# **Universal Leasing Corporation Limited Annual Report 2001**

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## COMPANY INFORMATION

## BOARD OF DIRECTORS

Mr. Humayun Sadiq Chairman

Mr. Muhammad Talha Qureshi Chief Executive Officer

Mr. Muhammad Asif Dar

Mr. Saeed Haider Bhatti

Mr. Zakir Hussain

Mr. Mohammad Rafique

Mr. Muhammad Saeed Akhtar

Mr. Sarfraz A. Sheikh

## BOARD EXECUTIVE COMMITTEE

Mr. Muhammad Talha Qureshi

Mr. Muhammad Asif Dar

Mr. Saeed H. Bhatti

## COMPANY SECRETARY

Syed Hassan Mahmood

## AUDITORS

M/s. Husain Rahman

Chartered Accountants

#### LEGAL ADVISORS

M/s. SMR Law Associates

Advocate

## REGISTERED OFFICE

First Floor, Al-Malik Building

19, Davis Road, Lahore.

Tel. #: (042) 6309906-7

Fax #: (042) 6309908

## KARACHI OFFICE

603 & 604, 6th Floor,

Lakson Square # 3,

Sarwar Shaheed Road, Karachi.

Telephone No. 5655596, 5655597, 5683326

Fax No. 5655627

## SHARE TRANSFER OFFICE

603 & 604, 6th Floor,

Lakson Square # 3,

Sarwar Shaheed Road, Karachi.

#### NOTICE OF THE ANNUAL GENERAL MEETING

Notice is hereby given that the Eighth Annual General Meeting of Universal Leasing Corporation Limited will be held on December 28, 2001 at time 11:30 am at place First Floor, AI-Malik Building 19-Davis Road, Lahore to transact the following business:

## **Ordinary Business**

- 1. To confirm and approve the Minutes of the Extra ordinary General Meeting held on April, 25, 2001.
- 2. To received, consider and adopt the Audited Accounts of the Universal Leasing Corporation Limited, for the year ended June 30, 2001, together with Directors' and Auditors' reports, thereon.
- 3. To appoint Auditors for the period ending June 30,2002 and to fix their remuneration.

#### Special Business:

4. Any other business with the permission of the Chair.

By the Order of Board

Karachi.

Dated: December 1st, 2001

Syed Hassan Mehmood Company Secretary

#### NOTES:

- i) The Share Transfer of the company will remain closed from December 28th, 2001 to January 3, 2002 (both days inclusive).
- ii) A member entitled to attend and vote at this meeting may appoint another member as his/her proxy to attend and vote. proxies in order to be effective must be received at the Registered Office of the company, duly stamped and signed not less than 48 hours before the meetings.
- iii) Any individual beneficial owner of CDC, entitled to attend and vote at this meeting, must bring his/her NIC, Representatives of corporate members should bring the usual documents required for such purpose.
- iv) Member are requested to promptly communicate to the Company, any changes in their address.

## **DIRECTORS' REPORT**

On behalf of Board of Directors of Universal Leasing Corporation Limited, we are pleased to present annual audited accounts for the period ended June 30, 2001.

Your company's accounts reflect nine months of operation under new management, which took control in fall of 2000. We would like to update briefly our existing and new certificate holders (who became member after completion of merger formalities) about the developments, which took place since last annual report of the company, which are as under:

#### Special Investigation

As reported by directors in their last year's report an investigation into the affairs of the company had been ordered by the Securities and Exchange Commission of Pakistan (SECP) under Section 265(b) of the Companies Ordinance 1984. The inspectors who were appointed by the SECP for the purpose have submitted their report to the Commission this year i.e. much after the finalization of company's last audited accounts. This investigation revealed that the funds of the company were misappropriated and misapplied by the previous management with the result that these funds are doubtful of recovery. Consequently your management has made 100% provisioning on all doubtful cases of Musharika Investment, and required provisioning on non-performing leases and long over due receivables of the company strictly in term of provisions of Leasing Rules. The management feels that with above provisioning in respect of all doubtful cases, the company has addressed the findings of the inspectors and meets the concerns of the Commission raised on a complaint of one of the shareholders concerning shod provisioning last year. Provisioning of a huge amount of Rs. 43.71 million for the year has

been necessitated on account of doubtful cases as per requirement of Leasing Rules.

#### Enhancement of paid up capital

The year under review was a difficult year for all those leasing companies operating with a paid up capital of less than Rs. 200 million for in terms of sub rule (3) of Rule 7 of the Leasing Companies Rules 2000, all such leasing companies were required to raise the paid up capital to rupees two hundred million by June 30, 2001. Since your company had paid up capital of Rs. 110 million only it was imperative to raise the paid up capital to be in compliance with the Leasing Rules. This matter was taken to the Board, which is comprised of nominees of Allied Bank of Pakistan Ltd., Saudi Pak Industrial and Agricultural Investment Company (Pvt) Limited and Republic Securities Ltd. The board formed a committee headed by Chairman to locate/identify potential companies for merger to increase its paid up capital by way of merger. The committee with the help of a consultancy were able to finalize the arrangement of merger of Mercantile Leasing Company Ltd. with & into Universal Leasing Corporation Limited.

Under the scheme of arrangement of merger, it was agreed to issue one fully paid up share of Rs. 10 each of Universal Leasing Corp. Ltd., to the holder of one fully paid up share of Mercantile Leasing Company Ltd., at the date of book closure. The scheme of arrangement was filed in the Lahore High Court alongwith a petition under section 284,285,286 & 287, which was approved. The effective date of the merged entity was set at March 1, 2001. Accordingly the accounts being presented under this report are of merged entity.

By the Grace of God and with the over whelming support of our shareholders and SECP, the management were succeed in concluding the first ever merger of leasing companies in the Leasing Sector. Your company will benefit from this merger in the years to come.

#### **Review of Operations**

|                          | Rs. '000' |          |  |
|--------------------------|-----------|----------|--|
|                          | June 30   | June 30  |  |
|                          | 2001      | 2000     |  |
| - Revenues               | 19,483    | 3,869    |  |
| - Operating Expenditures | 27,856    | 13,513   |  |
| - Loss for the year      | (8,373)   | (9,644)  |  |
| - Net accumulated losses | (52,087)  | (42,707) |  |
| - Paid up capital        | 210,000   | 110,000  |  |

The company was beset with the following problems during the year under review:-

- \* Administrative and Operating Expenditures increased from Rs. 10.88 million to Rs. 18.073 million i.e. an increase of 66% approximately. There are two main factors; one being the expenditure incurred on merger of Mercantile Leasing Company Ltd., with your company, which included legal and professional charges, consultant's fees, traveling and advertisement expenses relating to merger. The second being the cost of hiring new staff and management at competitive price coupled with the separation benefits and other costs involved in severance of former management and employees amounting of Rs. 2.9 million incurred by previous management charged to accounts for the year thus inflating the over all expenses of the company for the year.
- \* Your company had to borrow short term funds to support its working capital requirements thus increasing the financial charges from Rs. 2.62 million to Rs. 7.29 million
- \* The unavoidable provisioning on non-performing assets (past Musharikas doubtful of recovery) were also a significant cause of loss to the company amounting to Rs. 21.628 million.

The gross income of your company increased by four times and stands at Rs. 19.483 million as against last year income of Rs. 3,869 million.

Your company was able to increase the lease portfolio from Rs. 57.20 to Rs. 83.636 million during the period under review. The management is not complacent with this position and is aiming and desiring to see a significant growth in lease portfolio in coming years. The main hurdle remains paucity of long-term funds and credit lines from financial institutions for which efforts are afoot.

In order to avoid mismatch of funds required to employ in leasing and to find avenue to generate funds to meet the objectives, your company under the policy guidelines made by the board has entered into capital and money market operations. This was the area where by Grace of God, under clearly defined investment policies, your company were

able to earn a revenue of Rs. 11.744 million. The timely support and availability of funds proved of great help in meeting some of our objectives. Your company also participated into Pakistan Investment Bonds auction by SBP with a pre-arranged funding commitment from financial institutions, thus earning capital gain and similar opportunities were also explored for earning revenues in the FIB sale purchase, repo and reverse repo transactions with a pre-arranged funding available from various financial institutions and making gains on price differential.

### Other significant event

Besides all the difficulties and challenges your management were facing for the revival of company, we faced an unjustified action by State Bank of Pakistan who placed embargo on company's bank accounts in connection with a probe against one of the company's share holders. This action was impugned through a writ petition. Alhamdolillah Justice prevailed and a Division Bench of Sindh High Court held the action against the company without lawful authority. The SECP were kept fully informed in the matter. We are extremely thankful to SECP who took timely decision in our support to raise concern at the relevant quarters. Notwithstanding the subsequent removal of embargo the actions seriously impacted the market credibility and reputation of your company with the result that banks were shy to grant credit lines to the company besides assuming normal banking transactions and negotiations which management had initiated for credit lines. Although the illegal order is no more on the ground, your management is still facing difficulties in reviving normal relationship with banks and other financial institutions.

#### **Future Outlook**

Although the company has completed consolidation of accounts, executed the merger and raised the paid up capital, yet we foresee challenging years to come for the company as it has first to bring operations of the company into profits and then to wipe of the accumulated losses. Taking a conservative view we feel that it will take a couple of years before your company's position will improve. The management has set the goals and is set to turn around the company. Your management is also negotiating for credit lines with various financial institutions so as to gear up its efforts to write more quality leases. Further, the company intends to pursue operations in capital and money market to generate revenues.

The economic out look of the country is still unclear, especially after the incident of 11th September 2001 and emerging local and geographical conditions. We are witnessing the fall out effects on our economy as it was already in problem. This year remain one of the best year for leasing companies as most of the pending issues raised through our associations were resolved. This includes, issue of initial depreciation, sales tax, and treatment of security deposit/lease key money. However, at present leasing sector faces a new kind of challenge due to stagnant growth and competition from Banks/DFIs. The size of the market for leasing products are not increasing at desired rate and most of the leasing companies are aiming at small and medium size clients, consumer leasing and micro leasing. Further, banks/DFIs whose role is project financing has also started leasing in a big way with low costs of funds offering an uneven playing field to leasing companies. Although in terms of percentage to their size the investment in lease may not look significant but for our sector the size of their investment portfolio is equal to a medium size leasing company. We feel that it is time to see leasing as product and not as institution and all the NBFIs be seen as financial institutions permitted to deal and to carry out other activities as permissible to other financial institutions leaving the commercial banking. This will not only open up avenue for earning but also bring our financial system in accordance with international market practices. Of course these require the policy changes that will take time to implement.

#### Auditors

The present auditors, Messrs Husain Rahman Chartered Accountants, retire and, being eligible, offer themselves for reappointment.

#### Pattern of Shareholding

The pattern of Shareholding as on June 30, 2001 in annexed to these statements.

## Acknowledgement

The Board would like to place on record its sincere appreciations and thanks to Securities and Exchange Commission of Pakistan who facilitated the merger process and provided support and guidance to the company. The board also places on record the cooperation extended by the management of Mercantile Leasing Company Limited. Our three outgoing directors also deserve our thanks for their help and guidance. The Board also appreciates the services rendered by the staff.

For & on behalf of the Board

- sd -Chief Executive Officer

Karachi: December 01, 2001

#### AUDITORS' REPORT TO THE MEMBERS

We have audited the annexed balance sheet of Universal Leasing Corporation Limited as at June 30, 2001 and the related profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof, for the year ended June 30, 2001 and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the company's management to establish and maintain a system of internal control, and prepare and present the above said statements in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statements. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, after due verification, we report that:

- (a) the financial statements of the company for the year ended June 30, 2000 were audited by another firm of chartered accountants whose report dated November 25, 2000 expressed an unqualified opinion on those financial statements:
- (b) in our opinion, proper books of account have been kept by the company as required by the Companies Ordinance, 1984:
- (c) in our opinion:
- (i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984, and are in agreement with the books of account and are further in accordance with accounting policies consistently applied;
- (ii) the expenditure incurred during the year was for the purpose of the company's business; and
- (iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the company;
- (d) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan, and, give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the company's affairs as at June 30, 2001 and of the loss, its cash flow and changes in equity for the year then ended; and
- (e) in our opinion, no Zakat was deductible at source under the Zakat and Ushr Ordinance, 1980.

Husain Rahman
Karachi: December 01, 2001 Chartered Accountants

## **BALANCE SHEET AS AT JUNE 30, 2001**

|                           | Note | 2001   | 2000   |
|---------------------------|------|--------|--------|
|                           |      | Rupees | Rupees |
| SHARES CAPITAL & RESERVES |      |        |        |

### **Authorised Capital**

50,000,000 ordinary shares of Rs. 10 each
(2000: 20,000,000 of Rs. 10 each)

500,000,000

200,000,000

=========

Issued Subscribed and paidup capital
21,000,000 ordinary shares of Rs. 10 each
fully paid in cash (2000: 11,000,000)

210,000,000

110,000,000

| Reserves   |  | 11,662,512  | 8,056,600   |
|--|--|---|---|
| Accumulated loss   |  | (84,227,813)  | (41,928,333)  |
|  |  | 137,434,699   | 76,128,267  |
| LIABILITIES AGAINST ASSETS SUBJECT   |  |   |   |
| TO FINANCE LEASE   | 3  | 2,713,315   | 957,860   |
| DEFERRED LIABILITIES   | 4  | 1,501,850   | 731,030   |
| LONG-TERM DEPOSITS   | 5  | 6,959,678   | 2,105,763   |
| CURRENT LIABILITIES  |  |   |   |
| Placement borrowings from financial institutions   | 6  | 30,000,000  |   |
| Current portion of long-term deposits  | 5  | 7,175,255   | 10,345,871  |
| Running finance utilised under markup arrangemen   | 7  | 852,561   | 22,005,559  |
| Current portion of liabilities against assets subject  |  |   |   |
| to finance lease   | 3  | 757,731   | 468,823   |
| Accrued and other liabilities  | 8  | 34,444,285  | 1,061,689   |
| Taxation   |  |   | 99,291  |
|  |  | 73,229,832  | 33,981,233  |
| CONTINGENCIES AND COMMITMENTS  | 9  |   |   |
|  |  | 221,839,374   |   |
|  |  |   |   |
|  |  |   |   |
| The annexed notes form an integral part of these finance   | cial statements  |   | =======   |
| The annexed notes form an integral part of these finance FIXED ASSETS  | cial statements  |   |   |
|  |  |   | 12,807,254<br>13,944,750  |
| FIXED ASSETS   | 10   | . 55,418,016  | 12,807,254  |
| FIXED ASSETS NET INVESTMENT IN LEASES  | 10<br>11   | 55,418,016<br>29,843,811  | 12,807,254<br>13,944,750  |
| FIXED ASSETS NET INVESTMENT IN LEASES LONG-TERM DEPOSITS   | 10<br>11   | 55,418,016<br>29,843,811  | 12,807,254<br>13,944,750  |
| FIXED ASSETS NET INVESTMENT IN LEASES LONG-TERM DEPOSITS CURRENT ASSETS  | 10<br>11<br>12   | 55,418,016<br>29,843,811<br>758,200   | 12,807,254<br>13,944,750<br>626,000   |
| FIXED ASSETS NET INVESTMENT IN LEASES LONG-TERM DEPOSITS CURRENT ASSETS Current portion of net investment in leases  | 10<br>11<br>12   | 55,418,016<br>29,843,811<br>758,200<br>53,792,324   | 12,807,254<br>13,944,750<br>626,000<br>43,255,631   |
| FIXED ASSETS NET INVESTMENT IN LEASES LONG-TERM DEPOSITS CURRENT ASSETS Current portion of net investment in leases Short-term investments   | 10<br>11<br>12<br>13<br>14                               | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045   | 12,807,254<br>13,944,750<br>626,000<br>43,255,631   |
| FIXED ASSETS NET INVESTMENT IN LEASES  LONG-TERM DEPOSITS  CURRENT ASSETS  Current portion of net investment in leases Short-term investments Placement lendings   | 10<br>11<br>12<br>13<br>14<br>15                         | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045   | 12,807,254<br>13,944,750<br>626,000<br>43,255,631<br>73,800   |
| FIXED ASSETS NET INVESTMENT IN LEASES  LONG-TERM DEPOSITS  CURRENT ASSETS Current portion of net investment in leases Short-term investments Placement lendings Short-term musharika investments Advances Deposit and prepayments                            | 10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18       | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045<br>30,000,000<br><br>5,000<br>10,475,809  | 12,807,254<br>13,944,750<br>626,000<br>43,255,631<br>73,800<br><br>21,628,175<br>462,523<br>10,061,703                              |
| FIXED ASSETS NET INVESTMENT IN LEASES  LONG-TERM DEPOSITS  CURRENT ASSETS Current portion of net investment in leases Short-term investments Placement lendings Short-term musharika investments Advances Deposit and prepayments Other receivables          | 10<br>11<br>12<br>13<br>14<br>15<br>16<br>17             | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045<br>30,000,000<br><br>5,000<br>10,475,809<br>10,178,385                                      | 12,807,254<br>13,944,750<br>626,000<br>43,255,631<br>73,800<br><br>21,628,175<br>462,523  |
| FIXED ASSETS NET INVESTMENT IN LEASES  LONG-TERM DEPOSITS  CURRENT ASSETS Current portion of net investment in leases Short-term investments Placement lendings Short-term musharika investments Advances Deposit and prepayments Other receivables Taxation | 10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19 | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045<br>30,000,000<br><br>5,000<br>10,475,809<br>10,178,385<br>3,978,337                         | 12,807,254<br>13,944,750<br>626,000<br>43,255,631<br>73,800<br><br>21,628,175<br>462,523<br>10,061,703<br>10,583,715                |
| FIXED ASSETS NET INVESTMENT IN LEASES  LONG-TERM DEPOSITS  CURRENT ASSETS Current portion of net investment in leases Short-term investments Placement lendings Short-term musharika investments Advances Deposit and prepayments Other receivables          | 10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18       | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045<br>30,000,000<br><br>5,000<br>10,475,809<br>10,178,385                                      | 12,807,254<br>13,944,750<br>626,000<br>43,255,631<br>73,800<br><br>21,628,175<br>462,523<br>10,061,703                              |
| FIXED ASSETS NET INVESTMENT IN LEASES  LONG-TERM DEPOSITS  CURRENT ASSETS Current portion of net investment in leases Short-term investments Placement lendings Short-term musharika investments Advances Deposit and prepayments Other receivables Taxation | 10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19 | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045<br>30,000,000<br>   | 12,807,254<br>13,944,750<br>626,000<br>43,255,631<br>73,800<br>   |
| FIXED ASSETS NET INVESTMENT IN LEASES  LONG-TERM DEPOSITS  CURRENT ASSETS Current portion of net investment in leases Short-term investments Placement lendings Short-term musharika investments Advances Deposit and prepayments Other receivables Taxation | 10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19 | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045<br>30,000,000<br>   | 12,807,254<br>13,944,750<br>626,000<br>43,255,631<br>73,800<br><br>21,628,175<br>462,523<br>10,061,703<br>10,583,715<br><br>460,602 |
| FIXED ASSETS NET INVESTMENT IN LEASES  LONG-TERM DEPOSITS  CURRENT ASSETS Current portion of net investment in leases Short-term investments Placement lendings Short-term musharika investments Advances Deposit and prepayments Other receivables Taxation | 10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19 | 55,418,016<br>29,843,811<br>758,200<br>53,792,324<br>23,399,045<br>30,000,000<br>5,000<br>10,475,809<br>10,178,385<br>3,978,337<br>3,990,447<br>135,819,347 | 12,807,254<br>13,944,750<br>626,000<br>43,255,631<br>73,800<br><br>21,628,175<br>462,523<br>10,061,703<br>10,583,715<br><br>460,602 |

# Chief Executive

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED JUNE 30 2001

|                               | Note | 2001<br>Rupees | 2000<br>Rupees |
|-------------------------------|------|----------------|----------------|
| Income from lease operations  | 21   | 4,434,793      | 3,291,133      |
| Income from investments       | 22   | 11,744,305     | 226,824        |
| Income from placement lending |      | 2,430,335      |                |
| Other income                  | 23   | 873,322        | 350,979        |
|                               |      |                |                |

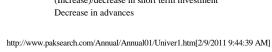
| Administrative and operating expenses<br>Employees separation benefits<br>Financial charges | 24<br>25<br>26 | 19,482,755<br>18,073,081<br>2,500,583<br>7,282,519<br> | 10,886,270   |
|---|----------------|--|--------------|
|   |                | (8,373,428)  | (9,644,284)  |
| Provisions:   |                |  |              |
| on musharika investments  |                | 21,628,175   | 21,628,175   |
| reversal of profit on musharika   |                |  | 7,784,099    |
| on other receivables  |                | 9,968,214  | 2,592,954    |
| for potential lease losses  |                | 10,238,435   | 973,238      |
|   |                | (41,834,824)   | (32,978,466) |
| Loss before taxation  |                | (50,208,252)   | (42,622,750) |
| Taxation  | 27             | (1,878,500)  | (84,825)     |
| Loss after taxation   |                | (52,086,752)   | (42,707,575) |
| Earnings per share-basic  | 29             | (3.63)   | (3.88)       |
|   |                |  |              |

The annexed notes form an integral part of these financial statements.

| -sd-            | -sd-     |
|-----------------|----------|
| Chief Executive | Director |

## CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30, 2001

|  | 2001<br>Rupees | 2000<br>Rupees |
|--|----------------|----------------|
| CASH FLOW FROM OPERATING ACTIVITIES                    |                |                |
| Operating loss before taxation                         | (50,208,252)   | (42,622,750)   |
| Adjustment for non cash items                          |                |                |
| Amortization of deferred cost                          | 1,515,035      |                |
| Depreciation   | 3,259,738      | 1,948,245      |
| Provision for diminution in value of investments       | 254,866        | 3,930          |
| Provision for gratuity                                 | 401,850        | 171,494        |
| Provision for potential lease losses                   | 10,238,435     | 973,238        |
| Provision on musharika investment                      | 21,628,175     | 21,628,175     |
| Provision for advances                                 | 265,000        |                |
| Provision for other receivable                         | 9,968,214      |                |
| Reversal of provision on receivable                    |                | 2,592,954      |
| Reversal of profit on musharika                        |                | 7,784,099      |
| Loss/(gain) on sale of fixed assets                    | 497,310        | (257,669)      |
| Dividend income  | (1,351,857)    | (148,438)      |
| Gain on sale of investment                             | (3,490,129)    |                |
| Financial charges                                      | 7,282,519      | 2,626,950      |
| Operating profit/(loss) before working capital changes | 260,904        | (5,299,772)    |
| (Increase)/decrease in net investment in lease         | (36,678,889)   | 5,238,373      |
| Decrease in short term musharika investments           |                | 8              |
| Decrease in long term deposits                         | 1,683,299      | 1,425,532      |
| (Increase)/decrease in short term investment           | (53,580,111)   | 2,172,393      |
| Decrease in advances                                   | 192,523        |                |
|  |                |                |



| increase in deposits and prepayments                                |
|---|
|   |
| Increase in other receivables                                       |
| Increase in accrued liabilities excluding accrued financial charges |
| Increase in short term placement borrowings                         |
|   |
| Cash generate from (used in) operations                             |
| Increase in long term deposits                                      |
| income tax paid   |
| Gratuity paid   |
| Net cash generated from (used in) operating activities              |
| CASH FLOWS FROM INVESTING ACTIVITIES                                |
| Equity of MLCL  |
| Dividend received   |
| Purchase of fixed assets  |
| Sale proceeds of fixed assets                                       |
| Net cash used in Investing activities                               |
| CASH FLOWS FROM FINANCING ACTIVITIES                                |
| Liabilities against assets subject to finance lease                 |
| Repayment of short term running finance                             |
| Proceeds from short term loans                                      |
| Financial charges paid  |
| Net cash (used in) / generated from financing activities            |
| Net increase in cash and cash equivalents                           |
| Cash and cash equivalents at the beging of year                     |
| Cash and cash equivalents at the end of year                        |
|   |

-sd-Chief Executive -sd-Director

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2001

|                           | Share             | Statutory         | R e s e r v e<br>Capital<br>reserve for |                 | Inappropriated<br>profit/<br>(accumulated |                 |
|---------------------------|-------------------|-------------------|---|-----------------|---|-----------------|
|                           | Capital<br>Rupees | reserve<br>Rupees | deferred tax<br>Rupees                  | Total<br>Rupees | loss)<br>Rupees                           | Total<br>Rupees |
| As at July 1, 1999        | 110,000,000       | 5,776,600         | 2,280,000                               | 8,056,600       | 779,242                                   | 118,835,842     |
| Loss for the year         |                   |                   |   |                 | (42,707,575)                              | (42,707,575)    |
| As at July 1, 2000        | 110,000,000       | 5,776,600         | 2,280,000                               | 8,056,600       | (41,928,333)                              | 76,128,267      |
| Shares issued as a result |                   |                   |   |                 |   |                 |
| of business combination   | 100,000,000       |                   |   |                 |   | 100,000,000     |
| Taken over from MLCL      |                   | 3,605,912         |   | 3,605,912       | 9,787,272                                 | 13,393,184      |
| Loss for the year         |                   |                   |   |                 | (52,086,752)                              | (52,086,752)    |
| As at June 30, 2001       | 210,000,000       | 9,382,512         | 2,260,000                               | 11,662,512      | (84,227,813)                              | (137,434,699)   |

Statutory reserve represents the reserve created under the provisions of the Leasing Companies (Establishment and Regulation) Rules, 2000.

The annexed notes form an integral part of these financial statements.

-sd-Chief Executive -sd-Director

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED JUNE 30,2001

#### 1. LEGAL STATUS AND NATURE OF BUSINESS

1.1 The Universal Leasing Corporation Limited was incorporated in Pakistan on July 29,1993 as a public limited company under the Companies Ordinance, 1984. The principal activity of the company is leasing of assets. The company's shares were floated for public subscription on February 6, 1995, while it commenced its business from April 24, 1995. It is listed on the Karachi Stock Exchange and is classified as Non-Banking Financial Institution (NBFI) under the provisions of Leasing Companies (Establishment and Regulation) Rules, 2000.

1.2 In terms of sub rule (3) of Rule 7 of the Leasing Companies (Establishment and Regulation) Rules 2000 requires that leasing companies granted license before the commencement of the Rules, need to raise the paid up capital to Rupees two hundred million by June 30, 2001. In order to comply with the requirement, effective March 01,2001, the company has acquired the whole undertaking of Mercantile Leasing Company Limited (MLCL) under the scheme of arrangement for merger permitted by the Securities and Exchange Commission of Pakistan and sanctioned by the Honorable High Court, Lahore. Accordingly to the scheme, the company has taken over at carrying amount total assets, total liabilities and reserves of MLCL. As a consideration for the said transfers, the company has issued one fully paid up ordinary share of Rs. 10 each to the members of MLCL for every one fully paid ordinary shares of Rs. 10 of MLCL held by them.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

#### 2.1.1 Basis of Preparation

These financial statements have been prepared in accordance with the requirements of the Companies Ordinance, 1984 and International Accounting Standards as applicable in Pakistan.

#### 2.1.2 Accounting convention

These financial statements have been prepared under the historical cost convention

#### 2.2 Fixed assets and depreciation

#### 2.2.1 Owned assets

Fixed assets are stated at cost less accumulated depreciation. Depreciation is charged using the straight line method whereby the cost of an asset is written off over its estimated useful life. full year's depreciation is charged on additions while no depreciation is charged on assets disposed off during the year.

Maintenance and normal repairs are charged to income as and when incurred. Major renewals and improvements are capitalized.

Gains and losses, on disposal of fixed assets are included in income currently.

## 2.2.2 Assets subject to finance lease

The company accounts for fixed assets acquired under finance leases by recording the assets and the related liability, These amounts are determined at the inception of lease, on the basis of the lower of the fair value and the present value of minimum lease payments. Financial charges are allocated to the accounting period in a manner so as to provide a constant rate of charge on the outstanding liability. Depreciation is charged to income applying the same basis as for owned assets.

#### 2.3 Investments

Short term investments are carried at the lower of cost and market value, determined on an aggregate portfolio basis. The charges or credits, if any, arising from adjustments in carrying amounts are taken to the profit and loss account.

Gains and losses on disposal of investments are recognised in income currently.

Government securities-repurchase/resale transactions:

The company also enters into transactions of repurchase or resale of registered government securities at contracted rates for specified time periods. These are recorded as follows:

- a) In case of sale under repurchase obligations, the securities are delated from the books at cost and the charges arising from the differential in sale and repurchase values are accrued on a pro-rata basis and recorded under income from Government securities. Upon repurchase, the securities are reinstated at their respective original cost.
- b) In case of purchase under resale obligations, the securities are booked at the contracted purchase price and the differential of the contracted purchase and resale prices is amortised over the period of the contract and recorded under income from Government Securities.

#### 2.4 Taxation

#### Current

Provision for taxation is made at the prevailing rates of taxation after taking into account tax credits available, if any, or the provision of Section 80B of Income Tax Ordinance, 1979 whichever is higher.

#### Deferred

Deferred taxation is accounted for using the liability method on all major timing differences excluding tax effects on those timing differences which are not likely to reverse in the foreseeable future. However, the company does not account for the deferred tax debits.

#### 2.5 Revenue recognition

#### Income from lease operations

The company follows the "financing method" for recognition of lease income. Accordingly, at the commencement of lease, the total unearned lease finance income consists of the excess of aggregate lease rental receivables plus any residual value over the cost of the leased assets. This finance income is allocated over the lease term on a pattern reflecting a constant periodic return on the company's net investment outstanding in respect of the lease.

Front-end fee, commitment fee and other commissions are taken to income as and when realised.

#### Income on Government securities

Income on Government securities is recognised by pro-rata accruals of the differential in cost and maturity values and/or the coupon rate applicable.

#### Profit on musharika investments

Expected profit on musharika investments ~s recognised on pro-rata accrual basis.

#### Dividend income

Dividend income is recognised when the right to receive the dividend is established.

## 2.6 Staff retirement benefits

The company operates an un-funded gratuity scheme for all of its permanent employees. Provision for gratuity is made on one month gross salary for those employees who have completed three years of service.

#### 2.7 Allowance for potential lease losses

The allowance for potential lease losses is made in accordance with prudential guidelines for provisioning for non-performing assets given in the Leasing Companies Rules, 2000.

#### 2.8 Off-settin

A financial asset and a financial liability is set-off and the net amount is reported in the balance sheet if the company has a legal right to set-off the transactions and also intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

## 3. LIABILITIES AGAINST ASSETS SUBJECT TO FINANCE LEASES

The aggregate future minimum lease payments to which the company is committed under the various lease

agreements and the periods, in which they will become due, are as follow:

|   | JUNE, 2001                 |           | JUNE, 2000 |                            |         |           |
|---|----------------------------|-----------|------------|----------------------------|---------|-----------|
|   | Minimum<br>lease Financial |           |            | Minimum<br>lease Financial |         |           |
|   | payment                    | charges   | Principal  | payment                    | charges | Principal |
| Due not later than one year                           | 1,241,860                  | 484,129   | 757,731    | 710,100                    | 241,277 | 468,823   |
| Due later than one year but not later than five years | 3,318,550                  | 605,235   | 2,713,315  | 1,117,227                  | 159,367 | 957,860   |
|   | 4,560,410<br>======        | 1,089,364 | 3,471,046  | 1,827,327                  | 400,644 | 1,426,683 |

3.1 The company has acquired vehicles under two lease agreements from Askari Leasing Ltd. The installments are payable monthly commencing on various dates. Financing rates of 15.18 and 16.05 percent per annum have been used to arrive at constant periodic financial charges over the term of leases.

|  | June<br>2001 | June<br>2000 |
|--|--------------|--------------|
|  | Rupees       | Rupees       |
| 4. DEFERRED LIABILITIES                                |              |              |
| Provision for deferred taxation                        | 1,100,000    |              |
| Provision for staff gratuity                           | 401,850      | 731,030      |
|  | 1,501,850    | 731,030      |
|  | ========     |              |
| 5. LONG TERM DEPOSITS                                  |              |              |
| Security deposits                                      | 14,134,933   | 12,451,634   |
| Less: Current maturity shown under current liabilities | (7,175,255)  | (10,345,871) |
|  | 6,959,678    | 2,105,763    |
|  |              |              |

These represent interest free lease key money received against lease contracts and are repayable/adjustable at the expiry/termination of the respective leases.

## 6. PLACEMENT BORROWINGS FROM FINANCIAL INSTITUTIONS-Unsecured

As on the balance sheet date, the company has placement borrowings from financial institutions aggregating to Rs. 30 million (200: Rs. Nil). The rates of markup on these borrowings ranges from 16 to 20 percent per annum, payable on maturity.

#### 7. RUNNING FINANCE-Secured

- 7.1 The company has arranged short term running finance facilities from commercial banks/DFI's under markup arrangements. These facilities are secured by charge on the leased assets and related rentals receivable.
- 7.2 during the year a commercial bank filed a suit in the Banking Court No.1. The court passed a decree against the company, for a total sum of Rs. 7.1 million to be repaid within 2 months without markup failing that further mark up at the rate of 14 percent from the date of filing of the suit till realization would be paid by the company to the bank.

Subsequent to the order, the bank and the company agreed that the company would repay the decreed amount of Rs. 7.1 million in the total sum of Rs. 7.3 million without future mark-up by an initial payment of Rs. 2.3 million and balance by 10 equal monthly installments of Rs. 5 million each from the end November 2000 to end August 2001. The company had repaid Rs. 6.3 million during the period.

#### 8. ACCRUED AND OTHER LIABILITIES

Accrued expenses 479,557 151,600

| Mark-up on:                                    |            |           |
|--|------------|-----------|
| - short term running finance                   | 455,283    | 553,563   |
| - repo of government securities                | 6,632,055  |           |
| Premium received in advance on reverse repo of |            |           |
| government securities                          | 23,170,000 |           |
| Unclaimed dividend                             | 2,600      | 2,600     |
| Others   | 3,704,790  | 353,926   |
|  |            |           |
|  | 34,444,285 | 1,061,689 |
|  | ========   | ========  |

## 9. CONTINGENCIES AND COMMITMENTS

## 9.1 Contingencies

The Deputy Commission of Income Tax has made assessments for the assessment year 1998-99 during the year and raised a demand of Rs.10.819 million by disallowing various expenses, making additions in income on account of lease rentals and imposing penalty on set off of undetermined loss against income for prior assessment years. The management has made provision for taxation of Rs. 1.464 million and for balance tax demand disputed the add backs and filed appeals with Appellate Authorities. Pending outcome of the matters, no provision has been made in these financial statements for the demand raised as the management is confident that the outcome of the case will be in favour of the company.

9.2 As on the balance sheet date the company has commitments amounting to Rs. 165 million for the repurchase of government securities.

#### 10. FIXED ASSETS

|                                 | COST                                |                                    |   |                              |   | DEPRECIATION                        |                                    |                                      |  |                           |                                  |                                    |  |
|---------------------------------|-------------------------------------|------------------------------------|---|------------------------------|---|-------------------------------------|------------------------------------|--------------------------------------|--|---------------------------|----------------------------------|------------------------------------|--|
|                                 | As at<br>July 01,<br>2000<br>Rupees | Acquired<br>from<br>MLCL<br>Rupees | Additions<br>during<br>the year<br>Rupees | Inter<br>transfers<br>Rupees | Disposals<br>during<br>the year<br>Rupees | As at<br>June 30,<br>2001<br>Rupees | As at<br>July 1,<br>2000<br>Rupees | On acquisition of MLCL assets Rupees | On<br>disposals/<br>inter<br>transfers<br>Rupees | For the<br>year<br>Rupees | As at June<br>30, 2001<br>Rupees | Written<br>down<br>value<br>Rupees | Depre-<br>ciation<br>rate %<br>per annum<br>Rupees |
| Owned:<br>Office premises       | 9,844,000                           | 42,630,000                         |   |                              |   | 52,474,000                          | 2,461,000                          | 177,625                              |  | 1,202,700                 | 3,841,325                        | 48,632,675                         | 5  |
| Furniture and fixture           | 7,101,647                           |                                    | 202,521                                   |                              |   | 7,304,168                           | 3,747,735                          |                                      |  | 730,416                   | 4,478,151                        | 2,826,016                          | 10   |
| Office equipment Motor vehicles | 762,540<br>1,046,090                |                                    | 541,850                                   | 245,425                      | (575,000)                                 | 1,549,815<br>617,218                | 647,518<br>529,218                 |                                      | 245,425  | 309,962                   | 1,202,905<br>217,676             | 346,910                            | 20<br>20   |
| Motor venicles                  | 1,046,090                           |                                    | 146,200                                   |                              | (575,000)                                 | 017,218                             | 529,218                            |                                      | (525,000)  | 213,458                   | 217,676                          | 399,614                            | 20   |
|                                 | 18,754,277                          | 42,630,000                         | 890,571                                   | 245,425                      | (575,000)                                 | 61,945,273                          | 7,385,471                          | 177,625                              | 245,425<br>(525,000)                             | 2,456,536                 | 9,740,057                        | 52,205,216                         |  |
| Leased:                         |                                     |                                    |   |                              |   |                                     |                                    |                                      |  |                           |                                  |                                    |  |
| Office equipment                | 245,425                             |                                    |   | (245,425)                    |   |                                     | 245,425                            |                                      | (245,425)  |                           |                                  |                                    | 30   |
| Motor vehicles                  | 1,798,060                           |                                    | 4,016,000                                 |                              | (1,798,060)                               | 4,016,000                           | 359,612                            |                                      | (359,612)  | 803200                    | 803,200                          | 3,212,800                          | 20   |
|                                 | 2,043,485                           |                                    | 4,016,000                                 | (245,425)                    | (1,798,060)                               | 4,016,000                           | 605,037                            |                                      | (605,037)  | 803,200                   | 803,200                          | 3,212,800                          |  |
| June2001                        | 20,797,762                          | 42,630,000                         | 4,906,571                                 |                              | (2,373,060)                               | 65,961,273                          | 7,990,508                          | 177,625                              | (884,612)  | 3,259,736                 | 10,543,257                       | 55,418,016                         |  |
| June2000                        | 19,524,162                          |                                    | 2,348,655                                 |                              | (1,075,055)                               | 20,797,762                          | 6,725,287                          |                                      | (683,024)  | 1,948,245                 | 7,990,508                        | 12,807,254                         |  |

## 10.1 Disposal of fixed assets

| Particulars             | Cost    |         | Adjustment against<br>obligation under<br>finance lease | Cash | Lees     | Mode        | Particulars of buyer                |
|-------------------------|---------|---------|---|------|----------|-------------|-------------------------------------|
| Owned:<br>Motor vehicle | 125.000 | 75,000  |   |      | (50,000) | Negotiation | Mr. Riaz Arif Qureshi (Ex-employee) |
| Motor vehicle           | 450,000 | 450,000 |   |      |          | Written off |                                     |

| Leased:                               | 460 520  | 02.006  | 202.462      |              | (72.162)  | N           | M. A. CHA . (F                           |
|---------------------------------------|--|---------|--------------|--------------|-----------|-------------|--|
| Motor vehicle                         | 469,530  | 93,906  | 303,462      |              | (72,162)  | Negotiation | Moin Asif Khuaja (Ex-executive director) |
| Motor vehicle                         | 859,000  | 171,800 | 375,149      |              | (312,051) | Negotiation | Shabir Shah (Ex-Chief Executive)         |
| Motor vehicle                         | 469,530  | 93,906  | 312,527      |              | (63,097)  | Negotiation | Amir Saeed (Ex-Finance Manager)          |
|                                       | 2,373,060<br>=================================== | 884,612 | 991,138      |              | (497,310) |             |  |
|                                       |  |         | June<br>2001 | June<br>2000 |           |             |  |
|                                       |  |         | Rupees       | Rupees       |           |             |  |
| 11. NET INVESTMENT IN LEASI           | ES   |         |              |              |           |             |  |
| Minimum lease rentals receivable      |  |         | 108,968,293  | 64,438,618   |           |             |  |
| Add: Residual value of leased assets  |  |         | 11,423,463   | 14,057,727   |           |             |  |
| Gross investment in leases            |  |         | 120,391,756  | 78,496,345   |           |             |  |
| Less: Unearned finance income         |  |         | 13,204,228   | 7,983,006    |           |             |  |
| Net investment in leases (note 11.1)  |  |         | 107,187,528  | 70,513,339   |           |             |  |
| Less: Current portion of net investme | ent in leases                                    |         | 14,207,885   | 5,796,784    |           |             |  |
| Overdue portion of net investment in  | leases   |         | 63,135,832   | 50,771,805   |           |             |  |

## 11.1 Net Investment in leases

|                                   | Not later<br>than one<br>year<br>Rupees | JUNE, 2001<br>Later than<br>one year and<br>less than<br>five years<br>Rupees | Total<br>Rupees | Not later<br>than one<br>year<br>Rupees | JUNE, 2000<br>Later than<br>one year and<br>less than<br>five years<br>Rupees | Total<br>Rupees |
|-----------------------------------|---|---|-----------------|---|---|-----------------|
| Lease rentals receivable          | 85,880,748                              | 23,087,545  | 108,968,293     | 59,187,435                              | 5,251,183   | 64,438,618      |
| Add: Residual value of leased ass | 7,539,405                               | 3,884,058   | 11,423,463      | 11,767,214                              | 2,290,513   | 14,057,727      |
| Gross investment in lease         | 93,420,153                              | 26,071,603  | 120,391,756     | 70,954,649                              | 7,541,696   | 78,496,345      |
| Less: Unearned lease income       | 8,537,031                               | 4,667,197   | 13,204,228      | 2,618,846                               | 5,364,160   | 7,983,006       |
| Net investment in lease finance   | 84,883,122<br>======                    | 22,304,406  | 107,187,528     | 68,335,803<br>======                    | 2,177,536   | 70,513,339      |

11.2 Net investment in leases include an amount of Rs. 39,029 million comprising Rs. 18,398 million as principal and Rs. 20.631 million as finance income recoverable from Pakland Cement Limited (PCL). The company alongwith other financial institution, has finalised an scheme of arrangement whereby PCL will issue Term Finance Certificates (TFC) for the amount due after the scheme has been approved by the Sindh High Court, Karachi. Under the scheme TFC will be issued effective January 1,2001 therefore, the Securities and Exchange Commission of Pakistan through their letter No. SC/IES/ED(SC)/537/2001 dated October 16,2001 has advised that the company may retain the status of the provision made upto June 30,2000 and carry it on to the financial statements for the year ended June 30, 2001. Finance income has been suspended by the management, where as no provision has been made in these financial statements in respect of principal amount due from PCL.

| Rupees | Rupees |
|--------|--------|
| 2001   | 2000   |
| June   | June   |

29,843,811 13,944,750

## 12. LONG TERM DEPOSITS

| PakSearch.com - Pakistan's Best Business site with Annual Re | eports, Laws and Articles |
|--|---------------------------|
|--|---------------------------|

| m - Pakistan's Best Business site with Annual Reports, Laws and Articles |               |              |
|--|---------------|--------------|
| Deposits against assets subject to finance lease                         | 401,600       | 346,000      |
| Security deposits  | 356,600       |              |
|  | 758,200       | 626,000      |
| 13. CURRENT PORTION OF NET INVESTMENT IN LEASES                          |               |              |
| Current portion of net investment in lease (note 11)                     | 14 207 885    | 5,796,784    |
| Overdue portion of net investment in leases                              |               | 50,771,805   |
| Less: Allowance for potential lease losses                               |               | (13,312,958) |
|  |               | 37,458,847   |
|  | 53,792,324    | 43,255,631   |
|  | =======       | =======      |
| 14. SHORT TERM INVESTMENTS   |               |              |
| Government securities (note 14.1)  | 50,000        |              |
| Shares in listed companies (note 14.2)                                   | 23,349,045    | 73,800       |
|  |               | 73,800       |
| 141.0  |               |              |
| 14.1 Government Securities Federal Investment Bonds-at cost              | 114 002 205   |              |
| [aggregate face value Rs.115 million (200: Nil)]                         | 114,993,295   |              |
| Pakistan Investment Bonds-at cost  | 50,000,000    |              |
| [aggregate face value Rs. 50 million (2000: Nil)]                        |               |              |
|  | 164,993,295   |              |
| Sale under repurchase commitments  | (164,993,295) |              |
| [aggregate face value Rs. 165 million (2000: Nil)]                       |               |              |
|  |               |              |
| Defence Savings Certificates   | 50,000        |              |
|  |               |              |
|  | 50,000        |              |
|  | =======       |              |

## 14.2 Shares in listed companies

Number of shares/ certificates held June June 2000 2001 2000 2001 Rupees Rupees 10,500 10,500 Agri Autos Industries Limited 51,240 51,240 (Ordinary shares of Rupees 5 each) 1.00 1,000 21st ICP Mutual Fund 8,230 8,230 2,000 2,000 Ahmed Hassan Textile Mills Limit 18,260 18,260 20,000 Pakistan Telecommunication 364,600 Corporation Limited 80,000 Fauji Jordan Fertilizer Company Lt 489,000 187,800 Askari Commercial Bank Limited 2,676,511 2000 Paramount Leasing Ltd-TFC 10,000,000 2000 Atlas Leasing Ltd-TFC 10,000,000 23,607,841 77,730 Less: Provision for diminution in the value of investments (258,796) (3,930)

| 23,349,045 | 73,800 |
|------------|--------|
|            |        |

14.3 Unless stated otherwise, investments represent certificates/ordinary shares of Rupees 10 each.

14.4 The aggregate market value of the investments in shares as on June 30,2001 amounted to Rupees 3,349,045 (June 2000 Rupees 73,800).

#### 15. PLACEMENT LENDINGS-Unsecured

As on balance sheet date, the company has placements with various companies aggregating to Rs. 30 million (2000: Rs. Nil). The placement of Rs. 5 million is for a period of 181 days and carrying markup at the rate of 21 percent per annum, and of Rs. 25 million for a period of 104 days carrying markup at the rate of 17.5 percent per annum.

#### 16. SHORT-TERM MUSHARIKA INVESTMENTS-Unsecured

|  | June<br>2001<br>Rupees     | June<br>2000<br>Rupees     |
|--|----------------------------|----------------------------|
| Short-term musharika investments<br>Less: Provision for doubtful musharika | 43,256,350<br>(43,256,350) | 43,256,350<br>(21,628,175) |
|  |                            | 21,628,175                 |

These represent investments made on musharika basis, whereby the company is to participate in the profit and loss in agreed proportions. The expected profit on such investments is 22% per annum.

#### 17. ADVANCES

| Considered goods             |          |         |
|------------------------------|----------|---------|
| Staff (Note 17.1)            | 5,000    | 362,523 |
| Against legal charges        |          | 100,000 |
|                              | 5,000    | 462,523 |
|                              |          | ======= |
| Considered doubtful          |          |         |
| Staff                        | 165,000  |         |
| Against legal charges        | 100,000  |         |
|                              |          |         |
|                              | 265,000  |         |
|                              |          |         |
|                              | 270,000  | 462,523 |
| Less: Provision for doubtful | 265,000  |         |
|                              |          |         |
|                              | 5,000    | 462,523 |
|                              | ======== |         |

17.1 Maximum amount due from executives at the end of any month during the year amounted to Rs. 629,145 (2000: Rs. 496,773).

## 18. DEPOSIT AND PREPAYMENTS

| Deposit with the Privitization commission (note 18.1) Prepayments | 10,000,000<br>475,809 | 10,000,000<br>61,703 |
|---|-----------------------|----------------------|
|   | 10,475,809            | 10,061,703           |
|   |                       |                      |

18.1 this represents amount deposited with the Privatization Commission, Government of Pakistan, on behalf of a consortium for acquisition of 51% shares of First Women Bank Limited. The company has 9% share in the consortium.

#### 19. OTHER RECEIVABLES

Receivable from Binham Group 5,232,704 5,232,704

| Takistan's Best Business site with Fundan Reports, Earns and Futures |   |             |
|--|---|-------------|
| Mark-up against leased assets  | 781,074                                 | 781,074     |
| Accrued markup receivable  | 10,108,549                              |             |
| Dividend receivable  | 4,700                                   |             |
| other (note 19.1)  | 6,612,526                               | 7,162,891   |
|  |   |             |
|  | 22,739,553                              | 13,176,669  |
| Less: provision for doubtful receivables                             | (12,561,168)                            | (2,592,954) |
|  |   |             |
|  | 10,178,385                              | 10,583,715  |
|  | ======================================= | =======     |
|  |   |             |

19.1 This includes receivable from an ex-director amounting to Rs. 2,756,900.

| 20. CASH AND BANK BALANCES |           |         |
|----------------------------|-----------|---------|
| Cash in hand               | 466,569   | 54,834  |
| Stamps in hand             | 13,450    |         |
| Cash at banks:             |           |         |
| on current accounts with:  |           |         |
| - State Bank of Pakistan   | 30,000    | 65,000  |
| - Commercial Bank          | 631,881   | 333,021 |
| On PLS savings account:    |           |         |
| - on deposit account       | 2,848,547 | 7,747   |
|                            | 3,990,447 | 460,602 |
|                            | ========= |         |
|                            |           |         |

| 21. INCOME FROM LEASE OPERATIONS |           |           |
|----------------------------------|-----------|-----------|
| Income on lease contracts        | 4,266,012 | 3,165,137 |
| Front end and documentation fee  | 168,781   | 125,996   |

| 4,434,793 | 3,291,133 |
|-----------|-----------|
|           |           |

## 22. INCOME FROM INVESTMENTS

|                                  | 11.744.305 | 226,824 |
|----------------------------------|------------|---------|
| rofit on sale o1' investments    | 7,301,475  | 78,386  |
| Dividend Income                  | 1,356,557  | 148,438 |
| ncome from government securities | 3,086,273  |         |

## 23. OTHER INCOME

| Others                           |         | 93,229  |
|----------------------------------|---------|---------|
| Gain on disposal of fixed assets |         | 257,669 |
| Profit on bank deposits          | 8/3,322 | 81      |

| 873,322 | 350,979 |
|---------|---------|
|         | ======= |

## 24. ADMINISTRATIVE AND OPERATING EXPENSES

| Salaries, allowances and staff benefits | 6,302,571 | 3,853,682 |
|---|-----------|-----------|
| Rent, rates and taxes                   | 171,860   | 181,693   |
| Travelling and conveyance               | 253,444   | 587,432   |
| Vehicle running                         | 572,481   | 417,540   |
| Utilities                               | 371,466   | 503,691   |
| Communication                           | 503,949   | 613,337   |
| Insurance                               | 297,160   | 671,642   |
| Fees, subscriptions and periodicals     | 471,400   | 328,136   |
| Printing and stationery                 | 173,519   | 238,627   |
| Legal and professional charges          | 372,675   | 467,327   |
| Auditors' remuneration (note 24.1)      | 214,256   | 85,000    |
| Repairs and maintenance                 | 375,696   | 358,454   |
| Entertainment                           | 111,739   | 105,866   |

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|---|------------|------------|
| Depreciation  | 3,259,736  | 1,948,245  |
| Advertisement   | 82,200     | 52,847     |
| Loss on disposals of fixed assets                                   | 497,310    |            |
| Provision for diminution in value of investments                    | 254,866    | 3,930      |
| Provision for advances  | 265,000    |            |
| Amortisation of deferred cost                                       | 1,515,034  |            |
| Merger related expenses   | 1,109,018  |            |
| Registrar and corporate services                                    | 293,475    |            |
| Miscellaneous   | 604,226    | 468,821    |
|   | 18,073,081 | 10,886,270 |
|   | =======    | ========   |
| 24.1 Auditors' Remuneration   |            |            |
| Audit fee   | 75,000     | 42,500     |
| Special examination and other accounting related services           | 110,000    | 30,500     |
| Out of pocket expenses  | 29,256     | 12,000     |
|   | 214,256    | 85,000     |
|   | =========  | ========   |

## 25. EMPLOYEES SEPERATION BENEFITS

This amount represents settlement of various dues of senior executives and staff of the company approved and disbursed by the previous management prior to taking over of the company by the new management on October 1, 2000.

## 26. FINANCIAL CHARGES

| Finance charges under lease obligations | 418,423   | 184,400   |
|---|-----------|-----------|
| Mark-up on:                             |           |           |
| shod-term running finance               | 1,296,070 | 2,426,321 |
| placement borrowings                    | 4,711,337 |           |
| Bank charges                            | 33,013    | 16,229    |
| Brokerage and commission                | 823,676   |           |
|   |           |           |
|   | 7,282,519 | 2,626,950 |
|   | ========  | =======   |

## 27. PROVISION FOR TAXATION

Curren

| Current          |           |        |
|------------------|-----------|--------|
| - For the year   | 158,680   | 84,825 |
| - For prior year | 1,719,820 |        |
|                  |           |        |
|                  | 1,878,500 | 84,825 |
|                  | =======   |        |

27.1 Provision for tax has been made under the requirements of Section 80D of the Income Tax ordinance, 1979, based on the current taxable income after adjustment of unassesed carried forward tax losses of past year.

## 28. REMUNERATION OF CHIEF EXECUTIVE, DIRECTOR AND OTHER EXECUTIVES

|                          | June 30, 2001 |            | June 30, 2000 |           |          |            |
|--------------------------|---------------|------------|---------------|-----------|----------|------------|
|                          | Chief         |            | Chief         |           |          |            |
|                          | Executive     | Director I | Executives    | Executive | Director | Executives |
|                          | Rupees        | Rupees     | Rupees        | Rupees    | Rupees   | Rupees     |
| Managerial remunerations | 633,382       | 987,832    | 1,308,195     | 520,700   | 202,960  | 164,502    |
| Housing and utility      | 346,368       | 490,318    | 392,142       | 284,300   | 111,040  | 90,498     |
| Expenses reimbursed      | 348,750       | 221,751    |               | 80,474    | 26,885   | 12,428     |
|                          | 1,328,500     | 1,699,901  | 1,700,337     | 885,474   | 340,885  | 267,428    |
| No of persons            | 1             | 2          | 9             | 1         | 1        | 1          |

28.1 The Chief Executive Director and other Executives are provided with free use of company maintained cars. In addition, the Chief Executive is also entitled to reimbursement of salaries of house keeping staff, house rent and use of mobile telephone.

28.2 Five non-full time working Directors (2000: Five) were paid fee for attending board meetings aggregating Rs. 14,000.

|  | June<br>2001 | June<br>2000 |
|--|--------------|--------------|
| 29. EARNINGS PER SHARE-Basic                         |              |              |
| Loss after tax (Rupees)                              | (52,086,752) | (42,707,575) |
| Average number of shares outstanding during the year | 14,333,333   | 11,000,000   |
| Earnings per share basic (rupees)                    | (3.63)       | (3.88)       |

## 30. CREDIT RISK AND CONCENTRATION OF CREDIT RISK

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The company attempts control to credit risk by monitoring credit exposures, limiting transaction with specific counter parties and continuously assessing the credit worthiness of counter parties.

The company follows two sets of guidelines, internally, it has its own operating policy duly approved by the Board of Directors whereas externally it adheres to the rules and regulations issued by State Bank of Pakistan and Securities and Exchange Commission of Pakistan.

Concentration of credit risk rises when number of counter parties are engaged in similar business activities, or have similar economic feature that would cause their ability to meet contractual obligation to be similarly affected by changes in economic, political conditions.

Maximum credit risk in respect of net investment in finance leases is to the extent of the amount provided as allowance for potential lease losses.

Detailed industrial sector wise analysis of lease portfolio is given below:

| Sector          | Exposure    | percentage |
|-----------------|-------------|------------|
| Cement          | 20,355,537  | 19         |
| Food and allied | 7,132,839   | 7          |
| Individuals     | 7,597,596   | 7          |
| Textile         | 2,714,233   | 3          |
| Consumer goods  | 3,711,560   | 3          |
| Services        | 34,322,602  | 31         |
| paper and board | 8,911,300   | 8          |
| Energy and fuel | 1,105,478   | 1          |
| Sugar           | 164,670     |            |
| Others          | 22,952,478  | 21         |
|                 |             |            |
|                 | 108,968,293 | 100        |
|                 |             |            |

In addition the company has placed certain funds with various companies, invested certain funds in registered Government Securities listed securities and musharika, s as mentioned in notes 14,15 and 16.

#### 31. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value is the amount at which an asset could be exchanged or liability settled between knowledgeable willing parties in an arms length transaction. The company prepares its financial statements under the historical cost convention, however, the estimated fair value of all financial instruments are not significantly different from their book values on June 30, 2001.

## 32. INTEREST/MARKUP RATE RISK MANAGEMENT

a) The company manages this risk by matching the repricing of assets and liabilities. The company's interest/markup rate sensitivity position, based on the earlier of contractual repricing or maturity dates, is as follows:

|   | Maturity<br>upto one | Aark-up bearing<br>Maturity<br>After one |             | Maturity<br>upto one | lark-up bearing<br>Maturity<br>after one |              |             |
|---|----------------------|--|-------------|----------------------|--|--------------|-------------|
|   | year                 | year                                     | Sub-total   | year                 | year                                     | Sub-total    | Total       |
| Financial assets                          |                      |  |             |                      |  |              |             |
| Net investment in leases                  | 53,792,324           | 29,843,811                               | 83,636,135  |                      |  |              | 83,636,135  |
| Long-term deposits                        |                      |  |             |                      | 758,200                                  | 758,200      | 758,200     |
| Short-term investments                    | 20,050,000           |  | 20,050,000  | 3,349,045            |  | 3,349,045    | 23,399,045  |
| Placement lendings                        | 30,000,000           |  | 30,000,000  |                      |  |              | 30,000,000  |
| Advances                                  |                      | 5,000                                    | 5,000       |                      |  |              | 5,000       |
| Deposits                                  |                      |  |             | 10,000,000           |  | 10,000,000   | 10,000,000  |
| Other receivables                         |                      | 10,108,549                               | 10,108,549  | 69,836               |  | 69,836       | 10,178,385  |
| Cash and bank                             | 2,844,179            |  | 2,844,179   | 1,146,268            |  | 1,146,268    | 3,990,447   |
|   | 106,686,503          | 39,957,360                               | 146,643,863 | 14,565,149           | 758,200                                  | 15,323,349   | 161,967,212 |
| Financial liabilities Obligation under    |                      |  |             |                      |  |              |             |
| finance leases                            | 757,731              | 2,713,315                                | 3,471,046   |                      |  |              | 3,471,046   |
| Differed liability                        |                      |  |             |                      | 1,501,850                                | 1,501,850    | 1,501,850   |
| Long term deposits                        |                      |  |             | 7,175,255            | 6,959,678                                | 14,134,933   | 14,134,933  |
| Placement borrowings                      | 30,000,000           |  | 30,000,000  |                      |  |              | 30,000,000  |
| Running finance                           | 852,561              |  | 852,561     |                      |  |              | 852,561     |
| Accrued and other liabilities             | 7,566,895            |  | 7,566,895   | 26,877,390           |  | 26,877,390   | 34,444,285  |
|   | 39,177,187           | 2,713,315                                | 41,890,502  | 34,052,645           | 8,461,528                                | 42,514,173   | 84,404,675  |
| On balance sheet gap (a)                  | 67,509,316           | 37,244,045                               | 104,753,361 | (19,487,496)         | (7,703,328)                              | (27,190,824) | 77,562,537  |
| Cumulative interest rate sensitivity gap, |                      |  |             | =======              | =======                                  | =======      | =======     |
| 2001 Rupees                               | 67,509,316           | 37,244,045                               | 104,753,361 |                      |  |              |             |
|   | ========             | =======                                  | =======     |                      |  |              |             |

b) The effective interest/mark-up rate for financial assets and liabilities are as follows:

|                                 | June 2001<br>% |
|---------------------------------|----------------|
| Financial Assets                |                |
| Net investment in leases        | 22.33          |
| Short term investments          | 13.66          |
| Placement lending               | 19.25          |
| Financial Liabilities           |                |
| Obligation under finance leases | 18             |
| Placement borrowings            | 18             |

## 33. TRANSACTIONS WITH ASSOCIATED UNDERTAKING

| June   | June   |
|--------|--------|
| 2001   | 2000   |
| Rupees | Rupees |

19.16

Brokerage paid 306,400 --

Running finance

| Placement borrowing    | 127,000,000 |  |
|------------------------|-------------|--|
| Repayment of borrowing | 127,000,000 |  |
| Placement lending      | 22,000,000  |  |
| Markup paid 181,205    |             |  |
| Markup received        | 213,180     |  |
| Lease facilities       | 5,068,000   |  |
| Lease rent received    | 666,940     |  |
| Others                 | 3,500,000   |  |
|                        |             |  |

## 34. NUMBER OF EMPLOYEES

the average number of employees during the period were 25 (2000: 19).

## 35. CORRESPONDING FIGURES

The corresponding figures have been re-arranged wherever necessary for the purpose of comparison

## PATTERN OF SHAREHOLDING AS AT JUNE 30, 2001

| NO. OF<br>SHARE | SHAREHOL |          | TOTAL SHARES |
|-----------------|----------|----------|--------------|
| HOLDER          |          |          | HELD         |
| HOLDEK          | FROM     | TO       | HELD         |
| 17              | 1        | 100      | 1,700        |
| 34              | 101      | 500      | 16,000       |
| 9               | 501      | 1000     | 8,800        |
| 13              | 1001     | 5000     | 48,500       |
| 19              | 5001     | 10000    | 160,100      |
| 20              | 10001    | 15000    | 276,000      |
| 6               | 15001    | 20000    | 115,000      |
| 6               | 20001    | 25000    | 138,500      |
| 3               | 25001    | 30000    | 87,500       |
| 1               | 35001    | 40000    | 35,500       |
| 2               | 45001    | 50000    | 100,000      |
| 1               | 95001    | 100000   | 100,000      |
| 1               | 150001   | 155000   | 153,000      |
| 1               | 195001   | 200000   | 200,000      |
| 1               | 255001   | 260000   | 258,000      |
| 1               | 370001   | 375000   | 371,200      |
| 1               | 535001   | 540000   | 540,000      |
| 1               | 590001   | 595000   | 592,800      |
| 1               | 895001   | 900000   | 900,000      |
| 1               | 1245001  | 1250000  | 1,250,000    |
| 1               | 1410001  | 1415000  | 1,412,800    |
| 1               | 1460001  | 1465000  | 1,462,900    |
| 1               | 2770001  | 2775000  | 2,771,700    |
| 1               | 9995001  | 10000000 | 10,000,000   |
| 143             |          |          | 21,000,000   |

## CATEGORIES OF SHAREHOLDERS

| Categories of Shareholders | Number<br>Share Holders | Shares<br>Held | Percentage |
|----------------------------|-------------------------|----------------|------------|
| Individuals                | 127                     | 1,113,300      | 5.30       |
| Investment Company         | 1                       | 371,200        | 1.77       |
| Insurance Company          |                         |                |            |
| Joint Stock Company        | 9                       | 16,396,600     | 78.08      |
| Financial Institutions     | 2                       | 2,312,800      | 11.01      |
| Modaraba Company           | 3                       | 793,300        | 3.78       |
| others (to be specified*)  | 1                       | 12,800         | 0.06       |

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