (DCIT). However, certain disallowances including initial depreciation claimed on certain leased assets have been made by the DCIT against which the Company has preferred appeals before the appropriate appellate forums.

Expenses, including initial depreciation claimed, which were disallowed by the DCIT for the assessment year 1996-97, have been set aside by the Income Tax Appellate Tribunal and directed to be re-assessed according to the law.

While finalising the Company's assessment for the assessment year 1998-99, the DCIT had made certain disallowances amounting to Rs. 403.8 million which include initial depreciation and lease key money. On appeal, items amounting to Rs. 116.1 million have been allowed by the Commissioner of Income Tax (Appeals) and the remaining items except for disallowances of certain profit and loss expenses, have been set aside for re-examination. The department appeal against the decision of CIT (Appeal) is pending with the Income Tax Appellate Tribunal. The Ministry of Finance and Economic Affairs (Revenue Division) has issued clarification regarding lease key money, stating that it should not be treated as part of income if it is refundable to lessees. In addition, in a recent order passed by the DCIT for the assessment year 1997-98, initial depreciation which had been set aside by the income Tax Appellate Tribunal has been allowed to the Company. Based on the above, management is confident that the ultimate decisions will be in favour of the Company. Accordingly, no provision has been made in the accounts in respect of the aforementioned disallowances.

#### 24. CASH GENERATED FROM OPERATIONS

24. CASH GENERATED FROM OF ERATIONS		
Profit for the year	156,076,789	150,463,752
Add / (Less): Adjustment for non-cash charges and other items:		
Depreciation and amortisation	52,522,534	36,893,445
Allowance for potential lease and instalment loans losses-net	10,258,460	2,589,544
Provision for staff retirement benefits-net	3,957,539	2,932,410
Mark-up expenses	482,672,271	455,003,274
Profit on certificates of investment	52,390,609	52,683,149
Dividend income	(12,994,874)	(11,836,059)
(Gain) / Loss on sale of fixed assets	(2,247,536)	2,024
	586,559,003	538,267,787
	742,635,792	688,731,539

#### Movement in working capital

(Increase) / decrease in current assets:			
Advances, prepayments and other receivables		(62,564,677)	(117,987,042)
Short-term loans		(10,050,000)	
Short-term investment		(559,640)	1,233,640
		(73,174,317)	(116,753,402)
(Decrease) / increase in creditors, accrued		(5,007,006)	4 490 221
expenses and other liabilities		(5,987,806)	4,480,321
		(79,162,123)	(112,273,081)
	Rupees	663,473,669	576,458,458

#### 25. CREDIT RISK AND CONCENTRATION OF CREDIT RISK

Credit risk arises from the possibility of asset impairment occurring because counter parties cannot meet their obligations in transactions involving financial instruments. The Company has established procedures to manage credit exposure including credit approvals, credit limits, collateral and guarantee requirements. These procedures incorporate both internal guidelines and the NBFI's regulations. The Company also manages risk through an independent credit department which evaluates lessees credit worthiness and growth potential.

Concentration of credit risk arises when a number of counter parties are engaged in similar business activities or activities in the same geographic region, or have similar economic features which would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentration of credit risk indicates the relative sensitivity of the Company's performance to developments affecting a particular industry or geographic location.

The Company manages concentration of credit risk exposure through diversification of activities to avoid undue concentration of risks with individuals, groups or specific industry segments. For such purpose, the Company has established exposure limits for single lessees and industrial sectors. The Company has an effective rental monitoring system which allows it to evaluate customers credit worthiness and identify potential problem accounts. An allowance for potential lease losses is maintained at a level which, in the judgment of management, is adequate to provide for potential losses on lease portfolio that can be reasonably anticipated.

An analysis by industrial sector of the Company's investment in leases and instalment loans is given below:

	2000		199	9
Sector	Rupees	Percentage	Rupees	Percentage
Textile and allied	733,143,780	13.81	690,103,657	15.24
Services	706,617,362	13.31	637,337,833	14.08
Trading	420,343,920	7.91	290,417,099	6.42
Food and allied	314,878,229	5.93	272,445,872	6.02
Steel and engineering	267,678,909	5.04	274,671,135	6.07
Chemical and pharmaceutical	259,630,357	4.89	273,300,090	6.04
Sugar	228,060,134	4.30	220,933,456	4.88
Transport and communication	190,753,957	3.59	148,624,741	3.28
Paper board and printing	155,064,681	2.92	150,221,442	3.32
Manufacturers of consumer good	144,236,445	2.71	118,237,728	2.61
Fuel and energy	110,864,289	2.09	164,470,337	3.63
Financial institutions	88,416,421	1.67	125,927,335	2.78
Installment loans - consumer and	1,031,549,781	19.43	571,121,743	12.62
Miscellaneous	658,326,380	12.40	588,790,138	13.01
Net investment in leases and insta	5,309,564,645	100.00	4,526,602,806	100.00

# 26. FAIR VALUE OF FINANCIAL INSTRUMENTS

The estimated fair values of financial instruments are not materially different from their book values as shown in these financial statements.

# 27. INTEREST RATE RISK MANAGEMENT

Changes in interest rates or in the relationships between short and long-term interest rates can affect the rates charged on interest earning assets differently than the rates paid on interest bearing liabilities. This can result in an increase in interest expense relative to finance income or vice versa. The Company manages this risk by matching its long-term assets with long-term loans and ensuring that loan rates are locked in below lease rates.

The Company's interest rate sensitivity position for interest bearing financial assets and liabilities is as follows:

Financial Assets		Less than one year	2000 Over one year	Total
Net investment in leases and instalmen	nt			
loans-net off related deposits		1,598,611,400	2,427,882,138	4,026,493,538
Long-term investment in Government	Securities		78,736,269	78,736,269
Long-term loans and advances		3,621,748	39,202,196	42,823,944
Short-term loans and investment		33,876,000		33,876,000
Cash and bank balances on deposits		101,001,901		101,001,901
	Rupees	1,737,111,049		
Financial Liabilities				
Long-term loans		974,935,312	1,948,532,805	2,923,468,117
Long-term certificates of investment		1,706,683	223,679,542	225,386,225
Running finance under mark-up arrang	gement	241,666,065		241,666,065
Short-term certificates of investment		401,214,058		401,214,058
	Rupees	1,619,522,118		3,791,734,465
Excess of Assets over Liabilities	Rupees	117,588,931	373,608,256	
		=======	=======	=======
			2000	1999

# 28. EARNINGS PER SHARE - Basic and Diluted

The effective interest/mark-up rates for monetary financial assets and liabilities are mentioned in the respective notes to the accounts.

EPS	=	Net profit after taxation	=	136,076,789	130,463,752
		Weighted average no. of ordin	nary shar	es 20,138,691	20,138,691
				6.76	6.48

# 29. CORRESPONDING FIGURES

Prior year's figures have been re-arranged for purposes of comparison wherever necessary.

SHAKIRULLAH DURRANI VICE CHAIRMAN HUMAYUN MURAD CHIEF EXECUTIVE

# PATTERN OF SHAREHOLDING AS AT JUNE 30, 2000

NUMBER OF SHARE HOLDERS	SHARI	SHAREHOLDING		TOTAL SHARESHELD	
498	1		100	14,825	
438	101		500	118,307	
322	501		1,000	208,744	
159	1,001		5,000	330,026	
32	5,001		10,000	227,661	
15	10,001		15,000	193,406	
10	15,001		20,000	173,038	

4	20,001	 25,000	91,561
4	25,001	 30,000	112,439
3	30,001	 35,000	93,020
1	40,001	 45,000	43,250
3	50,001	 55,000	154,858
1	55,001	 60,000	56,194
1	75,001	 80,000	76,230
1	95,001	 100,000	98,750
1	125,001	 130,000	125,050
1	130,001	 135,000	133,250
1	145,001	 150,000	148,136
1	235,001	 240,000	237,750
1	240,001	 245,000	240,557
1	260,001	 265,000	260,812
1	445,001	 450,000	445,292
1	625,001	 630,000	627,500
1	990,001	 995,000	994,971
1	1,065,001	 1,070,000	1,068,000
1	1,130,001	 1,135,000	1,132,011
1	1,280,001	 1,285,000	1,283,033
1	11,450,001	 11,455,000	11,450,020
1,505	•		20,138,691
===========			===========

There are no shareholdings in the slabs which have not been included above.

NUMBER OF SHARE HOLDERS	SHARES HELD	PERCENTAGE
1,457	2,289,539	11.37
11	456,546	2.27
4	1,171,357	5.82
15	130,337	0.65
3	1,416,719	7.03
6	15,624	0.07
4	11,494,558	57.08
1	1,132,011	5.62
4	2,032,000	10.09
1,505	-,,	100.00
	SHARE HOLDERS  1,457 11 4 15 3 6 4 1 4 1,505	SHARE HOLDERS         HELD           1,457         2,289,539           11         456,546           4         1,171,357           15         130,337           3         1,416,719           6         15,624           4         11,494,558           1         1,132,011           4         2,032,000           1,505         20,138,691

# **ORIX GROUP DIRECTORY**

# JAPANESE REGION

	Established	ORIX
	(equity	Group's
	interest	Ownership
Principal Business	acauired)	(%)

# \* Domestic Operations

Leasing and Instalment Loans

ORIX Corporation Providing direct financing leases and

operating leases for OA equipment, computers, industrial equipment, plants, aircraft, and other equipment; providing

instalment loans.

ORIX Alpha Corporation

Leasing and financing furnishings equipment for retailers, hotels, restaurants, and other users; providing mediatory and 1972

100

consulting services.

	consuming services.		
ORIX Auto Leasing Corporation	n Auto lessor in Japan active mainly leasing but with growing business in auto leases for individuals.	1973	100
ORIX Aircraft Corporation	Aircraft leasing.	1986	100
ORIX Media Supply Corporati	on Placement and management of ren televisions in hospitals and hotels; leasing and instalment sales.	1999	100
Sunleasing Co., Ltd.	Leasing for pharmaceutical whole medical institutions.	(1999)	100
Real Estate Related Business			
Real Estate Business Headquarters	Brokering real estate and other real estate related services, such as dormitory leasing.		
Real Estate Finance Headquarters	Financing, project finance, real estate investment product development, real estate liquidization, real estate securitization.		
ORIX Real Estate Corporation	Real estate development and man	1999	100
ORIX Asset Management and Loan Services Corporation	Commercial mortgage servicing.	1999	100
ORIX Estate Corporation	Managing real estate and leisure f	(1986)	100
Rentals			
ORIX Rentec Corporation	Rental supplier of high-precision equipment.	1976	100
ORIX Rent-A-Car Corporation X-Rent-A-Car Corporation	Rent-a-car business, Rent-a-car business,	1985 (1999)	100 100
Hotel Management and Trainin	g Facilities Management		
Blue Wave Corporation	Hotel and training facilities manag	1991	100
<b>Consumer Finance</b>			
ORIX Credit Corporation	Consumer credit company engage business centered on shopping credit and consumer finance.	1979	100
ORIX Club Corporation ORIX Club Corporation	Consumer loans.	1990 1994	100 100
Computer Software			
ORIX Computer Systems Corporation	Software engineering house.	1984	100
Securities Brokerage ORIX Securities Corporation	Securities house.	(1986)	100
Venture Capital			
ORIX Capital Corporation	Management of venture capital in funds.	1983	100
Marine Transport ORIX Maritime Corporation	Shipping and ship management se	1977	100

Life Insurance ORIX Life Insurance Corporati Insurance Agency	<b>oh</b> ife insurance.	1991	100
ORIX Insurance Services Corporation	Agency services for casualty and insurance.	1976	100
ORIX Insurance Planning Corporation	Agency services for casualty insu	1999	50
Interior Products			
ORIX Interior Corporation	Manufacturer of carpet and other i products.	1998	100
Futures and Options ORIX Investment Corporation ORIX COMMODITIES Corporation	Proprietary trading in global futur Futures and options trading.	1999 1990	100 100
Environmental Services ORIX Eco Services Corporation	n Environmental services.	1998	100
Trust Bank			
ORIX Trust and Banking Corporation	Trust and banking services.	(1998)	100
Advertisement Agency ORIX Create Corporation	Co-ordination of Group PR activiti	1998	100
<b>Accounting Business</b>			
ORIX Management Information Center Corporation	a General/comprehensive accountin services.	1999	100
Call Center ORIX Call Center Corporation	Call center.	1999	100
Entertainment ORIX Baseball Club	Professional baseball team.	(1988)	100

<sup>\*</sup> Investment Banking

# ${\bf ORIX\ Corporati Principal\ Business}$

Investment Banking Headquarters	Supervising ORIX's entire international operations and providing an extensive range of financial and investment banking services adapted to the characteristics of each market.
Overseas Administration Office	Keeping up the worldwide Group network and being responsible for centralized planning and administrative support for international operations.
Capital Product Group	Arranging a variety of structured finance products for aviation, shipping, and other industries; development of capital products meeting the needs of ORIX's extensive customer base.
Marine Business Group	Providing a full range of financial services to the shipping industry, including arrangement of debt finance and equity investment; brokering sales and purchases of ships and acting as an intermediary for the building of new ships.
Corporate Finance Group	Arranging diversified structured finance products, including securitizations; providing corporate financial advisory services; investing in international

capital and money market products.

M&A Group

Planning and development of new business and investments, including mergers and acquisitions overseas.

# **ASIA & OCEANIA REGION**

		Principal Business	Established (equity interest acquired)	ORIX Group's Ownership (%)
ORIX Investment And Management Private Limited	Singapore	Venture capital investment.	1981	100
ORIX Leasing Singapore Limited	Singapore	Equipment leasing, hire purchase, financial services.	1972	50
ORIX CAR RENTALS PTE. LTD.	Singapore	Rent-a-car business and auto leasi	1981	45
ORIX COMMODITIES SINGAPORE PTE. LIMITED	Singapore	Trading futures and options for pr and client accounts.	1990	100
ORIX Rentec (Singapore) Pte. Limited	Singapore	Equipment rental.	1995	100
ORIX Asia Limited	China (Hong Kong)	Leasing and investment banking i and throughout Southeast Asia.	1971	100
ORIX HOTELS INTERNATIONAL PRIVATE LIMITED (Registered in Singapore)	China (Hong Kong)	Hotel management and developme	1991	100
China Orient Leasing Co., Ltd.	China	Equipment leasing.	1981	50
Korea Development Leasing Corporation*	South Korea	Equipment leasing and other finan	1975	1.4
GLOBAL RENTAL COMPANY LIMITED	South Korea	Equipment rental.	1995	42
Korea Rental Corporation	South Korea	Rental of office equipment, measu instruments, etc.	(1996)	23
ORIX Taiwan Corporation	Taiwan	Hire purchase services and equip leasing services.	1990	95
ORIX Auto Leasing Taiwan Corporation.	Taiwan	Auto leasing.	1998	100
Consolidated ORIX Leasing and Finance Corporation	Philippines	Lease financing and mortgage loa	1977	40
Thai ORIX Leasing	Thailand	Equipment leasing, hire purchase,	1978	49

Co., Ltd.		services.		
ORIX Leasing Malaysia Berhad	Malaysia	Equipment leasing and other finan services.	1973	80
* Listed company				
ORIX CAR RENTALS SDN.BHD.	Malaysia	Rent-a-car business.	1989	54
ORIX Rentec (Malaysia) Sdn. Bhd	Malaysia	Equipment rental.	1996	94
PT. ORIX Indonesia Finance	Indonesia	Equipment leasing and other finan	1975	83
INFRA- STRUCTURE LEASING & FINANCIAL SERVICES LIMITED	India	Infrastructure commercialization, e leasing, and other financing services.	(1993)	20
ORIX AUTO FINANCE (INDIA) LIMITED	India	Auto leasing and fleet manageme	1995	60
Investsmart India Limited	India	Securities brokerage business.	1997	38
Lanka ORIX Leasing Company Limited*	Sri Lanka	Equipment leasing services.	1980	30
ORIX Australia Corporation Limited	Australia	Equipment leasing, vehicle operati and other financing services.	1986	100
Ranger Truck Rental and Leasing Pty Limited	Australia	Truck rental and vehicle operating	(1998)	100
AUSTRAL MERCANTILE COLLECTIONS PTY LIMITED	Australia	Debt servicing.	1998	50
ORIX Hire Pty Limited (Krueger Hire)	Australia	Trailer leasing and rental services.	1999	90
ORIX New Zealand Limited	New Zealand	Vehicle operating leases, equipme car and truck rentals, and other financial services.	(1988)	100
* Listed company				

<sup>\*</sup> Listed company

# MIDDLE EASTERN & NORTH AFRICAN REGION Regional General Manager, Middle East: Humayun Murad

	Established	ORIX	
	(equity	Group's	
	interest	Ownership	
Principal Business	acquired)	(%)	

Orix Leasing Company Limited - Annua	d Reports - PakSearch.c	com		
ORIX Leasing Pakistan Limited*	Pakistan	Equipment leasing services.	1986	57
ORIX Investment Bank Pakistan Limited*	Pakistan	Investment bank.	1995	29
Oman ORIX Leasing Company SAOG*	Oman	Equipment leasing.	1994	12
ORIX Leasing Egypt SAE	Egypt	Equipment leasing.	1997	36
*Listed company				
AMERICAS REGION Corporate Executive Of	fficer and Regio	onal Chief Executive: Yoshio On	0	
ORIX USA CORPORATION	U.S.A.	Equipment leasing, asset- based le real estate leasing, and general corporate financing.	1981	100
ORIX Real Estate Equities, Inc.	U.S.A.	Commercial real estate developme investment.	(1987)	100
ORIX Commercial Alliance Corporation	U.S.A.	Instalment financing.	(1989)	100
ORIX Real Estate Capital Markets, LLC.	U.S.A.	Commercial mortgage servicing, is of MBS, and real estate investment.	1997	100
EnCom Corporation	U.S.A.	Electric power business.	(2000)	20
Stockton Holdings Limited	Bermuda	Trading in global futures markets f proprietary and client accounts.	(1989)	30
EUROPEAN REGION				
ORIX Europe Limited	U.K.	Corporate and asset-based financ and investment.	1982	100
ORIX Corporate Finance Limited	U.K.	Investment banking focusing on c market and structured finance.	1989	100
ORIX IRELAND LIMITED	Ireland	Investment in and trade of securiti loans; general corporate finance and asset-based finance.	1988	100
ORIX AVIATION SYSTEMS LIMITED	Ireland	Operating/finance leases for aimra other related services.	1991	100
ORIX Polska S.A.	Poland	Equipment leasing services.	1995	88